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Question 1

Question Type: MultipleChoice

Sprint planning should result in a commitment on what will be delivered at the end of the Sprint. Who makes this commitment?

Options:

- A- The Product Owner
- B- The Scrum Master
- C- The team

Answer:

C

Question 2

Question Type: MultipleChoice

A Sprint planning is created in a Sprint Planning meeting. Anyone involved in taking a raw idea and turning it into a functioning product should be present in this meeting.

Who acts as the facilitator for this meeting?

Options:

- A- An Analyst
- B- The Product Owner
- C- The Project Manager
- D- The scrum Master

Answer:

B

Question 3

Question Type: MultipleChoice

What is the main reason to limit Scrum Teams to 9 team members?

Options:

- A- Feeding more than 9 team members pizza is unpractical.
- B- Smaller teams are generally more productive.
- C- There is a maximum of 9 functions in development.

Answer:

B

Question 4

Question Type: MultipleChoice

You realize that the most experienced member on your team, who is also the longest-tenured developer in the organization, is a skeptic and resisting the transition to Scrum in small, but important, ways.

What is a good way of overcoming the resistance presented by skeptics?

Options:

- A- Change the composition of the team
- B- Create dissatisfaction with the status quo
- C- Provide training and information
- D- Reiterate and reinforce the commitment

Answer:

D

Question 5

Question Type: MultipleChoice

For a cross-functional team, it is important that all skills, that are necessary to go from an idea to an implemented feature, are represented within the team.

What consequence can this have when you start Agile Scrum?

Options:

- A- Coaches must be hand-selected for new teams
- B- Rapid improvements are no longer possible
- C- The team size is slightly larger than desired

Answer:

C

Question 6

Question Type: MultipleChoice

The ability for a Scrum Team to self-organize around the goals of a project is fundamental to all Agile methodologies.

Why is a Scrum Team a self-organized team?

Options:

- A- Because it helps the Scrum Team to make their own decisions in the project

- B-** So that the Scrum Team commits to their work and feels responsible
- C-** To ensure that decisions are made by a collective instead of an individual

Answer:

A

Question 7

Question Type: MultipleChoice

Which Scrum meeting helps an organization become engaged in continuous process improvement?

Options:

- A-** The Release Kickoff meeting
- B-** The Rolling Lookahead Planning meeting
- C-** The Sprint Planning meeting
- D-** The Sprint Retrospective meeting

Answer:

D

Question 8

Question Type: MultipleChoice

Inexperienced Agile teams tend to overestimate how much they will achieve in the first Sprint.

Which project management activity will be most important in this case?

Options:

A- Determine the Velocity of the Team and plan accordingly

B- Use Planning Poker to get a reliable estimate

C- Use Stakeholder Management to manage expectations

Answer:

C

Question 9

Question Type: MultipleChoice

A Development Team consists of various different roles: analysts, programmers, UX experts, DBA and systems architects. They are estimating Backlog Items in Ideal Days.

What is the best approach to provide estimates for the Backlog Items?

Options:

- A-** Each role should provide a separate estimate; the Scrum Master integrates them.
- B-** Ideal days' estimation is not feasible in this case; Story Points should be used.
- C-** The Development Team provides a single estimate for each Backlog Item.
- D-** The Product Owner will integrate the input on the estimates from each role.

Answer:

C

Question 10

Question Type: MultipleChoice

Company ABC always works in the following way: The business chooses a set of requirements that it believes will add business value. It communicates the requirements to the IT organization. The IT organization responds back with a plan and estimates of cost and schedule. The business agrees to that plan. The IT organization executes the plan and delivers a product to the business.

What type of framework is company ABC following?

Options:

- A- DevOps
- B- DSDM
- C- Lean
- D- Waterfall

Answer:

B

Question 11

Question Type: MultipleChoice

A team's physical environment can have a big influence on how Agile a team can become. An important benefit of an open space workplace is the ease with which the layout of the area can be changed.

Why does this comply with the Agile principles?

Options:

- A-** It follows the inspect and adapt cycle, as the people on the team are learning how to work best with one another during the process.
- B-** Pair programming is only possible in an open environment.
- C-** Self-organization is only possible in an open space environment.
- D-** With people involved, there will always be people issues. Open work spaces allow the Scrum Master to detect people issues and resolve them.

Answer:

C

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