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# Question 1

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**Question Type:** MultipleChoice

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In what TOGAF ADM phase should the architect locate existing architecture descriptions to create an information map?

## Options:

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- A- Phase E
- B- Phase A
- C- Preliminary Phase
- D- Phase B

## Answer:

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B

## Explanation:

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In the TOGAF ADM cycle, Phase A, the Architecture Vision phase, is where the architect would locate existing architecture descriptions to create an information map. This phase involves understanding the strategic context for the architecture work, defining the scope, identifying stakeholders, creating the Architecture Vision, and obtaining approvals to proceed with the work. Part of this involves

reviewing existing documentation to understand the current state of the architecture and the information that is already available, which would be useful for creating an information map.

## Question 2

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**Question Type:** MultipleChoice

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What Business Architecture concept is most related to an information Map?

**Options:**

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- A- Organization Map
- B- Heat Map
- C- Value Stream Map
- D- Business Capability Map

**Answer:**

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D

### **Explanation:**

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An information map is most closely related to a Business Capability Map in the sense that both are tools used to visualize and understand different aspects of an enterprise's architecture. While an information map focuses on the relationships and flow of information within the organization, a Business Capability Map outlines the abilities and capacities the business possesses. Both are used to analyze and design architectures that support the business's objectives.

## **Question 3**

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### **Question Type: MultipleChoice**

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What can architects present to stakeholders to extract hidden agendas, principles, and requirements that could impact the final Target Architecture?

### **Options:**

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- A-** Business Scenarios and Business Models
- B-** Alternatives and Trade-offs
- C-** Solutions and Applications

## D- Architecture Views and Architecture Viewpoints

### Answer:

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A

### Explanation:

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Business Scenarios and Business Models are tools that architects can present to stakeholders to facilitate discussions that reveal underlying assumptions, agendas, principles, and requirements. They help in understanding the context, extracting and validating requirements, and identifying potential impacts on the target architecture. By discussing scenarios and models, stakeholders can express their vision and concerns, which may include unspoken or implicit needs that are crucial for the architecture's success.

## Question 4

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### Question Type: MultipleChoice

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What is presented as striking a balance between positive and negative outcomes resulting from the realization of either opportunities or threats"?

### Options:

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- A- Transition Management
- B- Agile development
- C- Risk Management
- D- Architecture Security

### Answer:

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C

### Explanation:

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Risk Management is the discipline that addresses the identification, assessment, and prioritization of risks followed by coordinated application of resources to minimize, control, and monitor the impact of unfortunate events or to maximize the realization of opportunities. It is about striking a balance between the positive outcomes of opportunities and the negative outcomes of risks, ensuring that the enterprise can achieve its objectives while keeping potential threats under control.

## Question 5

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**Question Type:** MultipleChoice

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When developing a Business Architecture, which of the following best describes the approach to take if no Architecture Descriptions exist?

**Options:**

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- A-** Review the contents of the Architecture Repository.
- B-** Identify the business goals, business objectives, and drivers for the enterprise
- C-** Information should be gathered, and Business Architecture models developed.
- D-** Validate the business principles and update the Statement of Architecture Work.

**Answer:**

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C

**Explanation:**

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In the absence of existing Architecture Descriptions, the development of a Business Architecture would begin with the gathering of relevant information about the business. This information can come from strategic documents, business plans, process documents, and stakeholder interviews, among other sources. Once gathered, this information would be used to create Business Architecture models that articulate the business vision, strategy, governance, organization, and key business processes. These models provide a blueprint that captures the essence of the business and guides subsequent architecture work.

## Question 6

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**Question Type:** MultipleChoice

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Which of the following describes how the Enterprise Continuum is used when developing an enterprise architecture?

### Options:

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- A- To identify and understand business requirements
- B- To describe how an architecture addresses stakeholder concerns
- C- To classify architecture and solution assets
- D- To coordinate with the other management frameworks in use

### Answer:

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C

### Explanation:

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The Enterprise Continuum is a tool within the TOGAF framework that provides methods for classifying architecture and solution assets. The continuum is a view of the Architecture Repository that provides methods for classifying, storing, and managing the various architecture assets. These assets include architectures, architectural patterns, architecture descriptions, and other related artifacts. The Enterprise Continuum enables architects to organize the repository in a way that is consistent and understandable, facilitating the reuse of these assets across various architecture development initiatives.

