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Question 1

Question Type: MultipleChoice

The work package to produce the 'updated corporate quality procedures' was created during stage 3. Before accepting the work package, the team manager produces the team plan and finds that the expected delivery date is unrealistic. As a result, the project manager agrees an extra two weeks to complete the work package, within the current stage tolerance. The work package is then accepted by the team manager.

Is this an appropriate application of the 'manage product delivery' process, and why?

Options:

- A- Yes, because the team manager should set the time required to complete a work package.
- B- Yes, because the team manager should agree the limits within which the work is to be completed.
- C- No, because the work package, defined by the project manager, should not be changed.
- D- No, because the use of the stage time tolerance should be authorized by the project board.

Answer:

B

Question 2

Question Type: MultipleChoice

MANAGING PRODUCT DELIVERY

Stage 2 is in progress. While producing the team plan, the team manager responsible for the work package to develop the 'classroom-based training material' discovered that the representatives assigned to check the products were unsuitable.

Which action should the team manager take in response?

Options:

- A- Discuss the situation with project assurance.
- B- Advise the project manager of this risk.
- C- Update the quality register with these concerns.
- D- Raise an exception report to the project manager.

Answer:

B

Question 3

Question Type: MultipleChoice

The project is in stage 3. Zero time tolerance has been given for this stage. When checking progress, the project manager noticed that the checkpoint report from the external supplier of the 'e-learning course' is late. As work package progress information is missing, the project manager has decided to raise an exception report.

Is this an appropriate action, and why?

Options:

- A- Yes, because an exception report should be used to request guidance on how this situation should be handled.
- B- Yes, because there is zero time tolerance for this stage the checkpoint report must be delivered on time.
- C- No, because the project manager should check the operations and maintenance interfaces in the work package first.
- D- No, because the team plan should be discussed with the supplier to check whether work will be completed on time.

Answer:

A

Question 4

Question Type: MultipleChoice

The senior user is concerned that the trainers' limited availability could delay their accreditation. This was discussed during the 'starting up a project' process, but during the 'initiating a project' process the project manager notices that it has not been recorded.

Which action should the project manager take FIRST?

Options:

- A-** Add appropriate activities to the project plan to manage the concern and avoid any adverse impact.
- B-** Raise an exception report to manage the impact that any such delay would have on the project plan.
- C-** Raise an issue report so that the trainers' time can be allocated to the accreditation activities.
- D-** Add the information to the risk register so that it can be evaluated and an action decided.

Answer:

A

Question 5

Question Type: MultipleChoice

The project board has asked user and supplier assurance to review all product descriptions relating to the 'updated corporate quality procedures', prior to authorizing the stage plan for stage 3.

Is this appropriate as part of the 'directing a project' process, and why?

Options:

- A-** Yes, because project assurance should assess whether all stakeholders have been identified, if requested by the project board.
- B-** Yes, because project assurance should review the stage 3 plan for viability, if requested by the project board.
- C-** No, because the project manager is responsible for writing product descriptions when creating the stage 3 plan.
- D-** No, because the project board should review new product descriptions before they authorize the stage 3 plan.

Answer:

D

Question 6

Question Type: MultipleChoice

During stage 3, the team manager reports that the work to update the 'corporate quality procedures' has been completed and the product is ready to be delivered.

What should project assurance do next?

Options:

- A- Update the team plan to show that the work package is complete.
- B- Check the work package and follow the procedure to deliver completed products.
- C- Verify that all the products to be delivered by the work package are approved.
- D- Update the stage plan to show the work package as completed.

Answer:

C

Question 7

Question Type: MultipleChoice

During the 'starting up a project' process, the project manager discusses the standard model for course development with the executive. The project manager then assesses how the Health and Safety Training Project will be delivered, including what products should be delivered in each stage.

Is this an appropriate way to carry out the 'plan the initiation stage' activity, and why?

Options:

- A-** Yes, because the work of the initiation stage needs to be planned and approved, in the same way as other project work.
- B-** Yes, because the management controls for the initiation stage need to be defined and approved by the project board.
- C-** No, because subsequent stages are planned in the initiation stage as part of creating the project plan.
- D-** No, because the senior supplier is responsible for assessing the viability of the project approach.

Answer:

A

Question 8

Question Type: MultipleChoice

The project is part of a program to increase the number of ABC courses that respond to legislation. The program manager has instructed the project manager to deliver the 'e-learning course' incrementally. The project manager has asked the program manager how often the highlight reports are required, and what format the reports should be presented in.

Is this an appropriate approach to controlling progress, and why?

Options:

- A-** Yes, because the approach should support the delivery approach selected by the program.
- B-** Yes, because the project event-driven controls need to align to program controls.
- C-** No, because the program team should review project progress using peer reviews.
- D-** No, because the progress controls should be documented in the project initiation documentation.

Answer:

D

Question 9

Question Type: MultipleChoice

The project is now in stage 2. The 'training venue specifications' will not be delivered to schedule and the stage is forecast to exceed its time tolerance. As a result, the project manager has agreed with the team manager that the 'training venue specifications' will be delivered in stage 3 instead of stage 2.

Is this an appropriate action, and why?

Options:

- A-** Yes, because the project manager should recommend corrective actions required.
- B-** Yes, because moving the work enables stage 2 to be delivered within tolerance.
- C-** No, because the team manager should inform the project manager by raising an issue.
- D-** No, because the stage deviation should be referred to the project board for a decision.

Answer:

D

Explanation:

Reference <https://www.prince2primer.com/project-board-and-project-manager-prince2-controls/>

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