



Free Questions for GCPM by dumpssheet

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Question 1

Question Type: MultipleChoice

Which one of the following best describes a quality metric?

Options:

- A-** An operational definition in specific terms what something is and how the quality control processes measures it.
- B-** A value associated with a project process that may be measured in the cost of achieving the process results.
- C-** An operational definition in specific terms what something is and how the quality assurance processes measures it.
- D-** The ability of an entity to satisfy stated and implied needs.

Answer:

A

Question 2

Question Type: MultipleChoice

You work as a project manager for company Inc. You are working on a project that has a budget of \$805,000 and you have completed 45 percent of the project work. Due to some errors, however, you have actually spent \$430,000 of the budget. Management wants to know the project's cost performance index. Which of the following values will you report?

Options:

A- 0.87

B- 0.80

C- 0.86

D- 0.84

Answer:

D

Question 3

Question Type: MultipleChoice

You are the project manager of a computer upgrade project. You and the vendor are in dispute over the deliverables the vendor was to provide and configure. What document can best describe how you and the vendor are to proceed if there is a claim against the vendor?

Options:

- A- Procurement management plan
- B- Enterprise environmental factors
- C- Contract
- D- Project cost management plan

Answer:

C

Question 4

Question Type: MultipleChoice

Which of the following is built by aggregating the costs of the individual work elements and then joining them at time intervals where meaningful actual cost information will be available?

Options:

- A- Cost baseline
- B- Cost estimation
- C- Cost controlling
- D- Cost budgeting

Answer:

A

Question 5

Question Type: MultipleChoice

You work as a project manager for company Inc. You are working on a project where there is a limited amount of detailed information about the project or program. Which of the following estimation techniques will you use to accomplish the task?

Options:

- A- Three-point
- B- Analogous

C- Bottom-up

D- Parametric

Answer:

B

Question 6

Question Type: MultipleChoice

Wanda is the project manager for her organization and is creating a checklist for her project team. In this project the team will be installing electrical fixtures throughout an office building and she wants to confirm that the installations will be done correctly each time. Her goal is that the project deliverables will be of quality throughout the project installation process. In what project process will Wanda's team use the checklist?

Options:

A- Planning quality

B- Project execution

C- Quality control

D- Quality assurance

Answer:

C

Question 7

Question Type: MultipleChoice

Which of the following is a method of planning and managing projects that puts more emphasis on the resources required to execute project tasks?

Options:

A- Critical Path Method (CPM)

B- Dynamic Systems Development Method (DSDM)

C- Critical Chain Project Management (CCPM)

D- Linear scheduling method (LSM)

Answer:

C

Question 8

Question Type: MultipleChoice

You work as a project manager for company Inc. Two of your team members are held in a conflict on a module of the project assigned to them. You have told them to work together to find a mutually beneficial solution. Which of the following conflict resolution techniques will your team members follow to achieve the solution?

Options:

- A- Compromise
- B- Competition
- C- Collaboration
- D- Avoidance

Answer:

C

Question 9

Question Type: MultipleChoice

Mark is the project manager of the BFL project for his organization. He and the project team are creating a probability and impact matrix using RAG rating. There is some confusion and disagreement among the project team as to how a certain risk is important and priority for attention should be managed. Where can Mark determine the priority of a risk given its probability and impact?

Options:

- A- Risk management plan
- B- Look-up table
- C- Risk response plan
- D- Project sponsor

Answer:

B

Question 10

Question Type: MultipleChoice

The Project Communications Management knowledge area focuses on which of the following processes? Each correct answer represents a complete solution. Choose all that apply.

Options:

- A- Distribute Information
- B- Identify Stakeholders
- C- Report Performance
- D- Create Work Breakdown Structure (WBS)

Answer:

A, B, C

Question 11

Question Type: MultipleChoice

In which of the following process groups is the project manager responsible for authorizing and applying organization resources to the subsequent project activities?

Options:

- A- Executing
- B- Planning
- C- Initiating
- D- Monitoring and controlling

Answer:

C

Question 12

Question Type: MultipleChoice

Marsha is the project manager of the NHQ Project. There's a risk that her project team has identified, which could cause the project to be late by more than a month. Marsha does not want this risk event to happen so she devises extra project activities to ensure that the risk event will not happen. The extra steps, however, will cost the project an additional \$10,000. What type of risk response is this

approach?

Options:

A- Mitigation

B- Transference

C- Enhancing

D- Exploiting

Answer:

A

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