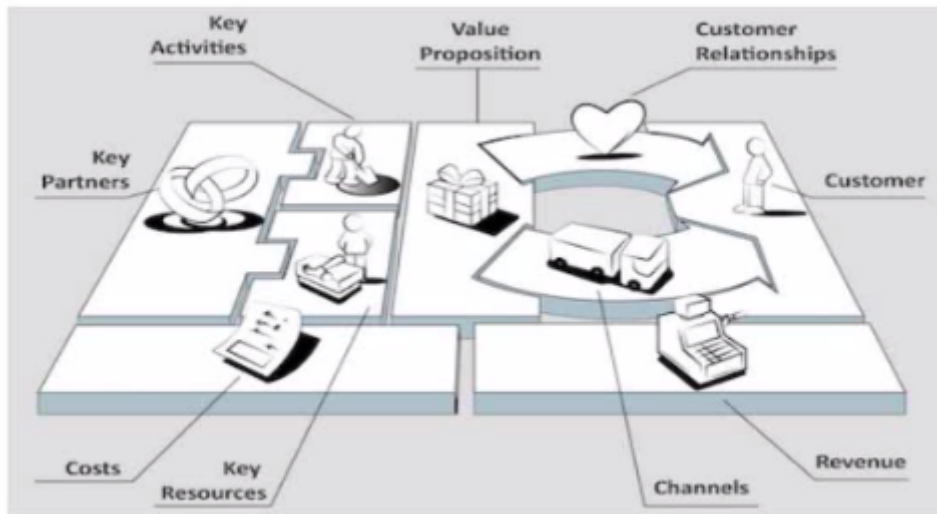
## Question 7

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**Question Type: MultipleChoice**

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Consider the following representation of a business model:



Which of the following business models is this an example of?

**Options:**

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- A- The Business Model Cube
- B- The Four Box Framework
- C- The Business Model Innovation factory

**Answer:**

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B

## **Explanation:**

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The provided representation of a business model appears to be a variant of the Business Model Canvas, which is a strategic management template for developing new or documenting existing business models. It is a visual chart with elements describing a firm's value proposition, infrastructure, customers, and finances. The model assists firms in aligning their activities by illustrating potential trade-offs. Since none of the options precisely match the Business Model Canvas and the Four Box Framework is conceptually closest to the Business Model Canvas, option B is the best available answer, albeit not a perfect match.

## **Question 8**

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### **Question Type: MultipleChoice**

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Complete the sentence A business capability is\_\_\_\_\_.

### **Options:**

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- A-** a representation of an end-to-end collection of business activities
- B-** a qualitative statement of intent that should be met by the business architecture
- C-** a description of the architectural approach to realize a particular business solution

**D-** an ability that a business possesses to achieve a specific outcome

**Answer:**

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D

**Explanation:**

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A business capability is a conceptual representation that reflects the core abilities or capacities of a business. It is defined as an intrinsic ability that an organization possesses or can develop to consistently deliver a specific outcome or set of outcomes. Business capabilities abstract away from the organizational structure, processes, and technology to focus on the 'what' the business can do, rather than the 'how' it does it. This concept is fundamental in business architecture as it helps in aligning strategic objectives with operational efficiency.

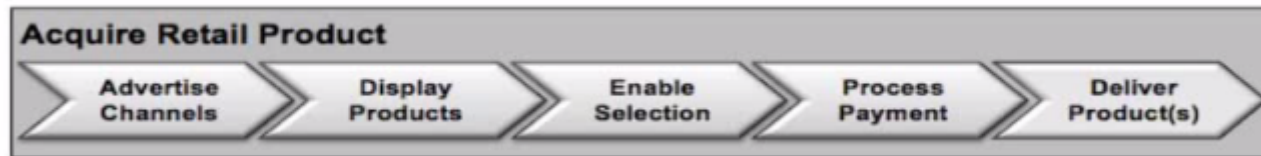
## Question 9

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**Question Type:** MultipleChoice

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Consider the following example value stream:



What does this show?

