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Question 1

Question Type: MultipleChoice

Which is MOST APPROPRIATE when estimating costs where the scope is uncertain?

Options:

- A- Wait until the scope is certain and then estimate
- B- Estimate only those areas where the scope is certain
- C- Start with an initial best guess estimate and update it as more information becomes known
- D- Develop a cost model and refine the scope to meet the cost model

Answer:

С

Question 2

Question Type: MultipleChoice

Which is the main reason that an MoV Project Plan needs to be reviewed when the Business Case changes?

Options:

- A- To maintain business profitability
- B- To ensure that the choice of team members is still appropriate
- C- To ensure selected tools and techniques are still appropriate
- D- To ensure that the Value Profile reflects the changed needs of the business

Answer:

D

Question 3

Question Type: MultipleChoice

Which approach can hide opportunity for innovation when benchmarking?

Options:

A- Focusing on anomalies, rather than problems in common, identified by benchmarking

- B- Benchmarking exclusively with same type organisation
- C-Benchmarking against a wide pool of organisations whose only feature in common lies in the type of process used
- D- Making any external comparison

Answer:		
В		

Question 4

Question Type: MultipleChoice

Which technique focuses on underlying issues, rather than solving specific problems?

Options:

A- Root Cause Analysis

- B- Soft Systems Methodology
- C- Value Profiling
- **D-** Cost Function Analysis

Answer:

А

Question 5

Question Type: MultipleChoice

What is the worth of a Function?

Options:

A- Its relative importance

- B- The current cost of performing it
- C- The lowest cost at which it could be performed
- **D-** Its objective

С

Question 6

Question Type: MultipleChoice

Which technique is MOST EFFECTIVE in stimulating innovation?

Options:

A- Apply Brainstorming through freewheeling discussion to trigger ideas in people's minds and then record the best ideas

B- Apply Brainstorming using the Function Analysis model as a guide to focus creative thinking

C- Use creative thinking to evaluate each idea as it is identified, reject the unsuitable ideas and maximize the innovative ones

D- Maintain live and visible records which assess the financial impact of each idea identified to maintain focus on innovative ideas

Answer:

В

Question 7

Question Type: MultipleChoice

Which MoV document contains a detailed evaluation of options for value improvement?

Options:		
A- MoV Project Plan		
B- Value Improving Proposal		
C- MoV Study Handbook		
D- MoV Progress Report		
Answer:		

В

Question 8

Question Type: MultipleChoice

Options:

- A- To provide a means of prioritizing stakeholders
- B- To provide information to aid decision-makers when deciding whether to authorize a project
- C- To describe the purpose of a series of MoV Studies throughout a project
- D- To test early models or prototypes before a design is fixed

Answer:

С

Question 9

Question Type: MultipleChoice

Which is NOT a purpose of the Decision Building meeting when Developing Value Improving Proposals?

Options:

A- To enable owners of Value Improving Proposals to present their suggestions to a panel of senior managers

B- To discuss the findings of each Value Improving Proposal and agree whether or not it should be implemented in whole or in part

C- To allocate an owner who is responsible for the implementation of each of the Value Improving Proposals selected

D- To supply project managers with details of how and when Value Improving Proposals will be implemented and the expected value improvements (or benefits)

Answer:

D

Question 10

Question Type: MultipleChoice

Which statement regarding prioritizing value is true?

Options:

A- A project can be successful even if it delivers only the Value Drivers classed as critical

- B- Prioritizing value should be based only on financial Value Drivers
- C- Value Drivers will normally be allocated different levels of importance
- D- Prioritizing value should be carried out with members of the project team rather than the project's end users

Answer:

С

Question 11

Question Type: MultipleChoice

What is the first step in the MoV Project Plan?

Options:

- A- Gather and analyze information
- B- Prioritize Value Drivers and develop Value Profile
- C- Identify the processes to be used
- D- Define the study objectives

D

Question 12

Question Type: MultipleChoice

Which is a requirement for embedding MoV in an organization?

Options:

A- A separate level of management which is set up to focus on MoV activities

B- Support from senior managers

C- A Senior MoV Practitioner who is part of the MoV Board

D- An MoV Study Leader who is appointed as part of each project team

Answer:

В

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