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## Question 1

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**Question Type:** MultipleChoice

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Which is one of the 5 portfolio management principles?

**Options:**

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- A- Portfolio delivery
- B- Governance alignment
- C- Categorize
- D- Management by exception

**Answer:**

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B

## Question 2

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**Question Type:** MultipleChoice

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How do portfolio and performance management coordinate to deliver strategic objectives?

1. Utilise the expertise of the performance management function in designing portfolio performance metrics
2. Deliver change initiatives that contribute to strategic objectives
3. Incorporate the anticipated impact of the portfolio in performance targets
4. Ensure the performance management function are engaged at an early point in the development of business cases

**Options:**

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**A-** 1, 2, 3

**B-** 1, 2, 4

**C-** 1, 3, 4

**D-** 2, 3, 4

**Answer:**

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C

**Question 3**

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**Question Type: MultipleChoice**

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What affects how the MoP principles and practices are adapted by an organization?

**Options:**

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- A- The organization's decision-making standards and processes
- B- The organization's use of sophisticated approaches
- C- The organization's operational targets
- D- The organization's experience in the use of relevant IT solutions

**Answer:**

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A

## Question 4

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**Question Type: MultipleChoice**

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Which is one of the six key functions that portfolio management needs to coordinate with to achieve strategic objectives?

**Options:**

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- A- Business Architecture Planning
- B- Centre of Excellence
- C- Performance management
- D- Information Technology

**Answer:**

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C

## Question 5

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**Question Type: MultipleChoice**

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Which is a portfolio delivery practice?

**Options:**

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- A- Balance

- B- Energized change culture
- C- Management by exception
- D- Risk management

**Answer:**

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D

## Question 6

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**Question Type:** MultipleChoice

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Which portfolio definition practice collates information from the portfolio definition cycle and creates a Portfolio Strategy?

**Options:**

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- A- Prioritize
- B- Plan
- C- Categorize
- D- Balance

**Answer:**

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B

## Question 7

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**Question Type: MultipleChoice**

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Which is an example of a performance metric that can be used to assess the impact of portfolio management?

**Options:**

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- A-** Percentage of milestones being achieved during a projects life cycle compared with the planned milestones
- B-** The successful delivery of linked projects and transformation activities to achieve an intended outcome
- C-** Percentage increase in the number of customer complaints received during the implementation of a change initiative compared with the forecast level
- D-** Percentage of initiatives delivered on time and/or budget compared within initial forecasts

**Answer:**

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D

## Question 8

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**Question Type:** MultipleChoice

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What does portfolio management provide strategic planning with?

### Options:

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- A- Analysis of the environment within which strategy is developed
- B- Momentum and energy for strategy development based on effective delivery of change
- C- Setting of strategic objectives and confirmation of any changes
- D- Setting the context within which strategic planning operates

### Answer:

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B



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