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# Question 1

Question Type: MultipleChoice

Which of the following are primary features provided by a standard laaS solution? (Select two).

## **Options:**

- A- Encryption
- **B-** Storage
- **C-** Networking
- D- User interface
- E- Access
- F- Database



#### **Answer:**

B. C

# **Explanation:**

According to What is Logging as a Service (LaaS)? - LogicMonitor, LaaS is a cloud-based log management platform that simplifies the management of infrastructure and application logs. LaaS offers a central location where you can store, analyze and visualize the content of all your logs. It works by ingesting logs from different sources, such as web servers, IoT devices, database servers and more. It then provides actionable output by organizing and restructuring the information within these logs. Therefore, storage and networking are primary features provided by a standard LaaS solution, as they enable the collection and transmission of logs from various sources to a centralized platform. Encryption, user interface, access, and database are not primary features of LaaS, as they are either optional or secondary aspects of the service.



# Question 2

Question Type: MultipleChoice

Before a configuration can be made to a system in development, a document containing information about how the new system will interact with other systems within the organization needs to be written. Which of the following relationships best describes this scenario?

## **Options:**

- A- Start-to-start
- B- Start-to-finish
- C- Finish-to-finish
- D- Finish-to-start

#### Answer:

D

# **Explanation:**

A finish-to-start relationship is a type of logical dependency between two tasks, in which the first task must be completed before the second task can start. In this scenario, the document containing information about how the new system will interact with other systems within the organization is a prerequisite for the configuration of the system in development. Therefore, the document writing task must finish before the configuration task can start, which is a finish-to-start relationship. Reference = CompTIA Project+ Study Guide: Exam PKO-005, 3rd Edition, Chapter 6: Schedule Management1; CompTIA Project+ Certification Study Guide, 3rd Edition, Chapter 6: Schedule Management2

# Question 3

Question Type: MultipleChoice

A financial manager reports that several employees' allocations from the past month appear to be 200% even though they are only assigned to a particular project. Which of the following could MOST likely be the cause of this issue?

# Options:

- A- A project manager assigned the wrong resources.
- B- A project manager did not release the resources
- C- A project manager did not remove the system access.
- D- A project manager did not provide the project sign-off.

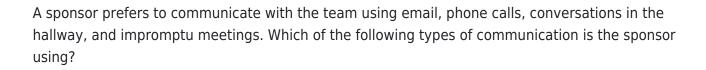
#### Answer:

## **Explanation:**

A project manager did not release the resources. A project manager not releasing the resources could most likely be the cause of this issue where several employees' allocations from the past month appear to be 200% even though they are only assigned to a particular project. Releasing resources is a process of freeing up or reallocating any human or material resources that were used for a project after its completion or closure. Releasing resources can help to update the resource availability and utilization records and avoid any conflicts or errors in resource allocation or reporting.

# Question 4

Question Type: MultipleChoice



# **Options:**

- A- Informal communication
- **B-** Formal communication
- C- Synchronous communication
- D- Asynchronous communication

#### Answer:

Δ



# **Explanation:**

Informal communication is a type of communication that is casual, spontaneous, and unstructured. It does not follow any predefined rules, protocols, or formats. Examples of informal communication include email, phone calls, conversations in the hallway, and impromptu meetings12. The sponsor is using informal communication to communicate with the team, as these methods are convenient, flexible, and personal. However, informal communication may also have some drawbacks, such as lack of documentation, inconsistency, and potential for misunderstanding3. Therefore, the sponsor should also use formal communication when necessary, such as for official reports, contracts, and presentations4.

# Question 5

Question Type: MultipleChoice

A system was implemented, and testing was successfully completed. Which of the following should the project manager do NEXT?

## **Options:**

- A- Validate against the scope statement and ask for sign-off.
- B- Run a control chart to ensure the quality of the deliverables.
- C- Review the risk register and close up residual risks.
- D- Start the training and handoff for the operations team.

