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Question 1

Question Type: MultipleChoice

A program manager asks for a visual representation of tasks, including the start and end dates. Which of the following tools should the project manager provide?

Options:

- A- Run chart
- B- Gantt chart
- C- Process diagram
- D- Histogram

Answer:

A

Question 2

Question Type: MultipleChoice

Task A has a duration of 2 days and is a predecessor of task B, which has a duration of 3 days and is a predecessor of task C. Task C has a duration of 4 days. Task D has a start-to-start relationship with task A and a duration of 11 days. Which of the following is the lag time for task D?

Options:

A- -9 days

B- -2 days

C- 0 days

D- 2 days

E- 9 days

Answer:

A

Question 3

Question Type: MultipleChoice

Joe, a highly skilled consultant, has threatened to quit on several occasions. Although Joe is difficult to work with, he has the skills required to complete a critical project (or a high-profile client). To keep the project on task, which of the following steps would be BEST for the project manager to take? (Select TWO).

Options:

- A- Ask the high-profile client for a resource to assist with completion of the project.
- B- Cross-train a replacement.
- C- Offer more compensation to Joe.
- D- Ask the project sponsor for additional funding.
- E- Modify the project schedule to anticipate Joe's removal.
- F- Ask Joe to document steps taken to complete deliverables.

Answer:

B, C

Question 4

Question Type: MultipleChoice

Which of the following is an example of quantitative risk management?

Options:

- A- Prioritizing risk mitigation response procedures
- B- Determining annual loss expectancy
- C- Sorting risks into three categories
- D- Assigning an owner to each identified risk

Answer:

A

Question 5

Question Type: MultipleChoice

A project manager holds weekly project status meetings with the project team and an outside contractor. One of the team members is best friends with the contractor, so discussions often go off-track and meetings last longer than planned. Which of the following is the BEST step for the project manager to take to resolve this issue?

Options:

- A- Establish what will be discussed before the meeting and ensure the agenda is followed.
- B- Talk to the team member about keeping personal discussions outside the meeting.
- C- Reinforce the established project communication plan.
- D- Take charge of the meeting by not allowing side-talking.

Answer:

B

Question 6

Question Type: MultipleChoice

A vendor specifies several enhancement options in a project's SOW. The project manager receives approval for a budget increase to proceed with the enhancements. Which of the following should the project manager do NEXT?

Options:

- A- Identify the approval authority.

- B- Identify and document the change.
- C- Evaluate the impact of the change.
- D- Communicate to the project team.

Answer:

D

Question 7

Question Type: MultipleChoice

During the planning phase, a scheduler uses a WBS as a reference to create a list of activities. The next step of the process is to provide a sequence for all the activities. With which of the following deliverables is the scheduler working?

Options:

- A- WBS dictionary
- B- Project timeline
- C- Network diagram

D- Gantt chart

Answer:

D

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