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Question 1

Question Type: MultipleChoice

When is the BEST time to acquire or develop solutions for implementing process improvement projects defined by the EGIT implementation program plan?

Options:

- A- When denning potential implementation problems and opportunities
- B- When executing the EGIT implementation program plan
- C- When developing the EGIT implementation program plan
- D- When defining the EGIT Implementation road map

Answer:

С

Explanation:

According to the COBIT 2019 Official Manual, it is best to acquire or develop solutions for implementing process improvement projects when the EGIT implementation program plan is being developed. This allows the implementation plan to take into account any solutions

or technologies that are required to support the process improvement projects. Acquiring or developing solutions should not be done when defining the EGIT implementation roadmap or when defining potential implementation problems and opportunities, as these do not involve the actual implementation of the program plan. Solutions should be acquired or developed when executing the EGIT implementation program plan, as this is when the actual implementation of the program plan.

Question 2

Question Type: MultipleChoice

When tailoring a governance system for an enterprise, which of the following is MOST important to consider for an operating environment with a high compliance requirement?

Options:

A- Enterprise goals

- **B-** Enterprise strategy
- C- Threat landscape
- **D-** Geopolitical situation

Answer:

С

Explanation:

According to the COBIT 2019 Official Manual, it is important to consider the threat landscape when tailoring a governance system for an enterprise. This is especially important for operating environments with a high compliance requirement, as it helps ensure that the required security measures are in place to protect the enterprise from potential threats. Additionally, it is important to consider the enterprise goals and strategy when tailoring a governance system, as these will help inform the decisions made regarding the appropriate security measures. The geopolitical situation is not as relevant when tailoring a governance system, as it does not directly affect the security measures that need to be in place.

Question 3

Question Type: MultipleChoice

An enterprise has hired a consultant to resolve the issue of multiple IT-enabled change initiatives frequently being delivered late and failing to meet business needs. Which of the following management objectives from the COBIT core model is BEST for the consultant to recommend for developing a governance and management system?

Options:

- A- DSS03 Managed Problems
- **B-** APO10 Managed Vendors
- C- AP014 Managed Data
- D- BAI11 Managed Projects

Answer:

D

Explanation:

As per COBIT 2019, the objective of BAI11 Managed Projects is to ensure that projects are planned, executed and delivered within scope, time, cost and quality parameters, and that they deliver expected benefits. The objective is relevant in the scenario described where the enterprise is facing issues with multiple IT-enabled change initiatives being delivered late and failing to meet business needs. The consultant can recommend developing a governance and management system around BAI11 Managed Projects to address these issues.

Question 4

Question Type: MultipleChoice

Which of the following I&T implementation methods requites the HIGHEST level of participation by users at multiple stages of software development?

Options:		
A- Hybrid		
B- Traditional		
C- DevOps		
D- Agile		

Answer:

D

Explanation:

According to the ISACA COBIT 2019 official Manual, Agile is the I&T implementation method that requires the highest level of user participation at multiple stages of software development. This is because Agile focuses on user collaboration and feedback, and encourages rapid changes through iterative cycles. Agile also requires the users to be involved in the entire development process, from design to implementation, as well as testing and deployment. This level of user participation ensures that the software being developed is tailored to the user's needs and that any issues or problems can be identified and rectified quickly.

Question 5

Question Type: MultipleChoice

What is the role of the internal audit function when defining the EGIT target state?

Options:

- A- Provide advice and assist with target-state positioning and gap priorities.
- B- Prepare the detailed business case and high-level program plan.
- C- Align targeted process improvement solutions to enterprise goals.
- **D** Develop and communicate a change enablement plan and objectives.

Answer:

А

Explanation:

According to the ISACA COBIT 2019 official Manual, the internal audit function must provide advice and assistance with target-state positioning and gap priorities when defining the EGIT target state. The internal audit function must provide objective, independent and unbiased advice on the positioning of the target state, as well as on the prioritization of gaps to be addressed. This advice must be based on the internal audit function's knowledge of the enterprise's strategic objectives, as well as its understanding of the processes, risks and control environment.

Question 6

Question Type: MultipleChoice

A privately held company is planning to be listed on the stock exchange and is working on meeting regulatory requirements. After considering an assessment by external consultants, the company has decided to implement the process 'Ensured Stakeholder Engagement." Who is BEST suited for this responsibility?

Options:

- A- Relationship manager
- B- Chief information officer
- C- The board and executive management

Answer:

С

Explanation:

According to the ISACA COBIT 2019 official Manual, the board and executive management should be responsible for ensuring stakeholder engagement when a company is planning to be listed on the stock exchange and is working on meeting regulatory requirements. This is because they are the ones who need to ensure the company is meeting the necessary standards set by the regulatory body and engaging with stakeholders to ensure the company is being transparent and open about its plans. The board and executive management should ensure that all relevant stakeholders are consulted and that their views are taken into account when making decisions about listing the company on the stock exchange.

Question 7

Question Type: MultipleChoice

When reviewing the risk profile of an enterprise during the governance design phase, what MUST be established prior to conducting a high-level risk analysis?

Options:

- A- Risk response strategy
- B- Key risk indicators (KRIs)
- C- Enterprise's risk appetite
- **D-** Risk management framework

Answer:

С

Explanation:

Before conducting a high-level risk analysis during the governance design phase, it is necessary to establish the Enterprise's risk appetite (Option C). The enterprise's risk appetite is a statement of the level of risk that an organization is willing to accept in pursuit of its objectives. This information helps in setting the scope and objectives of the risk analysis, as well as guiding decisions on which risks to prioritize and manage. Understanding the enterprise's risk appetite is crucial in order to effectively assess and manage risks, and to align the governance framework with the enterprise's risk management goals and objectives.

According to the ISACA COBIT 2019 official Manual, it is important to establish the enterprise's risk appetite prior to conducting a highlevel risk analysis to ensure that the risk profile and risk assessment results are evaluated within the context of the organization's risk appetite and comfort zone. The risk appetite should be documented and approved by the board of directors or the governing body and should be used to determine the acceptable level of risk the organization is willing to bear.

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