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Question 1

Question Type: MultipleChoice

At the Initiative Horizon, we see the concept of adaptive planning expressed when a solution owner:

Options:

- A- Ensures technical documentation is updated in response to changes
- B- Seeks guidance and direction from senior stakeholders for remaining work
- C- Uses feedback to make decisions about remaining solution components or initiatives
- D- Meets with stakeholders to gather feedback about delivered solution components

Answer:

C

Explanation:

https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (29)

Question 2

Question Type: MultipleChoice

The team is struggling with how to best design and explore options for moving forward. They settle on a time-boxed research approach which is often referred to as a:

Options:

- A- Simulation
- B- Wasteful
- C- Spike
- D- Incremental

Answer:

C

Explanation:

https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (99)

Question 3

Question Type: MultipleChoice

The team is considering which of several solution paths they should invest in. They are working only from conjecture and opinion, not data and facts. A practitioner with an agile mindset would remind them to:

Options:

- A- Perform a value analysis of real options
- B- Discover what works by trying things out
- C- Consider analysis at multiple horizons
- D- Collaborate more to create new ideas

Answer:

C

Explanation:

Question 4

Question Type: MultipleChoice

Good analysis practices at the Strategy Horizon facilitate the transfer of relevant knowledge between teams to:

Options:

- A- Better understand what features will be delivered
- B- Cancel initiatives that no longer provide value
- C- Stimulate collaboration and continuous improvement.
- D- Prioritize and sequence features for delivery

Answer:

C

Explanation:

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Question 5

Question Type: MultipleChoice

The team is discussing what analysis performed at the initiative level should include. They realize this analysis will support a number of key decisions, particularly decisions around the:

Options:

- A- Needs and the solution that will satisfy those needs
- B- Objectives and strategies to meet those objectives
- C- Problem and the system that will address that problem
- D- Strategy and identifying actions that will address that strategy

Answer:

A

Question 6

Question Type: MultipleChoice

While using Kano Analysis to determine what features to include in the MVP, the delivery team decides to include characteristics which if omitted will cause intense dissatisfaction. A team member indicates that these are referred to as:

Options:

- A- Performance characteristics
- B- Threshold characteristics
- C- Minimum characteristics
- D- Excitement characteristics

Answer:

B

Explanation:

Question 7

Question Type: MultipleChoice

The team is discussing the initiative and thinking about what solution increments are worth doing. An appropriate technique for them to use is:

Options:

- A- Backlog refinement
- B- Portfolio kanban
- C- Purpose alignment model
- D- Story elaboration

Answer:

B

Explanation:

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Question 8

Question Type: MultipleChoice

While reviewing criteria for a well-written story, the team discusses the following criteria:

Options:

- A- Detailed persona characteristics
- B- Cost-benefit valuation
- C- Alignment to the organization's vision statement
- D- Achievable unit of development

Answer:

D

Explanation:

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Question 9

Question Type: MultipleChoice

The Product Owner reviews the value of the solution being created to gain an understanding of the context, the solution, and the stakeholders. Which principle of agile business analysis is the Product Owner demonstrating?

Options:

- A- Understand the Waste
- B- Plan Backlog Priority
- C- See the Whole
- D- Collaboration over Contracts

Answer:

C

Explanation:

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Question 10

Question Type: MultipleChoice

The following can be described as a critical differentiator for work in an agile context related to backlog refinement:

Options:

A- Stakeholder feedback

B- Management approval

C- Using user stories

D- Team feedback

Answer:

A

Explanation:

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Question 11

Question Type: MultipleChoice

When teams use relative estimating, an important outcome of this technique is:

Options:

A- Clarity from discussing discrepancies in estimating to uncover assumptions

- B- Consensus with the tech lead on accurate estimates
- C- Eliminating outliers and adopting the most common estimate
- D- Increased velocity by agreeing on higher estimate values

Answer:

A

Question 12

Question Type: MultipleChoice

The following type of learning and feedback could result in identifying new items for the backlog:

Options:

- A- Velocity metrics and retrospective results
- B- Flow metrics and testing results
- C- Burndown chart and management feedback
- D- Impact metrics and stakeholder feedback

Answer:

A

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