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**Shared by Jordan on 29-01-2024**

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## Question 1

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**Question Type:** MultipleChoice

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What document provides terms of reference for the Sponsoring Group?

### Options:

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- A- Programme Brief
- B- Quality and Assurance Strategy
- C- Resource Management Plan
- D- Organization Structure

### Answer:

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D

## Question 2

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**Question Type:** MultipleChoice

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Which is an area of focus of the Programme Office during the design of the Blueprint?

**Options:**

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- A- Maintaining control over the different versions of the Blueprint
- B- Consulting with senior business managers on the future state
- C- Providing strategic guidance during the design of the Blueprint
- D- Ensuring a collaborative approach to authoring and assembling the Blueprint

**Answer:**

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A

## Question 3

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**Question Type: MultipleChoice**

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Which is a focus of the Programme Office in managing risks and issues?

**Options:**

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- A- Accountable for the management and control of all aspects of the risks assigned to them
- B- Responsible for the implementation of risk response actions
- C- Monitors and reports on business performance issues
- D- Maintains the Risk Register and Issue Register

**Answer:**

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D

## Question 4

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**Question Type: MultipleChoice**

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Which is a term for the assessment of the management and conduct of a programme?

**Options:**

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- A- Benefits modelling

- B- Data measurement
- C- Critical success factors
- D- Programme audit

**Answer:**

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D

## Question 5

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**Question Type: MultipleChoice**

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Which of the following statements about the purpose of issue management is true?

1. To prepare for a potential situation that could improve the Business Case
2. To resolve an unacceptable situation that has affected the delivery of capability

**Options:**

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A- Only 1 is true

- B- Only 2 is true
- C- Both 1 and 2 are true
- D- Neither 1 or 2 is true

**Answer:**

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D

## Question 6

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**Question Type:** MultipleChoice

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Which is evidenced by the Business Case?

**Options:**

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- A- Continuing affordability of the programme
- B- Responsibility for managing the Business Change Team
- C- Information about what will be subject to review
- D- Risk responses for the initial programme risks

**Answer:**

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A

## Question 7

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**Question Type: MultipleChoice**

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Which benefit description demonstrates appropriate use of a change term?

**Options:**

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- A- Lower personnel levels by five percent each year
- B- Make the current process better
- C- Enhance customer response time
- D- Improve market and sales forecasting

**Answer:**

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A

## Question 8

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**Question Type:** MultipleChoice

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Which is NOT representative of the programme management principles?

### Options:

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- A- Allow flexibility in how the programme is managed
- B- Provide a clearly defined set of rules and procedures
- C- Embrace all types of programmes
- D- Encompass best practice and lessons learned

### Answer:

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B

## Question 9

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**Question Type:** MultipleChoice

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Why may a Business Change Manager be included within a project board structure of one of the programme's projects?

**Options:**

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- A- Monitor the project's finances against the costs of the programme
- B- Provide a specific focus on transition and operational stability
- C- Provide the procedures to manage project risks
- D- Supply the project team with an understanding of the complete programme

**Answer:**

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B

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