Question 1

A company is evaluating the implementation of enterprise resource planning (ERP) software.

The program manager performs an analysis to confirm the program's feasibility

What other important step should the program manager complete^

Options:

A- Development of the program's vision statement

B- Review of strategic goals against any external environmental factors

C- Identification and documentation of the initial risks for ERP software Implementation

D- Mapping of the financial benefits to the ERP software's functionality

Answer:

C

Question 2

A regional finance program is impacted by a new currency regulation issued by a country in the region. The new regulation requires changes to the financial statements of that country's branches by the end of the fiscal year Failing to comply with the regulation may result in fines and/or closure of the branches. A branch general manager immediately meets with the program manager to select and secure a local fiscal expert to support the regulation as these types of resources are in high demand. There is a high risk that the changes will not be completed on time if the resource is not secured

What should the program manager do to address the risk?

Options:

A- Build a coalition with local companies that can influence the government to renegotiate the imposed deadline

B- Create fine and closure scenarios to assess the impact on the program and create a contingency plan

C- Generate a delivery incentive contract with the selected fiscal expert to ensure on-time delivery of the revised financial statements

D- Assess the risk incorporate it in the program's risk management plan and meet with the steering committee

Answer:

A

Question 3

A software development program will launch iterative versions of new software called Alpha over two years Following that, a program will be released to the program team and developers to create new software called Beta While the program manager prepares the program closure plan tor Alpha, the program sponsor expresses concern about its support after program closure.

What should the program manager do as part of Alpha's program closure plan?

Options:

A- Execute the transition plan and Include Knowledge transfer to transition Alpha support to operations

B- Keep the Alpha program open until support is no longer required, then execute program closure

C- Adjust Alpha's exit criteria to ensure its support is included in the Beta program

D- Document the program closure procedure to ensure that resources are released from Alpha to develop Beta

Answer:

A

Question 4

To increase its presence and promote its products and services in new markets, a company begins to implement its new business strategy. The company's CEO endorses a new program to promote and support this strategy However before the program is formally initialed, this strategy must be aligned with the organization's strategic goals and objectives.

What should the program manager develop first?

Options:

A- Program's risk threshold

B- Program risk management plan

C- Program resource management plan

D- Program risk and issue governance forum

Answer:

A

Question 5

Question Type: **MultipleChoice**

A program in a matrix organization includes subprojects for specific required technologies. The program manager assembles a team of project managers to lead each of the component projects. Each component protect requires unique technical skills and expertise. To ensure that there are no budget overruns, the program manager leverages the existing time reporting process.

What is a critical component of the Program Schedule Management Process?

Options:

A- A list of all the projects that team members are working on

B- Activity or component start and finish dates, as well as intermediate milestones

C- Time management training programs for all team members, as well as the project managers

D- Skill levels of the various project team members, as well as the project managers

Answer:

B

Question 6

Question Type: **MultipleChoice**

To increase its presence and promote its products and services in new markets, a company begins to implement its new business strategy. The company's CEO endorses a new program to promote and support this strategy However before the program is formally initialed, this strategy must be aligned with the organization's strategic goals and objectives.

What should the program manager develop first?

Options:

A- Program's risk threshold

B- Program risk management plan

C- Program resource management plan

D- Program risk and issue governance forum

Answer:

A

Question 7

Question Type: **MultipleChoice**

A company is evaluating the implementation of enterprise resource planning (ERP) software.

The program manager performs an analysis to confirm the program's feasibility

What other important step should the program manager complete^

Options:

A- Development of the program's vision statement

B- Review of strategic goals against any external environmental factors

C- Identification and documentation of the initial risks for ERP software Implementation

D- Mapping of the financial benefits to the ERP software's functionality

Answer:

C

Question 8

Question Type: **MultipleChoice**

A regional finance program is impacted by a new currency regulation issued by a country in the region. The new regulation requires changes to the financial statements of that country's branches by the end of the fiscal year Failing to comply with the regulation may result in fines and/or closure of the branches. A branch general manager immediately meets with the program manager to select and secure a local fiscal expert to support the regulation as these types of resources are in high demand. There is a high risk that the changes will not be completed on time if the resource is not secured

What should the program manager do to address the risk?

Options:

A- Build a coalition with local companies that can influence the government to renegotiate the imposed deadline

B- Create fine and closure scenarios to assess the impact on the program and create a contingency plan

C- Generate a delivery incentive contract with the selected fiscal expert to ensure on-time delivery of the revised financial statements

D- Assess the risk incorporate it in the program's risk management plan and meet with the steering committee

Answer:

A