



BCS ISEB-PM1 Practice Questions

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Question 1

Question Type: MultipleChoice

What tool or technique of Estimate Activity Durations uses parameters such as duration, budget, size, weight, and complexity from a previous, similar project as the basis for estimating the same parameter or measure for a future project?

Options:

- A- Bottom-up estimating
- B- Analogous estimating
- C- Parametric estimating
- D- Three-point estimates

Answer:

B

Question 2

Question Type: MultipleChoice

Which statement is TRUE about Present Value(PV)?

Options:

- A- The difference in benefit received between a chosen project and a project that was not chosen
- B- The interest rate that makes the net present value of all cash flow equal zero
- C- The value today of future cash flow
- D- The present value of cash inflow less the present value of cash outflow

Answer:

C

Explanation:

Present Value(PV): The value today of future cash flow. The higher the PV, the better.

Question 3

Question Type: MultipleChoice

A project manager for a small construction company has a project that was budgeted for US \$130,000 over a six-week period. Based on her schedule, the project should have cost US \$60,000 to date. However, it has cost US \$90,000 to date. The project is also behind schedule, because the original estimates were not accurate. Who has the PRIMARY responsibility to solve this problem?

Options:

- A- Project manager
- B- Senior management
- C- Project sponsor
- D- Manager of the project management office

Answer:

A

Question 4

Question Type: MultipleChoice

Resource leveling will often affect the project by making it:

Options:

- A- Shorter.
- B- More responsive to customer needs.
- C- Longer and more responsive to customer needs.
- D- Shorter and more responsive to customer needs
- E- Longer

Answer:

E

Question 5

Question Type: MultipleChoice

The Communications Management Plan should contain the following:

Options:

- A- Selection of appropriate media to meet specific needs
- B- Communications policy
- C- All of the other alternatives apply
- D- Communications media
- E- Reporting channels

Answer:

C

Question 6

Question Type: MultipleChoice

Conflict should be best addressed in which manner?

Options:

- A- Early, in private, using a direct, collaborative approach
- B- Early, in public, using an indirect, collaborative approach
- C- Early, in private, using an indirect, cooperative approach
- D- As late as possible, in public, using a direct, confrontational approach

Answer:

A

Question 7

Question Type: MultipleChoice

Company expenses such as auditing costs, supervision, office supplies, building rent and maintenance are elements of the:

Options:

- A- Contracts and administration costing system.
- B- Fringe benefits packages.
- C- None of the other alternatives apply
- .
- D- Capital budgeting process.
- E- Overhead rates.

Answer:

E

Question 8

Question Type: MultipleChoice

How is scheduled variance calculated using the earned value technique?

Options:

- A- EV less AC
- B- AC less PV
- C- EV less PV
- D- AC less EV

Answer:

C

Question 9

Question Type: MultipleChoice

A person is writing a document identifying the business need for a project and is including a description of the product created by the project. She includes a list of stakeholders and pre assigned resources. What is the role of this person on the project?

Options:

- A- The project manager for the project or a company functional manager
- B- A member of the project management team working at the direction of the project manager
- C- The sponsor or the project manager
- D- A manager or executive in the organization who is higher in the corporate hierarchy than the project manager

Answer:

C

Question 10

Question Type: MultipleChoice

Which of the following documents allows the project manager to assess risks that may require near term action?

Options:

- A- Probability and impact matrix
- B- Contingency analysis report
- C- Risk urgency assessment
- D- Rolling wave plan

Answer:

C

Question 11

Question Type: MultipleChoice

You have been assigned to a project that will allow job seekers to fill out applications and submit them via the company website. You report to the VP of human resources. You are also responsible for screening applications for the information technology division and setting up interviews. The project coordinator has asked for the latest version of your changes to the online application page for his review. Which organizational structure do you work in?

Options:

- A- Functional organization
- B- Balanced matrix organization
- C- Weak matrix organization
- D- Projectized organization

Answer:

C

Explanation:

Functional managers who have lots of authority and power working with project coordinators who have minimal authority and power characterizes a weak matrix organization. Project managers in weak matrix organizations are sometimes called project coordinators, project leaders, or project expeditors.

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