### Options:

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- A- The service 'Acquire Retail Product' consists of five events
- B- The value stream consists of five business capabilities.
- C- A series of five subprocesses that makeup the value stream
- D- A decomposition into a sequence of value-creating stages.

### Answer:

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D

### Explanation:

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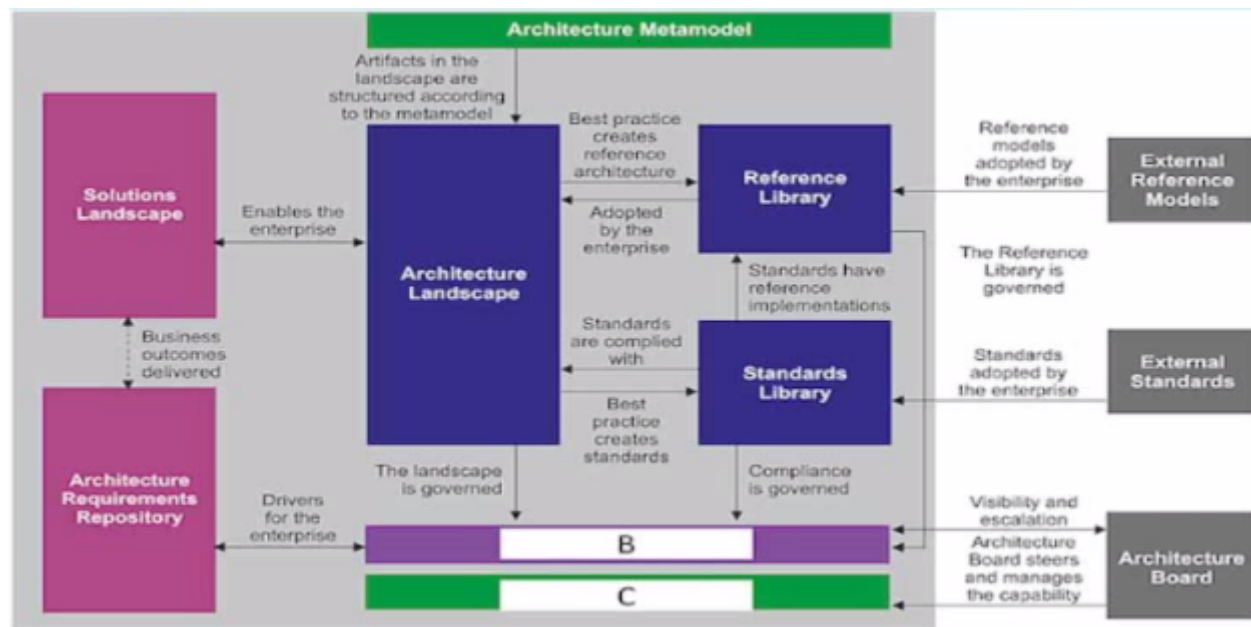
The example value stream shown, labeled 'Acquire Retail Product,' represents a decomposition into a sequence of stages that collectively create value. Each stage, such as 'Advertise Channels,' 'Display Products,' 'Enable Selection,' 'Process Payment,' and 'Deliver Product(s),' is a step in the overall process that contributes to the final outcome, which in this case is the acquisition of a retail product by the customer. Value streams are utilized in business architecture to model the flow of value through an organization from the

initial customer demand to the final delivery of the product or service.

## Question 10

Question Type: MultipleChoice

In the diagram, what are the items labelled A, B, and C?



### Options:

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- A- A-Enterprise Repository, B-Governance Repository. C-Board Repository
- B- A-Architecture Repository, B-Governance Repository. C-Architecture Capability
- C- A-Architecture Repository, B-Governing Board, C-Enterprise Capability
- D- Enterprise Repository, B-Board repository, C-Enterprise Capability

### Answer:

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C

### Explanation:

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In the provided diagram, item A refers to the Architecture Repository, which is a part of the TOGAF framework where all the architecture assets are stored. This includes the architectural models, patterns, architecture descriptions, and other artifacts relevant to the architecture. Item B is labeled as the Governing Board, which is likely referring to the Architecture Board or a similar governance structure responsible for oversight and decision-making regarding the enterprise architecture. Item C refers to Enterprise Capability, which encompasses the processes, tools, skills, and other capabilities that enable the architecture function within the enterprise.

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