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Question 1

Question Type: MultipleChoice

Information collected on the status of project activities being performed to accomplish the project work is known as what?

Options:

- A- Project management information system
- B- Work performance information
- C- Work breakdown structure
- D- Variance analysis

Answer:

B

Explanation:

Work Performance Information

Part of the executed project management plan includes the routine collection of work performance information. The information gathered is important, and is useful as input data for quality control measures and programs. It is also useful when audits, quality reviews, and process analyses are conducted. This is especially true of work performance information collected which includes technical performance measures, project deliverables status, required corrective actions, and performance reports. Pertinent work performance Information is essential to the project management plan and includes, but is not limited to:

- * Status information on schedule progress.
- * Whether deliverables have been completed, or not.
- * Start and finish status of schedule activities.
- * Quality standards expectation results.
- * Authorized costs vs. costs incurred to date.
- * Estimated completion time for scheduled activities in progress.
- * Percentage of physical completion of in-progress schedule activities.
- * Experience based knowledge acquired, documented, and posted to knowledge base.
- * Details of resource utilization.

Gathering and analysis of work performance information is essential to the project management plan and should be considered a priority. Work performance information contributes to the efficient use of resources, identifies potential trouble spots and problems, and serves as an effective project management tool. This term is defined in the 3rd and the 4th edition of the PMBOK.

Question 2

Question Type: MultipleChoice

Which process group typically consumes the bulk of a project's budget?

Options:

- A- Monitoring & Controlling
- B- Executing
- C- Planning
- D- Initiating

Answer:

B

Question 3

Question Type: MultipleChoice

Which process documents the business needs of a project and the new product, service or other result that is intended to satisfy those requirements?

Options:

- A- Develop project management plan
- B- Develop project charter
- C- Develop preliminary project scope statement
- D- Scope planning

Answer:

B

Question 4

Question Type: MultipleChoice

Which of the following is an output of the Information Distribution Process?

Options:

- A- Project calendar
- B- Communication management plan
- C- Requested changes
- D- Communication requirement plan
- E- Organizational Process Assets Updates

Answer:

E

Question 5

Question Type: MultipleChoice

To which process is work performance information an input?

Options:

- A- Contract administration
- B- Direction and management of project execution
- C- Create WBS
- D- Qualitative risk analysis

Answer:

A

Question 6

Question Type: MultipleChoice

What happens to a stakeholder's project influence over time?

Options:

- A- Increases
- B- Decreases
- C- Stays the same.

D- Has no bearing.

Answer:

B

Question 7

Question Type: MultipleChoice

Which of the following is TRUE about most project life cycles?

Options:

A- Staffing level is highest at the start.

B- The stakeholders' influence is highest at the start.

C- The level of uncertainty is lowest at the start.

D- The cost of changes is highest at the start.

Answer:

B

Question 8

Question Type: MultipleChoice

What do composite organizations involve?

Options:

- A- Functional and project managers
- B- Functional managers only
- C- Project managers only
- D- Technical managers and project managers

Answer:

A

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