



Free Questions for Better-Business-Cases-Practitioner

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Question 1

Question Type: MultipleChoice

Springbank School has been hugely oversubscribed so has decided to expand its further education unit. It is working formally with

Battledown School to reduce course duplication and to potentially offer a greater range of education courses. The Governors from

Springbank School feel that these scheduled changes need to be reflected in the Pittville project FBC, even though Springbank

was not a shortlisted option.

Should the FBC be updated with the Springbank changes?

Options:

A- No, because the FBC should NOT be updated for best and final offers.

B- No, because this new scheme should be considered in the next iteration of the programme business case.

C- Yes, because the public sector comparator (PSC) should be updated.

D- Yes, because the preferred way forward for the Pittville project must offer better Value For Money than the other options.

Answer:

D

Question 2

Question Type: MultipleChoice

Scoping Solution 2: '20% increase in rate of participation, 75-85 education courses, 15-20% improvement in qualification success rate'.

Which 2 statements are correct about this entry in the Options Framework?

Options:

A- Should be rejected as over-ambitious.

- B- Delivers against one or more of the critical success factors.
- C- Will represent a benchmark for Value For Money throughout the appraisal process.
- D- Supports one or more of the Spending Objectives.
- E- Incorrectly identified as a Scoping Solution.

Answer:

B, D

Question 3

Question Type: MultipleChoice

Which statement should be recorded under the Change Management heading?

Options:

- A- The Change Management Strategy should mitigate the impact of school closures on jobs.
- B- There should be a break clause allowing either party to give two months written notice to terminate the agreement after a minimum of six months.
- C- 11-16 year old pupils from Pittville High School could be absorbed into the other schools if all further education unit were moved to a new campus.
- D- The Pittville University development option will result in a net overall saving in the cost of contracts for cleaning.

Answer:

A

Question 4

Question Type: MultipleChoice

Which 2 observations correctly evaluate the affordability of the Pittville project?

Options:

- A- The Financial Appraisal shows that this scheme is unaffordable.
- B- At the end of Year 6, E6 million of the initial spending costs will have been recovered.
- C- The surplus Income forecast in Year 1 is sufficient to cover the deficit forecast in Year 2.

D- The revenue budget should show how long it will take for the surplus income to cover the initial cost of building the new campus.

E- If expenditure and income continue at the same rate, each subsequent year should return a surplus of 1 million.

Answer:

C, E

Question 5

Question Type: MultipleChoice

The Central Government funding programme for the redevelopment of schools has been put on hold. A Review Board will decide

which programmes to continue. This funding programme covers 20% of the Pittville project costs. It is considered very likely that

the Western Area Learning Programme will be high priority due to the forecast enhanced provision of education courses for 16-18

year olds.

Should the funding profile in the Economic Case be updated?

Options:

A- No, because the funding statement is provided in the Financial Case.

B- No, because the Economic Case should have already quantified this funding risk.

C- Yes, because alternative monies may be available to fund proposals that offer demonstrably better value for money.

D- Yes, because scenario analysis should reflect the political uncertainties on which the success of the proposal depends.

Answer:

D

Question 6

Question Type: Hotspot

Using the Scenario, answer the following question.

The following items have been included in the draft risk management strategy, framework and plans.

Lines 1 to 5 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate

option, from options A to E, that applies. Each option can be used once, more than once or not at all.

Option	Assertion	Reason	
A	True	True	AND the reason explains the assertion
B	True	True	BUT the reason does not explain the assertion
C	True	False	
D	False	True	
E	False	False	

#	Assertion		Reason
1.	It is appropriate that the risk management strategy outlines a series of risk workshops.	BECAUSE	The risk management strategy outlines the methods used to identify and mitigate project risks.
2.	It is appropriate that the risk management framework describes types of risk: business and service.	BECAUSE	The risk register shows the approach to managing project risks.
3.	It is appropriate that any risk which could impact workplace health and safety is to be escalated to the SRO.	BECAUSE	The risk management strategy shows details of who will be responsible for managing each risk.
4.	It is appropriate for the details of individual risks to be included as part of the relevant Strategic, Economic or Commercial Case, rather than maintain a separate risk register.	BECAUSE	A risk register is only necessary where risks are NOT specified in the relevant case.
5.	It is appropriate that each risk is to be assigned a probability and impact value. These should use the scales defined in the risk management strategy for the Western Area Learning Improvements programme.	BECAUSE	Planning for risk management involves putting arrangements in place for the on-going management of risk.

