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Question 1

Question Type: MultipleChoice

A project manager who recently joined the company has been assigned to manage a software project for a major recurring customer. What should the project manager do to

enhance the budget estimations for the project?

Options:

- A-** Discuss the budget with the team during the daily standups to ensure the budget is under control.
- B-** Review budget-related lessons learned from similar projects.
- C-** Invite the client to the kick-off meeting and create the project budget during the meeting,
- D-** Implement an agile approach to avoid using a fixed budget,

Answer:

B

Question 2

Question Type: MultipleChoice

A project manager assigned team members to work in pairs on a large amount of technical reports. At times, the project manager noticed that important information was not

shared properly among the team. This has caused delivery delays and, ultimately, the failure to complete the project.

What is the root cause of this issue?

Options:

- A- Lack of team member training on documentation planning
- B- Improper assignment of tasks to team member pairings
- C- Incorrect communication techniques applied during implementation
- D- Team cohesiveness was lost because team members worked in pairs

Answer:

D

Question 3

Question Type: MultipleChoice

A project manager leads a software development project in a hybrid environment. During project planning, the project manager identified a risk where a technical resource

for a critical path item may not be available when needed. One week before the resource is needed, the technical engineer had a personal emergency and had to take a

leave.

What should the project manager do next?

Options:

- A-** Update the lessons learned report and the risk log to reflect that this risk has materialized.
- B-** Revise the project management plan and move the task to a time when the technical resource will be available.
- C-** Consult the risk register for an appropriate planned risk response and implement.
- D-** Review the business requirement with stakeholders and exclude the task assigned to the technical resource.

Answer:

C

Question 4

Question Type: MultipleChoice

In the initiating phase of a project, the project manager and team members are prioritizing the product backlog along with the product owner. What should the project

manager do next?

Options:

- A-** Produce a value-added product for the customer as continuously as possible.
- B-** Produce a value-added product for the customer in the beginning of the project.
- C-** Produce a value-added product along with the supporting documentation.
- D-** Produce a value-added product for the customer in each phase of the project.

Answer:

A

Question 5

Question Type: MultipleChoice

A team needs to implement a mandatory compliance regulation in a product, which is required for its release. While nearing the product release, when completeness was

being verified, it was found that the compliance part was not implemented in the project.

What should the project manager do next?

Options:

- A- Get an exception approval from the legal team.
- B- Request the team to implement the compliance.
- C- Ask the stakeholder to descope the compliance.
- D- Obtain approval from management and release.

Answer:

B

Question 6

Question Type: MultipleChoice

A project team needs to follow regulatory compliance guidelines that are mandatory for the project. What should the project manager do to ensure compliance adherence?

Options:

- A- Assess compliance when there is time in the project.
- B- Assign a project team member to ensure compliance.
- C- Review compliance adherence at the end of the project.
- D- Include compliance within the development tools.

Answer:

D

Question 7

Question Type: MultipleChoice

A construction project for a nuclear power plant will reduce the region's energy dependence on external electricity supplies. The project manager has received support for

the project from several leaders in the region. However, some people from the government want to stop this project to focus on developing renewable energy sources.

Which stakeholders should the project manager include in the stakeholder engagement plan?

Options:

- A-** Stakeholders who have been identified and who have needs and a potential impact on the project.
- B-** Stakeholders who are selected by the project sponsor who have a potential impact on the project.
- C-** Stakeholders who disagree with the project so as to proactively manage their expectations.
- D-** Stakeholders who are supporting the project in order to obtain additional resources.

Answer:

A

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