APM-PFQ Practice Questions

Shared by Fitzgerald on 28-10-2026

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Question 1

Question Type: MultipleChoice

What is the most likely reason a stakeholder may object to the project?

Options:

A- They have a lack of interest in what the project is they feel it doesn't really affect them.
B- They haven't been involved in project manager from the candidates available
C- They have misunderstood what the project is trying to achieve and have had very little communication from the project.
D- They are a in another project and time to perform the stakeholder role

Answer:

C

Question 2

Question Type: MultipleChoice

A work breakdown structure shows the levels of work required to produce the deliverables for the project in what type of diagram?

Options:

A- Histogram.
B- Hierarchical.
C- Handover.
D- Historical.

Answer:

B

Question 3

Question Type: MultipleChoice

The project you are working on has chosen to produce an estimate using a detailed work breakdown structure (WBS). What estimating method is this approach commonly known as?

Options:

A- Comparative estimating.
B- Bottom-up/analytical estimating.
C- Strategic estimating.
D- Parametric estimating.

Answer:

B

Question 4

Question Type: MultipleChoice

What is the prime advantage of using a parametric estimating method?

Options:

A- Accuracy,
B- Ability to deal With detailed information.
C- Independence from historic data.
D- Speed.

Answer:

A

Question 5

Question Type: MultipleChoice

A project manager might use a PESTLE analysis in order to:

Options:

A- mitigate all possible risks to the project.
B- identify and mitigate factors that may affect the project.
C- control technological change during the project.
D- consider team social roles in early stages of the project

Answer:

B

Question 6

Question Type: MultipleChoice

When in the project life cycle might analogous estimating be most commonly used?

Options:

A- Transition.
B- Concept
C- Deployment.
D- Definition.

Answer:

B

Question 7

Question Type: MultipleChoice

Which of the following defines the term 'deployment baseline'?

Options:

A- The starting point for creating a resource histogram.
B- The basis for creating an organisational breakdown structure.
C- The starting point for the monitoring of project risks.
D- The basis for progress monitoring.

Answer:

D

Question 8

Question Type: MultipleChoice

A. Cost Breakdown Structure (CBS) shows costs assigned to:

Options:

A- individual work packages using the Work Breakdown Structure (WBS).
B- individual resources using the Work Breakdown Structure (WBS).
C- individual resources using the Responsibility Assignment Matrix (RAM).
D- individual deliverables using the Responsibility Assignment Matrix (RAM)

Answer:

A

Question 9

Question Type: MultipleChoice

In project management, the term quality is best defined as:

Options:

A- inspection, testing and measurement.
B- reviews and audits.
C- fitness for purpose of deliverables.
D- professionally-bound project reports.

Answer:

C

Question 10

Question Type: MultipleChoice

Which one of the following statements best describes communication?

Options:

A- The giving, receiving, processing and interpretation of information.
B- The explanation, understanding, managing and sorting of information.
C- The giving, explaining, understanding and interpretation of information.
D- The managing, receiving, processing and sorting of information.

Answer:

A

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