#### Answer:

Α

# **Explanation:**

The project manager should validate against the scope statement and ask for sign-off after a system was implemented and testing was successfully completed. The scope statement is a document that defines and documents the project scope, objectives, deliverables, requirements, assumptions, and constraints. The scope statement can help to establish a common understanding and agreement between the project manager and the stakeholders on what the project aims to achieve and deliver. Validating against the scope statement means checking whether the project deliverables meet the agreed-upon scope criteria and quality standards. Asking for sign-off means requesting formal acceptance and approval of the project deliverables from the stakeholders.

# Question 6

Question Type: MultipleChoice

A demo presentation for a global project was not as successful as expected because the development team misinterpreted which features needed to be incorporated. Which of the

following has the project manager identified?

### **Options:**

- A- Technological factors
- B- Poor sample data
- C- Language barriers
- D- Scope creep

#### Answer:

 $\mathsf{C}$ 

# **Explanation:**



Language barriers can lead to misunderstandings within a global project team, causing misinterpretations of project requirements or features. In this case, the development team misinterpreted which features needed to be incorporated into the demo presentation due to communication issues, likely stemming from language differences. This highlights the importance of clear communication and understanding in a diverse project team.

# Question 7

Question Type: MultipleChoice

Which of the following would be the NEXT document a project manager should update once the need to procure goods and/or services is identified?

# Options:



- A- Memorandum of understanding
- A- Request for information
- B- Statement of work
- D- Non-disclosure agreement

#### Answer:

R

# **Explanation:**

The statement of work (SOW) would be the next document that a project manager should update

once the need to procure goods and/or services is identified. A SOW is a document that defines the scope, deliverables, schedule, and terms and conditions of a project or contract. A SOW typically includes information such as purpose, scope of work, location of work, period of performance, deliverables schedule, applicable standards, acceptance criteria, special requirements, and payment schedule. A SOW can help to establish a common understanding and agreement between the client and the service provider on what needs to be done and how it will be done.

# Question 8

Question Type: MultipleChoice

A project manager has been scheduling and facilitating project meetings, scribing the minutes, distributing the minutes, and sending agendas prior to upcoming meetings. However, the project manager is frustrated because action items are not being completed. Which of the following should the project manager do to alleviate these concerns?

# Options:

- A- Use a software tool during the meeting that can create a transcript of what is discussed.
- B- Have a standing agenda that is vague enough so that it can be used again.
- C- Delegate the roles and responsibilities to improve meeting management.
- D- Reprimand project team members for not completing assigned action items.

#### Answer:

C

### **Explanation:**

According to 6 Techniques for Running Project Management Meetings, one of the best practices for effective project meetings is to assign meeting roles to stay focused. By delegating the roles and responsibilities of facilitator, timekeeper, scribe, and presenter, the project manager can ensure that the meeting agenda is followed, the action items are recorded, and the outcomes are communicated. This can also increase the engagement and accountability of the project team members, and reduce the frustration of the project manager.

# Question 9

Question Type: MultipleChoice

A PM needs to calculate the progress of the whole project scope for a presentation to the sponsor. Which of the following is the first document the PM should update?

## **Options:**

- A- Project network diagram
- B- Gantt chart
- C- Issue log
- D- Risk report



#### Answer:

В

## **Explanation:**

A gantt chart is a visual representation of a project timeline that shows the tasks, durations, dependencies, and resources of a project in a horizontal bar chart format. A gantt chart can help a project manager to calculate the progress of the whole project scope by comparing the planned and actual start and finish dates of each task, as well as the percentage of completion and the critical path. A gantt chart is also a useful tool for communicating the project status and performance to the sponsor and other stakeholders. Therefore, the first document that the project manager should update to calculate the progress of the whole project scope is the gantt chart. Reference = CompTIA Project+ Study Guide: Exam PKO-005, 3rd Edition, Chapter 6: Schedule Management1; CompTIA Project+ Certification Study Guide, 3rd Edition, Chapter 6: Schedule Management2; What Is a Gantt Chart? 7 Examples for Project Management3



# Question 10

Question Type: MultipleChoice

A global franchise requests that a company provide a solution to unify its operation worldwide. Additionally, the company would like the solution to provide operation reports in real time without asking the country franchise manager for these reports. Which of the following cloud models would the company suggest to the global franchise?

