



Free Questions for PK0-004

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## Question 1

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Question Type: MultipleChoice

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The upper management team does not agree with certain aspects of a project. Which of the following would be the BEST way for the project manager to handle this situation?

Options:

- A- Talk to the project management office.
- B- Discuss the issue with the project sponsor.
- C- Hold a meeting with the project coordinator
- D- Brainstorm successful ideas with the project team.

Answer:

C

## Question 2

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Question Type: MultipleChoice

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A risk event that was logged in the project risk management plan occurred, and the project team executed the associated risk response. Which of the following documents are MOST likely to be updated? (Select THREE).

Options:

- A- Project charter
- B- Project schedule
- C- Scope statement
- D- Project management plan
- E- Project status report
- F- Risk management plan
- G- Organizational chart
- H- Communication plan

Answer:

B, E, F

## Question 3

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Question Type: MultipleChoice

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A project manager conducted an audit of project deliverables. During the audit, the project manager identified a deliverable that did not meet quality standards. Which of the following describes who the project manager should notify FIRST?

Options:

- A- Project team
- B- Project sponsor
- C- Stakeholders
- D- Project champion
- E- Project management office

Answer:

A

## Question 4

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Question Type: MultipleChoice

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The president of a company is pushing to get a product on the market before a competitor releases a similar one. The project manager does not believe the current resources for the project are adequate to meet the deadline. Which of the following is the BEST resource management approach for this scenario?

Options:

- A- Trust-building
- B- Subject matter experts
- C- Fast track
- D- Forcing

Answer:

A

## Question 5

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Question Type: MultipleChoice

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The vendor management team has requested all project managers to provide proof to back up complaints on vendor resolution delays.

Which of the following will provide this information?

Options:

- A- Scope statement
- B- Project plan
- C- Action items
- D- Issue log

Answer:

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D

## Question 6

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Question Type: MultipleChoice

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A project sponsor has repeatedly indicated dissatisfaction with the results of several projects being managed by different individuals and consisting of different teams within the organization. Which of the following is the best action for management to take NEXT?

Options:

- A- Change to a matrix organizational structure.
- B- Audit the project management process.
- C- Enforce the use of EVM.
- D- Remove the project sponsor.

Answer:

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A

## Question 7

Question Type: MultipleChoice

A project management team is discussing a potential risk event that would be devastating to the organization and prohibitively expensive to mitigate or insure against if it occurred. Which of the following is the BEST risk strategy to adopt?

Options:

- A- Accept
- B- Exploit
- C- Transfer
- D- Avoid

Answer:

D

## Question 8

Question Type: MultipleChoice

A quality manager is detailing performance results, which show an exponential trend. Which of the following tools should be used to demonstrate this visually?

Options:

- A- Scatter chart
- B- Gantt chart
- C- Run chart
- D- Pareto chart

Answer:

C

## Question 9

Question Type: MultipleChoice

A project manager notices that project status meetings have been going awry. The project manager decides to limit the meetings to only those participants who have input. Which of the following should the project manager use to communicate to stakeholders who will no longer attend the meetings but need to be kept informed?

Options:

- A- Communication plan
- B- Status report
- C- Action items
- D- Meeting minutes



Answer:

B

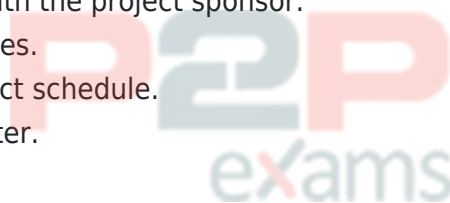
## Question 10

Question Type: MultipleChoice

During a project, the project manager realizes some staff positions may be eliminated. Which of the following is the best NEXT step for the project manager to take?

Options:

- A- Communicate the concern with the project sponsor.
- B- Identify replacement resources.
- C- Review and update the project schedule.
- D- Add the risk to the risk register.



Answer:

A

## Question 11

Question Type: MultipleChoice

A vendor specifies several enhancement options in a project's SOW. The project manager receives approval for a budget increase to proceed with the enhancements. Which of the

following should the project manager do NEXT?

Options:

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- A- Identify the approval authority.
- B- Identify and document the change.
- C- Evaluate the impact of the change.
- D- Communicate to the project team.

Answer:

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D

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