	A	B	C	D	E
1.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
2.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
3.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
4.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
5.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Answer:

See the Answer in the Premium Version!

Question 7

Question Type: MultipleChoice

Using the Scenario and the information below, answer the following questions about the creation of the short listed options for the Pittville project.

Spending Objectives

At least 15% increase in rate of participation

A 15% increase in attainment of qualification

At least 65 education courses

Critical Success Factors

Strategic fit and business needs - fit for purpose schools and universities attractive to 16-18-year-old

learners

Potential Value For Money

Supply side capacity and capability

Potential affordability

Potential achievability

Remember to select 2 answers to each question.

Scoping Solution 1: 'Current level of participation, 55 education courses and current qualification success rate'

Which 2 statements are correct about this entry in the Options Framework?

Options:

- A- Should be carried forward to the short listed options.
- B- Delivers against one or more of the critical success factors.
- C- Will represent a benchmark for Value For Money throughout the appraisal process.
- D- Supports one or more of the Spending Objectives.
- E- Incorrectly identified as a Scoping Solution.

Answer:

C, D

Question 8

Question Type: Hotspot

Answer the following questions about 'Ensuring Successful Delivery' for the Pittville project.

The best and final offers have been returned for the delivery of the new campus. The preferred supplier was a

construction enterprise called Piaffeco.

Column 1 contains activities taken in the Pittville project. For each entry in Column 1, select from Column 2 the Action within the

Five Case Model that should undertake this activity. Each selection from Column 2 can be used once, more than once or not at all.

#	Column 1	Column 2
1.	Produce a contingency plan to follow in the event that the main teaching building is not ready before the start of the academic year.	A. Finalize project management arrangements and plans
2.	Ensure that the consolidated Pittville Project Benefits Register is reviewed regularly.	B. Finalize change management arrangements and plans
3.	Take into account the milestones for delivery agreed with Piaffeco.	C. Finalize benefits realisation arrangements and plans
4.	Schedule a performance review of Piaffeco's delivery of the new campus following its implementation.	D. Finalize risk management arrangements and plans
5.	Timetable monthly meetings between the Western Area Learning Improvement Programme Director and the Piaffeco Project Director. This is so they can update and share plans for the future usage and operation of the campus site.	E. Finalize contract management arrangements and plans
6.	Update the reduced likelihood that the computer systems will not operate correctly due to the Piaffeco's recent acquisition of a company which specializes in	F. Finalize post project evaluation arrangements and plans

	A	B	C	D	E	F
1.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
2.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
3.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
4.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
5.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
6	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

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Answer:

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Question 9

Question Type: Hotspot

Column 1 contains only true statements about the Pittville project. For each entry in Column 1, decide whether or not it should be

explained within the Commercial Case or the Financial Case, and then select your answer from Column 2. Each selection from

Column 2 can be used once, more than once or not at all.

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#	Column 1
1.	The open procedure is to be used when considering all tender responses for construction of the new campus.
2.	The potential for opposition from staff to transferring all further education units to the new campus will be shared by Topland Local Education Authority and the service provider.
3.	An operating surplus will be generated from hiring out the sports facilities at the new campus.
4.	Having a choice of locations for learning will increase student satisfaction and attendance rates.
5.	The Pittville University development option will result in a net overall saving in the cost of contracts for cleaning.
6.	Payments to the service provider will be structured to incentivise delivery of the new campus within 2 years.

Column 2	
A.	Commercial Case
B.	Financial Case
C.	Neither of the above

	A	B	C
1.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
2.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
3.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
4.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
5.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
6	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Answer:

See the Answer in the Premium Version!

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