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## Question 1

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**Question Type:** MultipleChoice

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Which of the following would be captured in a risk register?

**Options:**

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- A- Burn rate
- B- Contingency reserve
- C- Issue description
- D- Sunk costs

**Answer:**

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D

## Question 2

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**Question Type:** MultipleChoice

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The upper management team does not agree with certain aspects of a project. Which of the following would be the BEST way for the project manager to handle this situation?

**Options:**

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- A- Talk to the project management office.
- B- Discuss the issue with the project sponsor.
- C- Hold a meeting with the project coordinator
- D- Brainstorm successful ideas with the project team.

**Answer:**

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C

## Question 3

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**Question Type:** MultipleChoice

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There is friction between team members who were on the team before a merger took place and those who transitioned during the merger. This situation is having an adverse effect on team performance. Which of the following can the project manager do to help resolve this issue?

**Options:**

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- A- Observe the team during the transition period and give the team time to form.
- B- Engage in relationship building by getting both sides to work on tasks together.
- C- Report the conflict to human resources and let them address it.
- D- Assign tasks between the team members to ensure interaction is limited.

**Answer:**

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B

## Question 4

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**Question Type: MultipleChoice**

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A project manager has established a series of virtual meetings with project team members in different parts of the world. Team members from one country almost never show up to the meeting. Which of the following MOST likely describes why this occurring?

**Options:**

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- A- There is no rapport between the team members and the project manager.
- B- The time zone in the one country is outside of working hours.
- C- The meeting is occurring too frequently.
- D- Language barriers prevent team members from participating.

**Answer:**

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B

## Question 5

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**Question Type:** MultipleChoice

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A project manager recently joined a projectized organization and is having many issues on five different projects. Which of the following risk activities should be performed FIRST? (Choose two.)

**Options:**

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- A- Identify
- B- Coordinate

**C-** Qualify

**D-** Brainstorm

**E-** Mitigate

**F-** Assign

**Answer:**

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A, B

## Question 6

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**Question Type:** MultipleChoice

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A new project manager would benefit from additional assistance with documenting project activities.

Which of the following job positions should the project manager request be added to the team?

**Options:**

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**A-** Business analyst

- B- Project scheduler
- C- Quality control analyst
- D- Project coordinator

**Answer:**

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D

## Question 7

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**Question Type:** MultipleChoice

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Which of the following is the project phase when quality assurance occurs?

**Options:**

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- A- Planning
- B- Closing
- C- Execution
- D- Scoping

**E-** Initiation

**Answer:**

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C

## Question 8

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**Question Type:** MultipleChoice

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The vendor management team has requested all project managers to provide proof to back up complaints on vendor resolution delays.

Which of the following will provide this information?

**Options:**

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**A-** Scope statement

**B-** Project plan

**C-** Action items

**D-** Issue log



**Answer:**

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D

## Question 9

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**Question Type:** MultipleChoice

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Joe, a stakeholder, threatens to withdraw from a project that is not going according to his wishes. The president talks to the project manager regarding options for a response to the stakeholder, and they decide the

project will move forward as originally planned.

Which of the following risk strategies was used?

**Options:**

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A- Accept

B- Mitigate

C- Avoid

D- Transfer

**Answer:**

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A

## Question 10

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**Question Type:** MultipleChoice

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A project manager has gathered time estimates for a new project's activities and is now ready to begin developing the schedule.

Which of the following would the project manager most likely do NEXT?

**Options:**

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**A-** Create a WBS.

**B-** Determine predecessors and dependencies.

**C-** Determine the critical path.

**D-** Prioritize tasks.

**Answer:**

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A

# Question 11

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**Question Type:** MultipleChoice

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On larger projects, a vendor may occasionally proceed upon receipt of the:

**Options:**

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- A- ROE.
- B- RFI.
- C- NDA.
- D- LOI.

**Answer:**

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D

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