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## Question 1

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**Question Type:** MultipleChoice

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At that will result in minor changes to the project budget and schedule.

The project manager is concerned that the requests will lead to:

### Options:

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- A) quality control issues.
- B) additional risks.
- C) scope creep.
- D) time constraints.

### Answer:

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C

## Question 2

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**Question Type:** MultipleChoice

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A project manager is trying to explain to a stakeholder why projects are progressively elaborated upon. Which of the following is the BEST explanation?

**Options:**

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- A) In the beginning, projects entail a degree of uncertainty that needs to be specified.
- B) In the beginning, projects have start and finish dates that require elaboration.
- C) In the beginning, projects are part of a program that requires coordination.
- D) In the beginning, projects start with detailed inputs that need to be explained.

**Answer:**

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A

## Question 3

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**Question Type:** MultipleChoice

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A key stakeholder cannot identify within the resource management plan where the project manager has authority to assign resources. Which of the following should the project manager use to answer the Question:?

**Options:**

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- A) Project schedule
- B) Project management plan
- C) Project charter
- D) Staffing matrix

**Answer:**

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B

## Question 4

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**Question Type: MultipleChoice**

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Many Question:s have arisen regarding a newly identified project. Project team members are anxious to know who will be part of the team and what the project will deliver. Which of the following would be the BEST way to provide this information?

**Options:**

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- A) Kickoff meeting
- B) Status report
- C) Company-wide email
- D) CCB meeting

**Answer:**

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A

## Question 5

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**Question Type:** MultipleChoice

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A hurricane occurs in an area where several key project resources are located. When reviewing the project dashboard, the project sponsor sees the project is behind schedule and asks the project manager for an explanation. Which of the following documents should the project manager examine NEXT to provide an explanation?

**Options:**

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- A) Meeting minutes

- B) Issue log
- C) Project schedule
- D) Budget

**Answer:**

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B

## Question 6

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**Question Type:** MultipleChoice

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Tasks A and B have a duration of two days. Task A starts on Day 1, and Task B starts on Day 3. Tasks C and D have a duration of three days, and Task E has a duration of four days. Task C starts after Task A. Task D and E start after Task C. If Task A starts on December 15, which of the following is the anticipated start date for Task D?

**Options:**

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- A) December 18
- B) December 19

- C) December 20
- D) December 21
- E) December 22

**Answer:**

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A

## Question 7

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**Question Type:** MultipleChoice

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A key stakeholder cannot identify within the resource management plan where the project manager has authority to assign resources. Which of the following should the project manager use to answer the Question?

**Options:**

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- A) Project schedule
- B) Project management plan

C) Project charter

D) Staffing matrix

**Answer:**

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B

## Question 8

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**Question Type: MultipleChoice**

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A project manager is reviewing documents to develop the project charter. While reviewing historical project documentation, the project manager decides to include the following in the charter:

- \* Project title description
- \* Preassigned resources
- \* Budget
- \* WBS
- \* Measurable project objectives

Which of the following components should be a part of the project management plan instead of



the project charter?

**Options:**

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- A) Project title and description
- B) Preassigned resources
- C) Budget
- D) WBS
- E) Measurable project objectives

**Answer:**

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D

## Question 9

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**Question Type: MultipleChoice**

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A company has hired a new project manager. The PMO has briefed the new project manager on the following expected responsibilities for projects:

- \* Coordinate project schedule
- \* Manage to the triple constraint
- \* Provide performance feedback to team members' managers

Which of the following types of organizational structures did the new project manager MOST likely join?

**Options:**

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- A) Balanced matrix
- B) Strong matrix
- C) Functional
- D) Projectized

**Answer:**

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D

## Question 10

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Question Type: MultipleChoice

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A project sponsor, project manager, and project facilitator are drafting a project charter. The final contents of this documentation will be presented to the project steering committee for review and approval. The following sections are currently documented:

- \* Project description
- \* Draft project timeline and schedule
- \* Rough milestones
- \* Draft project budget
- \* Draft resources required
- \* High-level risk review

Which of the following sections should be included in this document?

**Options:**

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- A)** Business information
- B)** Full risk assessment results
- C)** Draft work breakdown structure
- D)** Full resource requirements

**Answer:**

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C

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