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Question 1

Question Type: MultipleChoice

A member of a project's development team approaches the team lead and requests database administrator training. The team member believes that their inability to handle this work, and to rely on outside specialists is impacting team velocity.

What should the agile team lead do?

Options:

- A- Send the member to training
- B- Ask the outside specialists if database administration is required from the team
- C- Send one member to training only after asking the team if there is an issue with the current work flow
- D- Wait until all members of the team can attend training

Answer:

B

Question 2

Question Type: MultipleChoice

An agile team member identifies a potential problem within the project team How should the team's coach react?

Options:

- A-** Document the problem escalate to the project manager, and develop a solution for the team
- B-** Add the problem to the backlog and assign resolution to a future iteration
- C-** Instruct the team to try to solve the problem within the team
- D-** Perform root cause analysis and report the problem to the product owner

Answer:

C

Question 3

Question Type: MultipleChoice

The risk profile of a project has increased beyond the upper threshold of tolerance. The product owner and project leader meet to discuss an approach for dealing with this

What should the team do next?

Options:

- A- Add risk mitigation tasks to the backlog, then prioritize in current and upcoming sprints.
- B- Add risk mitigation time to each requirement.
- C- Apply the 80/20 rule, reserving 20 percent of each sprints capacity for risk mitigation.
- D- Hold all risks until they become issues, then add issue resolution tasks to the product backlog

Answer:

A

Question 4

Question Type: MultipleChoice

What should an agile practitioner do to ensure that the end product meets business requirements?

Options:

- A- Invite the team to iteration review meetings
- B- Obtain agreement from the product owner on business requirements
- C- Request that regular reports are sent to stakeholders
- D- Confirm managers and stakeholders are invited to product review meetings.

Answer:

D

Question 5

Question Type: MultipleChoice

During a retrospective meeting, a team develops a large list of initiatives All will have a positive impact and improve team performance
What should the agile coach do next?

Options:

- A- Positively acknowledge the list and share it with management
- B- Immediately have the team implement the initiatives

C- Help the team choose one or two initiatives for immediate implementation.

D- Ask the team to choose and implement the most complex initiative

Answer:

C

Question 6

Question Type: MultipleChoice

When prioritizing features to be delivered in an iteration, on what features should an agile team defer work?

Options:

A- High-risk and high-value

B- High-risk and low-value

C- Low-risk and low-value

D- Low-risk and high-value

Answer:

B

Question 7

Question Type: MultipleChoice

A client states that a product is not being built as requested. How should the agile team address this?

Options:

- A-** Conduct an internal review to validate functionality before shipping
- B-** Audit the quality control process to ensure that the product adheres to requirements.
- C-** Lengthen iterations to ensure there is sufficient time to build functionality
- D-** Hold product review sessions with the client to obtain product acceptance.

Answer:

B

Question 8

Question Type: MultipleChoice

When introducing agile processes to a company, a quality assurance (QA) manager resists and believes that the switch to agile will remove quality controls and documents How should the agile practitioner address this concern?

Options:

- A- Educate the QA manager that in agile, quality is integrated from the beginning to end of the project.
- B- Write backlog items that include QA as part of the description.
- C- Ask for the current QA documents and incorporate them into the technical debt backlog.
- D- Ask the product owner to write tests and QA controls into the acceptance criteria

Answer:

A

Question 9

Question Type: MultipleChoice

The product owner of an agile project is frustrated because the team is unable to deliver as many features as expected. The product owner asks the team to reduce test-automation levels, since the quality assurance team will test the product at project completion. The product owner expects that more features will be delivered in each iteration using this approach

What should the agile practitioner do?

Options:

- A-** Ask the opinion of key stakeholders and the client to ensure the correct approach is being used
- B-** Work with the team to use this approach and request a quality assurance iteration after every three iterations
- C-** Propose to completely eliminate test automation, since this is a quality assurance function
- D-** Suggest merging the quality assurance and delivery teams to enhance each iteration's test-automation levels and reduce redundancy

Answer:

D

Question 10

Question Type: MultipleChoice

An organization highly values security. However, a team member on a project has found a way to save time and money with less robust security features. What should the team member do?

Options:

- A- Influence the customer
- B- Mention the idea at the next retrospective
- C- Show the customer how much time and money would be saved.
- D- Present the idea at the next ceremony attended by stakeholders to obtain their input

Answer:

D

Question 11

Question Type: MultipleChoice

A team member has spent 5 days on a spike and the first set of experiments has not been successful. The issue is the development team member has determined a short-term rather than a long-term solution.

What should the project leader do?

Options:

- A- Assign the spike to another resource to continue research for the long-term solution
- B- Re-establish the spike, encourage experimentation and collaborate with the team.
- C- Stop experimentation and negotiate the short-term solution with the customer.
- D- Schedule a root-cause analysis with the development team on the main issues with the spike

Answer:

B

Question 12

Question Type: MultipleChoice

During a project review, the team discovers customer feedback that would add scope. The project leader is concerned that the team will be unable to incorporate this feedback and still meet the product launch date.

What should the project leader do?

Options:

- A-** Finalize the feedback in the form of a change request
- B-** Limit the scope of the feedback to only those changes that the team can feasibly accommodate
- C-** Encourage all feedback, then work with the customer to prioritize work for future sprints
- D-** Allow the team to decide what feedback to incorporate.

Answer:

C

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