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Question 1

Question Type: MultipleChoice

An agile practitioner wants to communicate the effect of technical debt on the project. What should the practitioner do?

Options:

- A- Post and discuss rises in the burn down chart
- B- Adjust story points to account for technical debt.
- C- Log technical debt as an impediment.
- D- Add refactoring tasks to all stories

Answer:

C

Question 2

Question Type: MultipleChoice

A newly formed development team experienced difficulty with accurately estimating product backlog items. As a result, the team failed to deliver all of the features in the sprint backlog for the past two iterations.

What should the team do to improve the accuracy of their estimates?

Options:

- A- Decrease the sprint time box until the team is able to deliver the entire agreed-upon sprint backlog in a single sprint
- B- Discuss estimating techniques in the daily scrum meeting
- C- Increase the size of the development team until the team is able to deliver the entire agreed-upon sprint backlog in a single sprint
- D- Begin tracking estimated effort metrics as an input to performance evaluation.

Answer:

B

Question 3

Question Type: MultipleChoice

Due to its complexity, a new team member struggles with developing a concise user story. What advice should the agile practitioner give to assist with developing the story?

Options:

- A- Hand the story over to a more experienced team member
- B- Break the story up and focus on the most valuable parts
- C- Discuss the story at the next retrospective
- D- Pick another story from the product backlog

Answer:

C

Question 4

Question Type: MultipleChoice

A company has decided to combine two similar products consisting of multiple teams into one product. Engaged customers want to know how the company is looking at re-organizing its teams.

What strategy should be employed to re-organize the teams?

Options:

- A-** All the teams from both products should be simultaneously called together and allowed to completely self-manage
- B-** Teams that worked on similar components in the separate products should be combined to minimize disruption and capitalize on synergies
- C-** After grouping individuals by role multi-discipline teams should be created that are comprised of one member from each role
- D-** Features should be prioritized and then teams should be organized around those priorities

Answer:

A

Question 5

Question Type: MultipleChoice

What should a Scrum Master do when one team member falls behind in their tasks'?

Options:

- A- Move the task to another team member who has spare capacity in the sprint
- B- Ask the team for suggestions
- C- Privately offer the team member encouragement to meet task commitments
- D- Notify the product owner

Answer:

B

Question 6

Question Type: MultipleChoice

What should a learn do when they complete all sprint goals earlier than expected?

Options:

- A- Begin working on an item in the backlog

- B-** Ask the scrum master to select an item from the backlog on which to work
- C-** Ask the product owner to select an item from the backlog on which to work
- D-** Jointly decide with the scrum master on an item from the backlog on which to work

Answer:

C

Question 7

Question Type: MultipleChoice

During the review session, the product owner discovers that the user interface has a response time of 10 seconds. The non-functional requirements state that it should respond in less than two seconds. The team complains that this requirement was not communicated to them.

What should have been done to avoid this?

Options:

- A-** A comprehensive user story with all non-functional requirements should have been created.

- B-** Non-functional requirements should have been added to the acceptance criteria
- C-** Non-functional requirements should have been added to the definition of done
- D-** A team review of the scope of work should have been conducted

Answer:

A

Question 8

Question Type: MultipleChoice

A member of the development team is working on a prioritized non-functional requirement involving integrating with a 3rd party system
This integration has not been done before on the project.

What should the project leader suggest?

Options:

- A-** Develop and document a detailed architectural design peer review with the development team, and implement/test
- B-** Develop the functional requirements of the solution first before any non-functional requirement, as they provide more customer value.

C- Discuss the integration requirement with the product owner and negotiate it to be lower on the backlog to focus on the minimal marketable feature

D- Develop and test the implementation approach and demonstrate it at the next sprint review to collect feedback.

Answer:

A

Question 9

Question Type: MultipleChoice

More details for a story are required before the upcoming sprint planning meeting. What should the scrum master do?

Options:

A- Email the product owner requesting detailed story specifications and wait for a response

B- Gather the details from the team members before sprint planning

C- Schedule a story grooming session with the product owner before sprint planning

D- Conduct a planning poker session with the team

Answer:

C

Question 10

Question Type: MultipleChoice

A development team for a small company experiences long delays between product completion and release for validation and testing. The company is concerned that this will impact its ability to compete in the marketplace. What analysis should the team use to understand the issues?

Options:

A- Risk management

B- Variance and trend

C- Kano model

D- Fishbone diagram

Answer:

D

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