Free Questions for PgMP by braindumpscollection

Shared by Gonzales on 06-06-2022

For More Free Questions and Preparation Resources

Check the Links on Last Page

Question 1

A biometrics firm has a facial recognition program with multiple components and project managers. The

project manager from the mobile device division escalates a vendor-related risk to the program manager. After assessing the risk, the program manager determines that this risk may impact other projects within the program. However, this risk has a low degree of impact and probability of occurring.

What should the program manager do first?

Options:

A- Obtain a risk reserve from the executive sponsor, and execute a contingency plan.

B- Communicate the risk to all project managers to manage at the component level.

C- Add the risk details and analysis to the program risk register.

D- Brainstorm with the project manager to develop an appropriate risk response.

Answer:

C

Question 2

A program manager takes over a global program from another program manager. Upon arriving on-site, the program manager immediately sees that stakeholders are upset, because of a lack of updates and communications about the program.

What should the program manager do first?

Options:

A- Review the program governance plan and communication log.

B- Review the program communications management plan and stakeholder register.

C- Review the stakeholder engagement plan and stakeholder matrix.

D- Notify the executive sponsor and update the program issue log.

Answer:

B

Question 3

A program is in its last year of execution. The program manager will receive a performance bonus if executive leadership and the program steering committee determine that the program is a success.

How can the program manager justify receiving a performance bonus upon program closure?

Options:

A- Update the business case analysis document indicating how each goal was attained.

B- Prepare a financial framework to show effective financial management and alignment with profit metrics.

C- Provide a report using the benefits management plan to demonstrate overall benefits realization.

D- Conduct a customer satisfaction survey to show program success.

Answer:

C

Question 4

Question Type: **MultipleChoice**

A program manager needs to establish direction and identify the essential aspects of a program. In addition, they must ensure that the context and framework of the program are properly defined, assessed, and documented.

Which document will be created to support this activity?

Options:

A- Program resource management plan

B- Program management plan

C- Program master schedule

D- Program scope statement

Answer:

D

Question 5

To create market advantage, a program sponsor requests accelerating the implementation of a new manufacturing process that is based on a recently improved system component. The program manager is concerned that the delivery of some program goals could be jeopardized.

What should the program manager do?

Options:

A- Document the concerns that program goals may be affected and present at the next program governance board review meeting for guidance and actions to be taken

B- Advise the program sponsor that the program will continue and follow the program management plan, unless the change control board (CCB) has approved changes to the plan

C- Work with the project managers of the affected components to implement fast tracking and update the resource management plan accordingly

D- Evaluate critical success factors and key performance indicators (KPIs) to monitor benefits throughout the program's life cycle

Answer:

A

Question 6

The project managers for component projects A and B schedule the same resource to perform tasks during the same timeframe, resulting in an over-allocation. The program manager reviews the program resource management plan, determines that project A can wait until the resource becomes available, and assigns the resource to project B.

This is an example of which of the following?

Options:

A- Program resource management planning

B- Program risk mitigation

C- Resource interdependency management

D- Project resource planning

Answer:

A

To Get Premium Files for PgMP Visit

For More Free Questions Visit

20% DISCOUNT