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Shared by Humphrey on 29-01-2024

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Question Type: MultipleChoice

Spike solutions are appropriate when:

Options:

A- the business requirements are vague or inadequate for an iteration.

B- a technology is understood well and has been used for a while, but needs a problem to be debugged.

C- there is insufficient time to refactor, but there is a need to resolve a specific problem.

D- a specific technical Question: needs to be answered, stopping work on the spike as soon as it answers that question.

Answer:

D

Question 2

Question Type: MultipleChoice

Which of the following is part of the 12 practices defined in eXtreme Programming (XP)?

Options:

- A- Risk management
- **B-** Small releases
- C- Project management
- **D-** Project charter

Answer:

В

Question 3

Question Type: MultipleChoice

A ScrumMaster consistently holds Daily Scrums and keeps them to 15 minutes or less. The ScrumMaster brings a list of assigned tasks and checks the status of each task with the relevant team members. The ScrumMaster then assigns new tasks for the day and ends the meeting. Is this an appropriate approach to running Daily Scrums?

Options:

A-Yes, the ScrumMaster should get status updates and distribute new tasks to the team.

- B- Yes, the ScrumMaster should hold Scrums daily and keep the time to 15 minutes or less.
- C- No, the ScrumMaster should act in the role of facilitator to foster team self-organization.
- D- No, the ScrumMaster should allow the Scrum to run as long as is required by the team.

Answer:		

С

Question 4

Question Type: MultipleChoice

Which of the following statements is an accurate value statement of the Agile Manifesto?

Options:

A- People and places over processes and guidelines

- B- Customer collaboration over contract negotiation
- C- Working software over complete specifications
- D- Managing change over managing a plan

Answer:

В

Question 5

Question Type: MultipleChoice

The purpose of a project burndown chart is to:

Options:

- A- Identify and communicate upcoming milestones.
- B- Display the level of effort and resources utilized.
- C- Identify dependencies between sprints or iterations.
- **D-** Display the remaining work across time.

D

Question 6

Question Type: MultipleChoice

Who is responsible for the "definition of done"?

Options:

A- The team

B- The Product Owner

C- Management

D- Project manager

Answer:

Question 7

Question Type: MultipleChoice

Which of the following best represents both a principle of the Agile manifesto and a Lean method of simplicity?

Options:

A- Maximizing the amount of work not done

- B- Delivering early and continuously
- C- Welcoming changing requirements
- D- Deciding at the last responsible moment

Answer:

А

Question 8

Question Type: MultipleChoice

On a team new to Scrum, two team members are disrupting the daily standup with a side conversation. The ScrumMaster should:

Options:

A- wait until the standup is over and then talk to the disruptive team members.

B- immediately intervene to remedy the disruptive situation.

C- record the issue and then raise the issue at the Sprint Retrospective.

D- wait for the empowered, self-organizing team to resolve the issue.

Answer:

В

Question 9

Question Type: MultipleChoice

Which answer best describes Wide Band Delphi (e. g. Planning Poker) estimating?

Options:

A- Team members provide story estimates individually and discuss their reasoning until a consensus on the estimate is reached.

B- Team performance on prior projects is analyzed, and actual hours and durations are used to determine estimates for similar user stories.

C- Team members apply relative sizing to each task, and story points are triangulated based on the other stories in the Sprint Backlog.

D- Team members assign a realistic and a pessimistic estimate to each story, and points are assigned based on the calculated average.

Answer:

А

Question 10

Question Type: MultipleChoice

The purpose of the iteration retrospective is to:

Options:

A- Report progress of the work effort, what work will be done next, and review impediments to progress.

- B- Prioritize the Product Backlog, generate development and testing estimates, and plan the next iteration.
- C- Provide a demonstration of the features developed during the iteration, get feedback from users, and begin testing.
- **D-** Identify what worked well, what did not work well, and what actions should be taken to improve the process.

Answer:

D

Question 11

Question Type: MultipleChoice

What is one of the main benefits that Lean portfolio management provides to a business?

Options:

- A- Maximizing work-in-progress
- B- Quality and thoughtfulness
- **C-** Line of sight to business needs
- D- Maximizing multitasking

С

Question 12

Question Type: MultipleChoice

How is the participatory design process characterized?

Options:

A- A well-planned and well-documented process is documented for each of the iterations in the project.

B- Users including project team members participate in the planning process for the project plan.

C- End users participate and assist in the design process from the beginning of the project.

D- A high level brainstorming process is conducted for the project team and the project sponsor.

Answer:

С

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