



**Free Questions for ISEB-PM1 by certsdeals**

**Shared by Kirby on 07-06-2022**

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# Question 1

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**Question Type:** MultipleChoice

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What are the components of the "triple constraint"?

## Options:

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- A) Scope, time, requirements
- B) Resources, time, cost
- C) Scope, management, cost
- D) Scope, time, cost

## Answer:

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D

## Explanation:

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The Project Management Triangle (called also Triple Constraint) is a model of the constraints of project management. It is often used to illustrate that project management success is measured by the project team's ability to manage the project, so that the expected results

are produced while managing time and cost.

Like any human undertaking, projects need to be performed and delivered under certain constraints. Traditionally, these constraints have been listed as 'scope,' 'time,' and 'cost'. These are also referred to as the 'Project Management Triangle,' (also known as the 'Iron Triangle') where each side represents a constraint. One side of the triangle cannot be changed without affecting the others. A further refinement of the constraints separates product 'quality' or 'performance' from scope, and turns quality into a fourth constraint.

## Question 2

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**Question Type:** MultipleChoice

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Which document contains initial requirements that satisfy stakeholders' needs and expectations?

### Options:

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- A) Project charter
- B) Project management plan
- C) Project statement of work
- D) Project scope statement

**Answer:**

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A

## Question 3

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**Question Type:** MultipleChoice

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You've been assigned as a project manager on a research and development project for a new dental procedure. You're working in the Scope Planning process. What is the purpose of the project scope management plan?

**Options:**

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- A) The project scope management plan describes and documents a scope baseline to help make future project decisions.
- B) The project scope management plan decomposes project deliverables into smaller units of work.
- C) The project scope management plan describes how project scope will be developed and how changes will be managed.
- D) The project scope management plan describes how cost and time estimates will be developed for project scope changes.

**Answer:**

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C

### Explanation:

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The scope management plan outlines how project scope will be managed and how changes will be incorporated into the project.

## Question 4

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### Question Type: MultipleChoice

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You are a project manager for Giraffe Enterprises. You've recently taken over for a project manager who lied about his PMI certification and was subsequently fired. Unfortunately, he did a poor job of scope definition. Which of the following could happen if you don't correct this?

### Options:

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- A) The project costs could increase, there might be rework, and schedule delays might result.
- B) The project management plan's process for verification and acceptance of the deliverables needs to be updated as a result of the poor scope definition.
- C) The poor scope definition will adversely affect the creation of the work breakdown structure, and costs will increase.

**D)** The stakeholders will require overtime from the project team to keep the project on schedule.

**Answer:**

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A

**Explanation:**

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Option A might seem like a correct answer, but option D is more correct. There isn't enough information to determine whether stakeholders will require overtime. We do know that poor scope definition might lead to cost increases, rework, schedule delays, and poor morale.

## Question 5

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**Question Type:** MultipleChoice

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Which of the following will be required to perform simulation for schedule risk analysis?

**Options:**

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- A) Activity list and activity attributes
- B) Schedule network diagram and duration estimates
- C) Schedule data and activity resource requirements
- D) Milestone list and resource breakdown structure

**Answer:**

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B

## Question 6

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**Question Type:** MultipleChoice

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Which schedule format usually shows both the project network logic and the project's critical path

**Options:**

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- A) schedule activities with activity date information?
- B) Schedule table
- C) Schedule network diagram

- D) Bar chart
- E) Milestone chart

**Answer:**

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B

## Question 7

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**Question Type: MultipleChoice**

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Company A bought a well-defined project deliverable from Company B. Company A will pay a fixed total price plus a percentage premium for the schedule target achieved.

**Options:**

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- A) For which type of contract have they subscribed?
- B) Fixed-price-incentive-fee contracts (FPIF)
- C) Firm-fixed-price-contracts (FFP)
- D) Fixed price with Economic Price Adjustment Contracts (FP-EPA)



**E)** Time and material contracts (T&M)

**Answer:**

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A

## Question 8

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**Question Type:** MultipleChoice

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At which point of the project is the uncertainty the highest and the risk of failing the greatest \_\_\_\_\_.

**Options:**

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**A)** Final phase of the project

**B)** Start of the project

**C)** End of the project

**D)** Midpoint of the project

**Answer:**

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B

## Question 9

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**Question Type:** MultipleChoice

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Which activity is an input to the select seller's process?

**Options:**

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- A) Organizational process assets
- B) Resource availability
- C) Change control process
- D) Team performance assessment

**Answer:**

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A

## Question 10

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**Question Type: MultipleChoice**

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Power games, withholding information, and hidden agendas are examples of \_\_\_\_\_.

**Options:**

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- A) mixed messages
- B) indirect communication
- C) noise
- D) communication barriers
- E) All of the other alternatives apply

**Answer:**

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D

## Question 11

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**Question Type: MultipleChoice**

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Risk Event Status is defined as \_\_\_\_\_.

**Options:**

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- A) Both 1) the severity of the consequences, and 2) how likely the event is to occur with risk.
- B)  $(\text{Cost} + \text{Benefit} + \text{Business Risk}) / \text{Insurable Risk}$ .
- C) how likely the event is to occur with risk.
- D) Risk Probability x Amount At Stake.
- E) the severity of the consequences.

**Answer:**

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D

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