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Question 1

Question Type: MultipleChoice

A vendor notifies the project manager that the scheduled date for a deliverable on the critical path cannot be met due to a lack of resources. Which of the following are MOST likely to be triggered? (Choose three.)

Options:

A- Milestones

B- Stakeholder changes

C- Audits

D- Schedule changes

E- Incident response

F- Business continuity response

G- Risk register updates

Answer:

A, D, G

Question 2

Question Type: MultipleChoice

The PMO is coordinating a series of interrelated functions to achieve a specific business goal. These functions require non-unique operational processes. Which of the following is the PMO organizing?

Options:

A- Network diagram

B- Product backlog

C- Program

D- Portfolio

Answer:

B

Question 3

Question Type: MultipleChoice

A procurement project manager presents the project status at a steering committee review. One of the defined risks is becoming an issue. The steering committee provides feedback and agrees on a mitigation plan. After reviewing the meeting minutes and project documents, a new risk is created. Which of the following needs to occur FIRST?

Options:

A- Update the issue log.

B- Update the risk register.

C- Conduct a risk review meeting.

D- Submit a change request to address the risk.

Answer:

B

Question 4

Question Type: MultipleChoice

In a weak matrix, a highly skilled project team member has been using company equipment to view inappropriate content. Which of the following steps should the project manager take FIRST to address this issue?

Options:

A- Send an email outlining the company's acceptable use policy to the employee.

B- Arrange a face-to-face meeting with the team member.

C- Contact the team member's manager to address the problem.

D- Restrict the team member's equipment access.

Answer:

C

Question 5

Question Type: MultipleChoice

Which of the following indicators would help the project manager to determine the financial status of the project?

Options:

A- CV

B- SV

C- EV

D- PV

E- COQ

F- AC

G- BAC

Answer:

C

Question 6

Question Type: **MultipleChoice**

A project manager receives an initial project assignment.

Which of the following documents is MOST likely to indicate the organizational structure for the project?

Options:

A- Communication management plan

B- Baseline

C- Business case

D- Organizational breakdown structure

Answer:

C

Question 7

Question Type: **MultipleChoice**

Which of the following documents would a project manager utilize to find a vendor for an undefined project?

Options:

A- RFP

B- RFI

C- RFQ

D- SOW

Answer:

A

Question 8

Question Type: MultipleChoice

Task ID 3 did not start on time, and no work has been accomplished yet. Evaluate the schedule below:

ID	Start	Duration	Percentage complete	Predecessor(s)	Resource allocation
1	Jan. 1	6 days	50%		IT engineer (100%)
2	Jan. 1	3 days	100%		Configuration Manager (50%)
3	Jan. 4	2 days	0%	2	Developer (0%)
4	Jan. 7	3 days	0%	1, 3	Tester 1 (100%)
5	Jan. 5	5 days	0%	3	Tester 2 (100%)

Which of the following is MOST likely the cause?

Options:

A- Predecessors not properly identified

B- Scope change

C- Retrospective in progress

D- Insufficient resources assigned

Answer:

D

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