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Question 1

Question Type: MultipleChoice

What are the components of the "triple constraint"?

Options:

- A) Scope, time, requirements
- B) Resources, time, cost
- C) Scope, management, cost
- D) Scope, time, cost

Answer:

D

Explanation:

The Project Management Triangle (called also Triple Constraint) is a model of the constraints of project management. It is often used to illustrate that project management success is measured by the project team's ability to manage the project, so that the expected results are produced while managing time and cost. Like any human undertaking, projects need to be performed and delivered under certain

constraints. Traditionally, these constraints have been listed as 'scope,' 'time,' and 'cost'. These are also referred to as the 'Project Management Triangle,' (also known as the 'Iron Triangle') where each side represents a constraint. One side of the triangle cannot be changed without affecting the others. A further refinement of the constraints separates product 'quality' or 'performance' from scope, and turns quality into a fourth constraint.

Question 2

Question Type: MultipleChoice

Which document contains initial requirements that satisfy stakeholders' needs and expectations?

Options:

- A) Project charter
- B) Project management plan
- C) Project statement of work
- D) Project scope statement

Answer:

A

Question 3

Question Type: MultipleChoice

You've been assigned as a project manager on a research and development project for a new dental procedure. You're working in the Scope Planning process. What is the purpose of the project scope management plan?

Options:

- A) The project scope management plan describes and documents a scope baseline to help make future project decisions.
- B) The project scope management plan decomposes project deliverables into smaller units of work.
- C) The project scope management plan describes how project scope will be developed and how changes will be managed.
- D) The project scope management plan describes how cost and time estimates will be developed for project scope changes.

Answer:

C

Explanation:

The scope management plan outlines how project scope will be managed and how changes will be incorporated into the project.

Question 4

Question Type: MultipleChoice

You are a project manager for Giraffe Enterprises. You've recently taken over for a project manager who lied about his PMI certification and was subsequently fired. Unfortunately, he did a poor job of scope definition. Which of the following could happen if you don't correct this?

Options:

- A)** The project costs could increase, there might be rework, and schedule delays might result.
- B)** The project management plan's process for verification and acceptance of the deliverables needs to be updated as a result of the poor scope definition.
- C)** The poor scope definition will adversely affect the creation of the work breakdown structure, and costs will increase.
- D)** The stakeholders will require overtime from the project team to keep the project on schedule.

Answer:

A

Question 5

Question Type: MultipleChoice

Which document contains initial requirements that satisfy stakeholders' needs and expectations?

Options:

- A) Project charter
- B) Project management plan
- C) Project statement of work
- D) Project scope statement

Answer:

A

Question 6

Question Type: MultipleChoice

You've been assigned as a project manager on a research and development project for a new dental procedure. You're working in the Scope Planning process. What is the purpose of the project scope management plan?

Options:

- A) The project scope management plan describes and documents a scope baseline to help make future project decisions.
- B) The project scope management plan decomposes project deliverables into smaller units of work.
- C) The project scope management plan describes how project scope will be developed and how changes will be managed.
- D) The project scope management plan describes how cost and time estimates will be developed for project scope changes.

Answer:

C

Explanation:

The scope management plan outlines how project scope will be managed and how changes will be incorporated into the project.

Question 7

Question Type: MultipleChoice

What are the components of the "triple constraint"?

Options:

- A) Scope, time, requirements
- B) Resources, time, cost
- C) Scope, management, cost
- D) Scope, time, cost

Answer:

D

Explanation:

The Project Management Triangle (called also Triple Constraint) is a model of the constraints of project management. It is often used to illustrate that project management success is measured by the project team's ability to manage the project, so that the expected results are produced while managing time and cost. Like any human undertaking, projects need to be performed and delivered under certain constraints. Traditionally, these constraints have been listed as 'scope,' 'time,' and 'cost'. These are also referred to as the 'Project Management Triangle,' (also known as the 'Iron Triangle') where each side represents a constraint. One side of the triangle cannot be changed without affecting the others. A further refinement of the constraints separates product 'quality' or 'performance' from scope, and turns quality into a fourth constraint.

Question 8

Question Type: MultipleChoice

You are a project manager for Giraffe Enterprises. You've recently taken over for a project manager who lied about his PMI certification and was subsequently fired. Unfortunately, he did a poor job of scope definition. Which of the following could happen if you don't correct this?

Options:

- A) The project costs could increase, there might be rework, and schedule delays might result.
- B) The project management plan's process for verification and acceptance of the deliverables needs to be updated as a result of the poor scope definition.
- C) The poor scope definition will adversely affect the creation of the work breakdown structure, and costs will increase.
- D) The stakeholders will require overtime from the project team to keep the project on schedule.

Answer:

A

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