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Question 1

Question Type: MultipleChoice

You work as a Project Manager for company Inc. You are developing the schedule for your project. Your project deals with the construction of a new building for company Inc. You want to break the project into small, individual, and manageable components. Which of the following tasks will you perform in the above scenario?

Options:

- A- Create a Gantt chart.
- B- Create WBS.
- C- Create an activity diagram.
- D- Create a PERT chart.

Answer:

B

Question 2

Question Type: MultipleChoice

Which of the following quality costs refers to the cost of all tasks particularly designed to prevent poor quality in products or services?

Options:

- A- Prevention cost
- B- Appraisal cost
- C- External failure cost
- D- Internal failure cost

Answer:

A

Question 3

Question Type: MultipleChoice

Which of the following describes the statement below? "It allocates continuous monitoring of the schedule, permits the project manager to track the critical activities, and alerts the project manager to the possibility that non-critical activities may be delayed beyond their total

float, thus creating a new critical path and delaying project completion."

Options:

A- CPM

B- RBS

C- Gantt chart

D- WBS

Answer:

A

Question 4

Question Type: MultipleChoice

Which of the following techniques is described in the statement below? "It is an early warning project management tool that allows managers to discover and control errors before they become unmanageable."

Options:

- A- Resource leveling
- B- Earned Value Analysis
- C- What-if scenario analysis
- D- Variance analysis

Answer:

B

Question 5

Question Type: MultipleChoice

Fill in the blank with the appropriate term.

A_____ is a scale of values for the vendors where not all of the values are of the same weight.

Options:

A- weighting system

Answer:

A

Question 6

Question Type: MultipleChoice

Fill in the blank with the appropriate term.

_____ is an estimating technique that uses parameters or project characteristics to forecast project costs.

Options:

A- Parametric modeling

Answer:

A

Question 7

Question Type: MultipleChoice

Fill in the blank with the appropriate term.

A _____ is performed to identify successes and failures that warrant recognition in the preparation or administration of other procurement contracts on the project, or on other projects within the performing organization.

Options:

A- procurement auditing

Answer:

A

Question 8

Question Type: MultipleChoice

Which of the following process groups involves coordinating with people and resources, as well as integrating and performing the activities of the project in accordance with the project management plan?

Options:

- A- Executing
- B- Planning and design
- C- Initiation
- D- Monitoring and controlling

Answer:

A

Question 9

Question Type: MultipleChoice

You work as a project manager for BlueWell Inc. Which of the following techniques will you use to determine whether particular work can best be accomplished by the project team or must be purchased from the outside sources?

Options:

- A- Contract Types
- B- Make-or-Buy Analysis
- C- Procurement Negotiations
- D- Expert Judgment

Answer:

B

Question 10

Question Type: MultipleChoice

You are the owner of a company that handles accounting operations for all its clients. Recently, your clients have been complaining about inefficiency of your business processes, and the lack of productivity. You want to put in place an initiative with the team, which will review the processes and make recommendations for improvement on an on-going basis, which you can use. What kind of management would this team need?

Options:

- A- Program Management
- B- Portfolio Management
- C- Business Process Management
- D- Project Management

Answer:

C

Question 11

Question Type: MultipleChoice

Nancy is the project manager of the JJJ Project. This project has recently been approved by the project customer as complete so Nancy must now finalize the administrative closure. Nancy needs to create the final project report to report the successes and failures in the project. Who should Nancy deliver this final project report to if she is participating in a projectized structure?

Options:

- A- Functional Management

B- Project customer

C- Project sponsor

D- Whomever the communications management plan directs her to

Answer:

D

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