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Question 1

Question Type: MultipleChoice

A project lifecycle is defined as:

Options:

- A-** a collection of generally sequential and sometimes overlapping project phases.
- B-** a process required to ensure that the project includes all the work required, and only the work required, to complete the project successfully.
- C-** a recognized standard for the project management profession.
- D-** the application of knowledge, skills, tools, and techniques to project activities to meet the project requirements.

Answer:

A

Question 2

Question Type: MultipleChoice

Using the three-point estimating technique, if the most likely duration is four months, the optimistic duration is two months, and the pessimistic duration is one year, how many months is the expected activity duration?

Options:

- A- Two
- B- Four
- C- Five
- D- Twelve

Answer:

C

Question 3

Question Type: MultipleChoice

Which of the following is an input to Direct and Manage Project Execution?

Options:

- A- Performance reports
- B- Project charter
- C- Outputs from planning processes
- D- Enterprise environmental factors

Answer:

D

Question 4

Question Type: MultipleChoice

Which activity may occur at project or phase closure?

Options:

- A- Acceptance of deliverables

- B- Change requests
- C- Project management plan updates
- D- Benchmarking

Answer:

A

Question 5

Question Type: MultipleChoice

Which is an output of the Collect Requirements process?

Options:

- A- Requirements traceability matrix
- B- Project scope statement
- C- WBS dictionary
- D- Work performance measurements

Answer:

A

Question 6

Question Type: MultipleChoice

The staffing management plan is part of the:

Options:

- A- organizational process assets.
- B- resource calendar.
- C- human resource plan.
- D- Develop Project Team process.

Answer:

C

Question 7

Question Type: MultipleChoice

During project selection, which factor is most important?

Options:

A- Types of constraints

B- Internal business needs

C- Budget

D- Schedule

Answer:

B

Question 8

Question Type: MultipleChoice

In the basic communication model, which term refers to the method that is used to convey the message?

Options:

A- Decode

B- Encode

C- Medium

D- Noise

Answer:

C

Question 9

Question Type: MultipleChoice

Which characteristics do effective project managers possess?

Options:

- A- Project management knowledge, performance skills, and personal effectiveness
- B- Preparedness, project management knowledge, and personality characteristics
- C- General management, preparedness, and project management knowledge
- D- Assertiveness, collaboration, and performance skills

Answer:

A

Question 10

Question Type: MultipleChoice

Which type of contract is a hybrid of both a cost-reimbursable and a fixed-price contract?

Options:

- A- Cost Plus Award Fee Contract (CPAF)

- B-** Firm-Fixed -Price Contract (FFP)
- C-** Time and Material Contract (T&M)
- D-** Cost Plus Incentive Fee Contract (CPIF)

Answer:

C

Question 11

Question Type: MultipleChoice

Risk exists the moment that a project is:

Options:

- A-** planned.
- B-** conceived.
- C-** chartered.
- D-** executed.

Answer:

B

Question 12

Question Type: MultipleChoice

Who determines which dependencies are mandatory during the Sequence Activities process?

Options:

- A- Project manager
- B- External stakeholders
- C- Internal stakeholders
- D- Project team

Answer:

D

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