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Question 1

Question Type: MultipleChoice

A key stakeholder has requested an extensive range of performance measures for a replacement workflow system. A business analyst (BA) has decided to work closely with the stakeholder to validate the performance measures requested. The BA will be ensuring that the performance measures:

Options:

- A- are either qualitative or quantitative measurements, but not both.
- B- align to industry benchmarks gathered for similar solution implementations.
- C- are written in the correct format. using the agreed standards and terminology.
- D- align with other measures within the broader context of the solution.

Answer:

B

Question 2

Question Type: MultipleChoice

A new contract requires a thorough level of documentation to be developed and maintained with planned phases of reviews and authorized sign offs. Which approach fits this contract?

Options:

- A- Waterfall
- B- Agile
- C- Scrum
- D- Iterative

Answer:

A

Question 3

Question Type: MultipleChoice

A project to replace a financial system uses a waterfall methodology. Initially, meetings with the project subject

matter experts (SMEs) were positive. As the project progressed through the requirements and design phases, the SMEs attended fewer meetings, resulting in a delay to the project build phase. What should the business analyst (BA) have done to prevent the delay?

Options:

- A- Selected a different project methodology
- B- Requested new SMEs participate in the project
- C- Modified the governance structure
- D- Engaged in consistent collaboration

Answer:

A

Question 4

Question Type: MultipleChoice

A project team needs to maintain the traceability of requirements for a software system. Due to the large number of requirements, which of the following methods should the team use?

Options:

- A- Use a requirements management tool
- B- Create a requirements mode
- C- Maintain the requirements manually
- D- Develop a database management system

Answer:

A

Explanation:

Requirements traceability is documented and maintained in accordance with the methods identified by the business analysis approach. Requirements management tools can provide significant benefits when there is a need to trace a large number of requirements that may be deemed unmanageable with manual approaches.

Question 5

Question Type: MultipleChoice

The business analyst (BA) is helping the business stakeholders prioritize requirements for a new customer portal for managing orders, delivery, and payment information. A number of requirements address compliance with regulations regarding access for people with disabilities. What factor should the BA use to guide the stakeholders when assigning a priority for these specific requirements?

Options:

- A- Dependencies
- B- Penalties
- C- Risk
- D- Stability

Answer:

A

Explanation:

Dependencies

If certain requirements cannot be completed without others being done first (or at all), all dependent requirements should be prioritized together.

Question 6

Question Type: MultipleChoice

A business analyst (BA), analyzing requirements, has decomposed information into components. What is the purpose of this exercise?

Options:

- A- To enable discussion regarding solution options
- B- To plan project iterations
- C- To plan test cases for the components
- D- To identify the project sponsor

Answer:

A

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