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Question 1

Question Type: MultipleChoice

Which describes P3O assurance services?

Options:

- A- Independent of the programme being assured
- B- Integrated into the programme being assured
- C- Carried out by the delivery support function
- D- Supports Programme Managers in delivery

Answer:

A

Question 2

Question Type: MultipleChoice

Which is a COE function or service?

Options:

- A- Support PPM tools
- B- Support delivery of a specific programme
- C- Provide capacity planning
- D- Align projects to strategy

Answer:

A

Question 3

Question Type: MultipleChoice

Where should an Organization Portfolio Office ultimately report?

Options:

- A- Main board director
- B- Corporate services function
- C- Programme Manager
- D- Head of P3O

Answer:

A

Question 4

Question Type: MultipleChoice

Why is the same function carried out with a different focus by different offices within a P3O model?

Options:

- A- Provides support by ongoing prioritization of change initiatives

- B-** Understands the capability to be delivered by the programme being supported
- C-** Provides appropriate decision support to the customers of each office
- D-** Considers risk from a strategic viewpoint

Answer:

C

Question 5

Question Type: MultipleChoice

Which should be documented in a Blueprint?

Options:

- A-** Benefit Profiles for individual benefits to be delivered by the P3O
- B-** Transition plans for the implementation of business change into business as usual
- C-** Need for Business Cases for mission-critical programmes to be reported to the Portfolio Board
- D-** Actual Highlight Reports issued by individual projects

Answer:

C

Question 6

Question Type: MultipleChoice

Which is NOT a use of integrated tools?

Options:

- A-** Links information across business change initiatives in a hierarchical manner
- B-** Allows multiple people to access multiple sets of information
- C-** Supports a single business change initiative with multiple users
- D-** Uses a single installation of the tool across the organization

Answer:

C

Question 7

Question Type: MultipleChoice

Which is a purpose of measuring Key Performance Indicators for a P3O?

Options:

- A- Demonstrate a P3O's successes to the organization
- B- Determine project progress against its plan
- C- Identify the resources required within a P3O
- D- Identify areas of personal improvement for Project Managers

Answer:

A

Question 8

Question Type: MultipleChoice

Which non-PPM function is often provided by a P3O in the interests of business efficiency?

Options:

- A- Challenging project data
- B- Scrutinising the impact of project delivery on business as usual
- C- Escalating risks and issues
- D- Providing a secretariat service to management boards

Answer:

D

Question 9

Question Type: MultipleChoice

Which is a functional area within a P3O model?

Options:

- A- Hub Portfolio Office connected by spokes
- B- COE functions or services
- C- Virtual Office
- D- Flexible resource pool

Answer:

B

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