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**Shared by Hammond on 07-06-2022**

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## Question 1

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**Question Type:** MultipleChoice

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Which of the following describes the statement below? "It allocates continuous monitoring of the schedule, permits the project manager to track the critical activities, and alerts the project manager to the possibility that non-critical activities may be delayed beyond their total float, thus creating a new critical path and delaying project completion."

**Options:**

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- A) CPM
- B) RBS
- C) Gantt chart
- D) WBS

**Answer:**

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A

## Question 2

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**Question Type: MultipleChoice**

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Which of the following techniques is described in the statement below? "It is an early warning project management tool that allows managers to discover and control errors before they become unmanageable."

**Options:**

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- A) Resource leveling
- B) Earned Value Analysis
- C) What-if scenario analysis
- D) Variance analysis

**Answer:**

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B

## Question 3

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**Question Type: MultipleChoice**

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Which of the following is described in the statement below?

"It measures the quality objectives of the project. It provides the foundation for measuring and reporting quality performance as part of the performance measurement baseline."

**Options:**

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- A) Cost baseline
- B) Scope baseline
- C) Schedule baseline
- D) Quality baseline

**Answer:**

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D

## Question 4

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**Question Type: MultipleChoice**

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Which of the following is described in the statement below? "It is a common clause in contracts, which essentially frees both parties from liability or obligation when an extraordinary event or circumstance beyond the control of the parties, such as a war, strike, riot, crime, or an event described by the legal term "act of God", prevents one or both parties from fulfilling their obligations under the contract."

**Options:**

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- A) Exemption
- B) Force majeure
- C) Exception
- D) Immunity

**Answer:**

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B

## Question 5

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**Question Type:** MultipleChoice

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Which of the following processes is described in the statement below? "It addresses the risks by their priorities, schedules the project management plan as required, and inserts resources and activities into the budget."

**Options:**

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- A) Create the project risk register
- B) Create a risk governance approach
- C) Plan risk response
- D) Monitor and control project risks

**Answer:**

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C

## Question 6

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**Question Type:** MultipleChoice

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Which of the following is described in the statement below? "It is a monetary calculation of the quality performance of an organization. It is the monetary figure used by project management personnel in the decision making process."

**Options:**

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- A) Scope creep
- B) Cost of Quality

- C) Cost benefit analysis
- D) Integrated change control

**Answer:**

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B

## Question 7

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**Question Type: MultipleChoice**

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Which of the following management skills is described in the statement below?

"It is a strategy of sharing power and relying on interpersonal skill to get others to cooperate towards common goals."

**Options:**

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- A) Communication
- B) Motivation
- C) Influencing

D) Negotiation

**Answer:**

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C

## Question 8

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**Question Type: MultipleChoice**

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Which of the following diagrams is described in the statement below? "It allows comparison of the workload with detailed resource availabilities. It also enables roll-up of both resource assignments and availability data to a higher level."

**Options:**

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A) Roles and responsibility matrix

B) RBS

C) WBS

D) RACI chart



**Answer:**

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B

## Question 9

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**Question Type:** MultipleChoice

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Which of the following documents is described in the statement below? "It is an exchange of promises between two or more parties to do an act which is enforceable in the court of law."

**Options:**

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- A) Resource calendar
- B) Risk register
- C) Project calendar
- D) Contract

**Answer:**

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D

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