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Question 1

Question Type: MultipleChoice

Which index is the calculated projection of cost performance that must be achieved on the remaining work to meet a specified management goal?

Options:

- A- Estimate at completion
- **B-** Cost performance
- **C-** Schedule performance
- D- To-complete performance

Answer:

D

Question 2

Question Type: MultipleChoice

| Options: | | | |
|--|----------------|--|--|
| A- Avoid | | | |
| B- Accept | | | |
| C- Mitigate | | | |
| D- Exploit | | | |
| | | | |
| Answer: | | | |
| C | | | |
| | | | |
| Question 3 | | | |
| Question Type: MultipleChoice | | | |
| Which baselines make up the performance measurem | nent haseline? | | |

Prototype development may be used as a tool for which of the following risk response strategies?

Options:

- A- Scope baseline, cost baseline, and schedule baseline
- B- Scope baseline, project management baseline, and quality baseline
- C- Cost baseline, schedule baseline, and risk baseline
- D- Cost baseline, project management baseline, and schedule baseline

Answer:

Α

Question 4

Question Type: MultipleChoice

The technique of subdividing project deliverables into smaller, more manageable components until the work and deliverables are defined to the work package level is called:

Options:

A- a control chart.

| B- baseline. | |
|--|--|
| C- Create WBS. | |
| D- decomposition. | |
| | |
| Answer: | |
| D | |
| | |
| | |
| Question 5 | |
| Question Type: MultipleChoice | |
| Which of the following is an output of the Conduct Procurements process? | |
| Options: | |
| A- Project statement of work | |
| B- Selected sellers | |
| C- Risk register updates | |
| D- Teaming agreements | |
| | |

| Answer: | |
|---|--|
| В | |
| | |
| uestion 6 | |
| uestion Type: MultipleChoice | |
| The three processes of Project Cost Management are: | |
| Options: | |
| A- Estimate Costs, Control Schedule, and Control Costs. | |
| B- Estimate Costs, Determine Budget, and Estimate Activity Resources. | |
| C- Determine Budget, Control Schedule, and Estimate Activity Resources. | |
| | |

Answer:

D

Question 7

Question Type: MultipleChoice

Risk responses reflect an organization's perceived balance between:

Options:

- A- risk taking and risk avoidance.
- B- known risk and unknown risk.
- C- identified risk and analyzed risk.
- D- varying degrees of risk.

Answer:

Α

Question 8

Question Type: MultipleChoice

The correct equation for schedule variance (SV) is earned value:

Options:

- A- minus planned value [EV PV].
- B- minus actual cost [EV AC].
- C- divided by planned value [EV/PV],
- D- divided by actual cost [EV/AC].

Answer:

Α

Question 9

Question Type: MultipleChoice

The correct equation for schedule variance (SV) is earned value:

| Options: |
|--|
| A- minus planned value [EV - PV]. |
| B- minus actual cost [EV - AC]. |
| C- divided by planned value [EV/PV], |
| D- divided by actual cost [EV/AC]. |
| |
| Answer: |
| A |
| |
| |
| Question 10 |
| Question Type: MultipleChoice |
| |
| Which of the following can be used as an input for Define Scope? |
| |
| |

Options:

A- Product analysis

- **B-** Project charter
- C- Scope baseline
- **D-** Project scope statement

Answer:

В

Question 11

Question Type: MultipleChoice

While preparing the project management plan on a weekly basis, the project manager indicates the intention to provide an issues report to the staff via e-mail. In which part of the plan will this type of information be included?

Options:

- A- Communications management plan
- B- Human resource plan
- C- Quality management plan

D- Procurement management plan

Answer:

Α

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