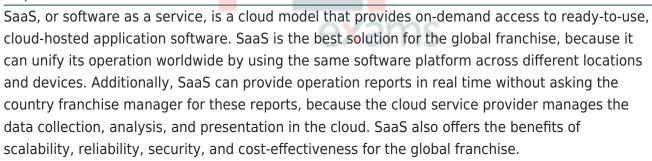
# Options:

- A- laaS
- B- XaaS
- C- PaaS
- D- SaaS

#### Answer:

D

# **Explanation:**



SaaS is different from laaS, or infrastructure as a service, which provides on-demand access to cloud-hosted computing infrastructure, such as servers, storage, and networking. laaS is not suitable for the global franchise, because it requires the franchise to manage and maintain its own software applications and data on the cloud infrastructure. laaS also does not provide operation reports in real time, unless the franchise develops its own reporting tools and processes. SaaS is also different from XaaS, or anything as a service, which is a generic term that encompasses various types of cloud services, such as laaS, PaaS, SaaS, and others. XaaS is not a specific cloud model that the company can suggest to the global franchise, but rather a broad category of cloud offerings. SaaS is also different from PaaS, or platform as a service, which provides on-demand access to a complete, ready-to-use, cloud-hosted platform for developing, running, maintaining, and managing applications. PaaS is not ideal for the global franchise, because it requires the franchise to develop and deploy its own software applications on the cloud platform, which may be more complex and time-consuming than using a ready-made SaaS solution. Reference = CompTIA Project+ Study Guide: Exam PK0-005, 3rd Edition, Chapter 5: Project Scope Management1; CompTIA Project+ Certification Study Guide, 3rd Edition, Chapter 5: Project Scope Management2; laaS vs. PaaS vs. SaaS3

# Question 11

Question Type: MultipleChoice

A project team has just experienced an unexpected event and implemented a work-around. Which of the following documents should be used to record the event? (Select TWO).

## **Options:**

- A- Risk report
- **B-** Defect log
- C- Issue log
- D- Backlog
- E- Change log
- F- Progress report



#### Answer:

C, E

## **Explanation:**

Issue log and change log are documents that should be used to record the event where the project team has just experienced an unexpected event and implemented a work-around. An issue log is a document that tracks and records any issues or problems that arise during a project and how they are resolved. An issue log can help to monitor and control the project performance and quality and prevent any negative impacts on the project objectives and deliverables. A change log is a document that tracks and records any changes or modifications that are made to the project scope, schedule, cost, quality, or resources during a project. A change log can help to document the change request, approval, implementation, and impact of each change and ensure traceability and transparency.



# Question 12

Question Type: MultipleChoice

Which of the following would be best to utilize when managing communications for project teams across multiple time zones?

# Options:

- A- Business collaboration tool
- **B** Email

- **C-** Virtual meetings
- **D-** Enterprise CMS

#### Answer:

Δ

### **Explanation:**

A business collaboration tool is a software that enables teams to communicate, share, and create together online. A business collaboration tool can help project teams across multiple time zones to overcome the challenges of distance, time differences, and cultural diversity. A business collaboration tool can provide features such as instant messaging, video conferencing, file sharing, document editing, project management, and more. A business collaboration tool can also integrate with other applications and platforms that the project team uses. A business collaboration tool can improve the efficiency, productivity, and quality of the project team's work12. Reference = CompTIA Project+ Study Guide: Exam PK0-005, 3rd Edition, Chapter 4: Project Communications, p. 137; The 15 best collaboration tools for productive teams - Workable; 17 Best Business Collaboration Tools for Teams - Venngage



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