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## Question 1

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**Question Type:** MultipleChoice

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Which of the following is an estimating technique that uses the values of parameters from previous similar projects for estimating the same parameter or measure for a current project?

**Options:**

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- A- Reserve analysis
- B- Three-point estimating
- C- Parametric estimating
- D- Analogous estimating

**Answer:**

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D

## Question 2

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**Question Type:** MultipleChoice

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When cost variance is negative and schedule variance is positive, the project is:

**Options:**

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- A- under budget and behind schedule.
- B- over budget and ahead of schedule.
- C- on schedule.
- D- complete; all planned values have been earned.

**Answer:**

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B

## Question 3

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**Question Type: MultipleChoice**

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The process improvement plan details the steps for analyzing processes to identify activities which enhance their:

**Options:**

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A- quality.

B- value.

C- technical performance.

D- status.

**Answer:**

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B

## Question 4

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**Question Type: MultipleChoice**

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The contract in which the seller is reimbursed for all allowable costs for performing the contract work and then receives a fee based upon achieving certain performance objectives is called a:

**Options:**

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A- Cost Plus Incentive Fee Contract (CPIF).

- B-** Cost Plus Fixed Fee Contract (CPFF).
- C-** Fixed Price Incentive Fee Contract (FPIF).
- D-** Time and Material Contract (T&M).

**Answer:**

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A

## Question 5

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**Question Type:** MultipleChoice

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Which type of dependency is contractually required or inherent in the nature of the work?

**Options:**

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- A-** External
- B-** Lead
- C-** Discretionary
- D-** Mandatory

**Answer:**

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D

## Question 6

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**Question Type: MultipleChoice**

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Which of the following includes how requirements activities will be planned, tracked, and reported?

**Options:**

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- A- Configuration management plan
- B- Scope baseline
- C- Requirements management plan
- D- Schedule baseline

**Answer:**

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C

## Question 7

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**Question Type:** MultipleChoice

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Which statement correctly describes the value of a business case?

### Options:

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- A-** It provides the necessary information to determine if a project is worth the required investment.
- B-** It provides for alternative dispute resolution procedures in event of contract default.
- C-** It offers one of several alternative scenarios which assist in performing qualitative risk analysis.
- D-** It is used to help a project manager understand the scope of commercial advantages.

### Answer:

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A

## Question 8

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**Question Type:** MultipleChoice

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Which of the following is a group decision-making technique?

**Options:**

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- A- Brainstorming
- B- Focus groups
- C- Affinity diagram
- D- Plurality

**Answer:**

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D

## Question 9

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**Question Type: MultipleChoice**

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Which tool or technique can a project manager use to select in advance a team member who will be crucial to the task?



**Options:**

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- A- Acquisition
- B- Negotiation
- C- Virtual team
- D- Pre-assignment

**Answer:**

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D

## Question 10

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**Question Type: MultipleChoice**

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While preparing the project management plan on a weekly basis, the project manager indicates the intention to provide an issues report to the staff via e-mail. In which part of the plan will this type of information be included?

**Options:**

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- A- Communications management plan

- B- Human resource plan
- C- Quality management plan
- D- Procurement management plan

**Answer:**

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A

## Question 11

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**Question Type:** MultipleChoice

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One of the objectives of a quality audit is to:

**Options:**

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- A- highlight the need for root cause analysis.
- B- share the process documentation among stakeholders.
- C- offer assistance with non-value-added activities.
- D- identify all of the gaps or shortcomings.

**Answer:**

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D

## Question 12

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**Question Type:** MultipleChoice

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A tool and technique used during the Collect Requirements process is:

**Options:**

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**A-** prototypes.

**B-** expert judgment.

**C-** alternatives identification.

**D-** product analysis.

**Answer:**

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A

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