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# Question 1

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**Question Type:** MultipleChoice

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The stakeholders for a newly approved project are subject matter experts who are very knowledgeable in the client's business and will provide the project requirements. The project team scheduled separate sessions with each subject matter expert to identify and prioritize the requirements.

Which technique is being used?

## Options:

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- A- Delphi technique
- B- Idea and mind mapping
- C- Workshop sessions
- D- Brainstorming

## Answer:

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C

## Question 2

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**Question Type:** MultipleChoice

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A business analyst has been assigned to a project team that is redesigning the company's website. The business analyst has been documenting the relationships between requirements and has found requirements that do not trace to a business need.

Which type of requirements are these?

**Options:**

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**A-** Out-of-scope

**B-** Tested

**C-** Implemented

**D-** In-scope

**Answer:**

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A

## Question 3

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**Question Type: MultipleChoice**

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The business analyst is seriously concerned about the possibility of differing interpretations of data items mentioned in the requirements documents. Which course of action should the business analyst take to minimize the risk of misunderstanding?

**Options:**

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- A- Write a data dictionary that accompanies the requirements specification.
- B- Ask the development teams for a formal acceptance of the requirements specification.
- C- Hold a workshop with the development teams to explain the details of the requirements specification.
- D- Plan a peer review of the requirements specification.

**Answer:**

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C

## Question 4

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**Question Type: MultipleChoice**

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During a requirements workshop, sponsors and managers from different departments express varying points of view and priorities about the product's functions and requirements. The business analyst struggles with facilitating the group to reach an agreement.

What should the business analyst have defined to avoid this?

**Options:**

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- A- Decision-making process in the business analysis plan
- B- Communications approach in the business analysis plan
- C- Communications approach in the project management plan
- D- Decision-making process in the project management plan

**Answer:**

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B

## Question 5

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**Question Type: MultipleChoice**

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The requirements traceability matrix should primarily be used to:

### Options:

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- A- address the responsibility owner for each requirement.
- B- identify the risks associated with dependent requirements
- C- define a convention to map the requirements to their sources.
- D- ensure that all requirements have been met.

### Answer:

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D

## Question 6

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**Question Type: MultipleChoice**

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A business analyst has been assigned to a project that will design and build two new bridges and. at the same time, redesign a failing bridge for a local structural engineering company. All three bridges must be constructed and meet all safety requirements before flood season next spring.

How would the business analyst define the scope of this project?

### Options:

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- A- Perform a structured walkthrough.
- B- Perform a feasibility study.
- C- Perform process modeling.
- D- Perform a work breakdown structure.

### Answer:

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D

## Question 7

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### Question Type: MultipleChoice

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A business analyst is discussing the acceptance criteria for a new measurement system with the operations manager. The operations manager is particularly concerned about the accuracy of the new system because mistakes in data measurements could be extremely costly to fix.

Which of the following is the best strategy to define the appropriate acceptance criteria?

**Options:**

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- A- Quantify the risks associated with the measurement errors and update the risk register.
- B- Ask the operations manager to formally accept the requirements documents.
- C- Plan a training session for the new system before it is handed over to the operations manager.
- D- Clearly define the maximum acceptable error rate for the new system.

**Answer:**

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D

## Question 8

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**Question Type: MultipleChoice**

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The project team has all the document control process and versioning in place to capture the requirements changes. The team ensures that the change is documented in the scope document, resulting in the changed work breakdown schedule (WBS) and schedule. However, a key requirement was not implemented in the release

Which is a possible reason why the requirement was not implemented?

**Options:**

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- A- The requirements traceability matrix was not updated with the change.
- B- The schedule management plan was not updated with the change.
- C- The requirements management plan was not updated with the change.
- D- The scope management plan was not updated with the change.

**Answer:**

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A

## Question 9

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**Question Type:** MultipleChoice

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A business analyst and stakeholders have completed documentation of the acceptance criteria for the requirements of a new vehicle leasing database. A concern is raised that some of the key performance indicators may not validate the desired benefits of the implementation.

What should the business analyst do to ensure that the business need can be validated?

**Options:**

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- A- Document a constraint.
- B- Document a business rule.
- C- Document a defect.
- D- Document an assumption.

**Answer:**

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B

## Question 10

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**Question Type:** MultipleChoice

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Which of the following is a method for requirements change control?

**Options:**

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- A- Requirements management
- B- Baselineing
- C- Scope analysis

**D-** Communication management

**Answer:**

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B

## Question 11

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**Question Type: MultipleChoice**

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A document is being created that will detail the customer's needs for a product and will include a functional model, a data model, and a glossary of terms. This document is called a:

**Options:**

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**A-** project charter.

**B-** requirements specification.

**C-** business case.

**D-** standard operating manual.

**Answer:**

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A

## Question 12

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**Question Type:** MultipleChoice

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The following requirement was included in a business requirements document: "An API shall be built to send data back and forth from the accounting system to the customer relationship system so that name and address data can be synchronized." What should be done with this business requirement?

**Options:**

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- A-** It should remain because it specifies the type of data and the source system.
- B-** It should be revised because it states a solution to the problem rather than the business need.
- C-** It should be removed because it does not state how often the data should be synchronized.
- D-** It should remain because it specifies the reason why the business requirement is needed.

**Answer:**

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D

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