



APMG-International Better-Business-Cases-Practitioner Practice Questions

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Question 1

Question Type: MultipleChoice

An extract of an entry in the benefits register includes the following information:

1. Benefit type: Cash-releasing
2. Description: A net overall saving in the cost of cleaning
3. Target improvement: Reduce overall costs of cleaning contracts by 10% per annum
4. Responsible officer: Pittville University Procurement Manager.

Which 2 statements apply to these entries?

Options:

- A- Amend entry 1, because the benefit type should be 'financial but non-cash-releasing'.
- B- No change to entry 1, because the benefit is cash-releasing and should be measured in financial terms.
- C- Amend entry 3, because the improvement is unknown.
- D- No change to entry 3, because the benefits register should indicate the level of improvement expected.
- E- Amend entry 4, because the SRO should be the responsible officer for all benefits.

Answer:

B, D

Question 2

Question Type: MultipleChoice

Which 2 attributes demonstrate that this option supports the key CSF Supply-side capacity and capability?

Options:

- A- The campus is to be run by Pittville University but there is stakeholder resistance.
- B- The new campus will have the space to extend the number of education courses as student numbers increase.
- C- The new campus can provide technology to enable Welsh language teaching throughout the region.

- D- The project must comply with the Special Educational Needs and Disability Act.
- E- The Consortium has been meeting on a formal basis for nine months.

Answer:

B, C

Question 3

Question Type: MultipleChoice

Using the Scenario, answer the following questions about scoping the proposal and preparing the Strategic Outline Case for

the Pittville project.

Decide whether the approach is appropriate for stage 1, and select the response that supports your decision.

When preparing the Strategic Outline Case, the need to address the number of education courses available to 16-18-year-olds was

considered to be sufficiently large and stand alone to form a project.

Was this an appropriate application of the Five Case Model for this project?

Options:

A- No, because the Pittville project is part of a larger programme of change.

B- No, because whether the change is sufficiently large to warrant a project should have been determined before this stage.

C- Yes, because this stage should confirm the strategic context of the proposal.

D- Yes, because this stage should provide stakeholders with an early indication of the preferred option.

Answer:

A

Question 4

Question Type: MultipleChoice

Springbank School has been hugely oversubscribed so has decided to expand its further education unit. It is working formally with

Battledown School to reduce course duplication and to potentially offer a greater range of education courses. The Governors from

Springbank School feel that these scheduled changes need to be reflected in the Pittville project FBC, even though Springbank

was not a shortlisted option.

Should the FBC be updated with the Springbank changes?

Options:

A- No, because the FBC should NOT be updated for best and final offers.

B- No, because this new scheme should be considered in the next iteration of the programme business case.

C- Yes, because the public sector comparator (PSC) should be updated.

D- Yes, because the preferred way forward for the Pittville project must offer better Value For Money than the other options.

Answer:

D

Question 5

Question Type: MultipleChoice

Which is an appropriately defined SMART spending objective for greater learner success rates?

Options:

A- To ensure that all learning providers for 16 to 18-year-olds are able to offer effective learning.

B- To reduce staff turnover in the next two years.

C- To increase the achievement of qualifications by a minimum of 15% within three years.

D- To provide all education courses with immediate effect.

Answer:

C

Question 6

Question Type: MultipleChoice

The current establishment of support staff will be able to absorb 30% growth in numbers of 16 - 18-year-old learners.

This information has been:

1. Entered in the benefits register
2. Classed as a cash-releasing benefit.

Which 2 statements apply to these entries?

Options:

- A- Amend entry 1, because benefits should be described only in the Economic Case.
- B- No change to entry 1, because non cash-releasing benefits should be entered in the benefits register.
- C- Amend entry 2, because the benefit class should be 'non-cash-releasing'.
- D- No change to entry 2, because an increase in productivity is classified as cash-releasing.
- E- No change to entry 2, because a growth in learner numbers will result in additional revenue.

Answer:

B, C

Question 7

Question Type: MultipleChoice

Using the Scenario, answer the following questions.

What should be prepared to demonstrate how the Pittville project will fit with other initiatives, such as the development of Work Based Learning throughout the Western Area?

Options:

- A- Strategic Outline Case.

- B- Strategic Assessment
- C- Business strategies.
- D- SWOT analysis.

Answer:

A

Question 8

Question Type: MultipleChoice

Answer the following questions about the content of the Commercial Case and the Financial Case for the Pittville project.

Which detail should be explained in the Commercial Case?

Options:

- A- How charges for the preferred service provider's offer have been modelled, including the resultant benefits.
- B- Capital and revenue implications of the resultant deal, including any costs falling to the organization.
- C- Net effect on the organization's charges (prices), if any.
- D- Service streams and outputs being contracted for.

Answer:

D

Question 9

Question Type: MultipleChoice

Using the Scenario, answer the following questions about the Management Case section of the Full Business Case for

the Pittville project.

Decide whether the entry is appropriate for the document identified and select the responses that support your decision.

Remember to select 2 answers to each question.

The Programme and Project Management Framework section states:

1. The Programme Director is to be responsible for the Western Area Learning Improvements Programme.
2. Project progress reports are to be provided to the Consortium at the end of each month.

Which 2 statements apply to these entries?

Options:

- A- Amend entry 1, because the Western Area Learning Consortium should be jointly accountable for the Programme.
- B- Amend entry 1, because the Senior Responsible Owner should NOT be the Programme Director.
- C- No change to entry 1, because this is appropriate.
- D- Remove entry 2, because project reporting arrangements should be documented in the Project Plan.
- E- No change to entry 2, because the project framework should include project reporting arrangements in relation to the programme.

Answer:

A, E

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