



APMG-International AgilePM-Foundation Practice Questions

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Question 1

Question Type: MultipleChoice

Which statement applies to the DSDM process?

Options:

- A- Can be configured and calibrated to cater for light or strong governance
- B- DSDM projects can deliver the phases in the DSDM process in any order
- C- Does not require the elaboration of supporting products for complex projects
- D- Provides an approach that can be used for all projects without change

Answer:

A

Explanation:

The DSDM process can indeed be configured and calibrated to cater for a range of projects, from those requiring light governance to those needing stronger governance¹. This flexibility allows the DSDM process to be tailored to the specific needs of the project, ensuring that the right balance between control and agility is achieved¹.

Question 2

Question Type: MultipleChoice

Which option best is NOT an interest into which each DSDM role is grouped?

Options:

- A- Business
- B- Solution/Technical
- C- Management
- D- Maintenance

Answer:

D

Explanation:

Maintenance is not one of the interest groups into which each DSDM role is grouped¹. The recognized interest groups are Business, Solution/Technical, and Management¹. These groups represent the different areas of focus within a DSDM project.

In DSDM, each role is grouped into interests such as Business, Solution/Technical, and Management. Maintenance is not one of the interests into which DSDM roles are grouped. The primary focus of DSDM roles is to ensure that the project is delivered successfully by balancing business needs, technical feasibility, and effective management practices.

DSDM Agile Project Framework Handbook

'Agile Project Management: Best Practices and Methodologies' by Eric Brechner

Question 3

Question Type: MultipleChoice

Who is responsible for the application of Principle 8, Demonstrate Control?

Options:

- A- Collectively applied by the whole team
- B- The project-level roles
- C- Team Leader
- D- Project Manager

Answer:

A

Explanation:

The application of Principle 8, Demonstrate Control, is collectively applied by the whole team⁴. This principle ensures that there are proper levels of planning, progress measurement, and reporting in place.

Question 4

Question Type: MultipleChoice

Which of the key principles, for building and maintaining engagement throughout change, is demonstrated when we are able to talk about anything, maintain the relationship, and reach a good outcome?

Options:

- A- Inclusivity.
- B- Connectivity.
- C- Transparency.
- D- Dialogue.

Answer:

D

Explanation:

Dialogue: The ability to talk about anything while maintaining relationships and achieving a good outcome is a clear demonstration of effective dialogue. Dialogue is essential for fostering mutual understanding and collaboration, especially during change. AgilePM emphasizes open communication and rich interaction to address concerns and align stakeholders.

Other Options:

Inclusivity: Focuses on ensuring diverse perspectives are included but doesn't inherently emphasize open conversations.

Connectivity: Refers to fostering connections among team members and stakeholders, which is a broader concept.

Transparency: While important, it primarily relates to openly sharing information rather than fostering dialogue.

Key AgilePM Concepts Referenced:

Engagement and Communication Principles: AgilePM Handbook, Chapter 4, Section 4.2.

Question 5

Question Type: MultipleChoice

What is the purpose of the Foundations Summary?

Options:

- A- To document how stakeholders will be engaged and standards that will be applied.
- B- To define the tools, techniques, customer, practices and standards that will be applied
- C- To provide enough information to decide whether the project is likely to deliver return on investment
- D- To define the scope of the requirements that the project needs to address

Answer:

C

Explanation:

The purpose of the Foundations Summary in AgilePM is to provide enough information to decide whether the project is likely to deliver a return on investment. This document serves as a comprehensive overview of the project's viability, including a high-level understanding of the business case, objectives, scope, and risks. It ensures that all stakeholders have a clear understanding of the project's potential value and feasibility before significant resources are committed.

AgilePM Foundation Handbook

'Agile Project Management: Creating Innovative Products' by Jim Highsmith

Question 6

Question Type: MultipleChoice

What phase will create Solution increments?

Options:

- A- Feasibility
- B- Foundations
- C- Evolutionary Development
- D- Deployment

Answer:

C

Explanation:

Solution increments are created during the Evolutionary Development phase. This phase is where the solution is developed iteratively, building on the firm foundations laid out in the previous phases¹. It involves creating increments of the product through time-boxed iterations, ensuring that the solution evolves in line with the project's objectives and business needs.

Question 7

Question Type: MultipleChoice

In what phase is it first established whether further investigation of the project is justified?

Options:

- A- Pre-Project
- B- Feasibility
- C- Foundations
- D- Evolutionary Development

Answer:

B

Explanation:

It is during the Feasibility phase that it is first established whether further investigation of the project is justified³. This phase aims to determine if the proposed project is likely to be feasible from both a technical and business perspective.

Question 8

Question Type: MultipleChoice

Which of the following statements about the Project Approach Questionnaire (PAQ) are true?

Should be revisited at the end of Foundations.

Should be revisited each time Foundations is revisited.

Options:

- A- Only 1 is true
- B- Only 2 is true
- C- Both 1 and 2 are true
- D- Neither 1 or 2 is true

Answer:

C

Explanation:

The PAQ is a living risk and alignment aid used to expose approach-based risks---culture, leadership, governance expectations, stakeholder availability, decision latency, technical readiness---and to agree mitigations. AgilePM positions the PAQ for early use and for periodic re-use at key checkpoints. As the Foundations phase completes, the project has clarified goals, governance, roles, and planning baselines; revisiting the PAQ then helps validate that the agreed approach actually fits the now-explicit context and that residual risks have owners and responses. If Foundations is later revisited (for example, after significant change in scope, funding, or organization), the PAQ should be revisited as well to re-check assumptions and tune mitigations. Treating the PAQ as a one-off document would miss its purpose: to sustain a fit-for-purpose approach as conditions evolve. Therefore, both statements are true.

Question 9

Question Type: MultipleChoice

In Which option best circumstances should processes and tools be prioritized over individuals and interactions?

Options:

- A- Need to demonstrate formal control over processes
- B- Requirement to create and approve documentation
- C- Contractual obligations
- D- Celebrating visible, significant short-term wins.

Answer:

D

Explanation:

The Agile Manifesto explicitly values "individuals and interactions over processes and tools." AgilePM fully aligns with this principle. While processes, tools, documentation, and contracts are important and often necessary (especially for governance, compliance, and clarity), they should not take precedence over effective collaboration, empowered teams, and rapid feedback. AgilePM's practices---facilitated workshops, daily coordination, frequent reviews, and active business involvement---are designed to maximize human interaction to reduce waste, accelerate understanding, and improve quality. Even in regulated or contractual contexts, AgilePM recommends shaping processes and agreements to enable collaboration (e.g., clear roles, decision latency reduction, acceptance criteria, and incremental validation) rather than letting procedures dominate. Therefore, no listed circumstance justifies prioritizing processes and tools over individuals and interactions. The right choice is D. None of the above.

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