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Question 1

Question Type: MultipleChoice

After program closure, the lessons learned document becomes the part of ____?

Options:

- A) The risk register
- B) The company's organizational process assets
- C) The program's performance record
- D) The program charter

Answer:

B

Question 2

Question Type: MultipleChoice

_____ is the degree to which a set of inherent characteristics fulfills requirements.

Options:

- A) Scope
- B) Project phase
- C) Regulation
- D) Quality

Answer:

D

Question 3

Question Type: MultipleChoice

In a program, management would like to consider the present value for each year a program creates a return on investment. What program selection method is management using?

Options:

- A) Net present value
- B) Present value
- C) Internal rate of return
- D) Time value of money

Answer:

A

Question 4

Question Type: MultipleChoice

The ____ quality assurance technique ensures continuous improvement of all processes.

Options:

- A) Just-in-time management

- B) Ishikawa
- C) Six Sigma
- D) Kaizen

Answer:

D

Question 5

Question Type: MultipleChoice

All of the following information is defined in the program statement of work except for which one?

Options:

- A) Structure of the program management team
- B) Program requirements for resource competency levels
- C) Metrics and qualifications for program acceptance
- D) Location of the program work

Answer:

A

Question 6

Question Type: MultipleChoice

Small changes that bypass the organization's change control procedures are called _____.

Options:

- A) Scope creep
- B) Lag
- C) Scope fault
- D) Gold plating

Answer:

A

Question 7

Question Type: MultipleChoice

You are the program manager of the HYH Program for your organization. Your program is to create a new sports arena for your city within 12 months. Your program has seven projects and you've worked with all of the project managers before. Even though you've worked with the project managers before you still need to define the authority of the project managers and their projects.

What document names the project manager for the project?

Options:

- A) Program human resource management plan
- B) Project charter for each project
- C) Program management charter
- D) Project scope statement

Answer:

B

Question 8

Question Type: MultipleChoice

You are the project manager for the GGG Project and are about to close the project kick-off meeting. All of the project team members and the key stakeholders are in attendance. What final item should you talk about before closing the meeting?

Options:

- A) Discuss the importance of the project scope.
- B) Thank everyone for attending.
- C) Discuss the action items and the importance of the items being completed as planned.
- D) Remind everyone that you're the project manager if they have questions.

Answer:

C

Question 9

Question Type: MultipleChoice

Complete the following phrase about quality management:

Quality is ____ into a program, not ____ into a program.

Options:

- A) Built, inspected
- B) Planned, inspected
- C) Planned, controlled
- D) Executed, controlled

Answer:

B

Question 10

Question Type: MultipleChoice

Which of the following statements are true regarding program scope changes?

Options:

- A) Scope changes may originate from the stake holders.
- B) Change requests for a particular project have to be approved by the project manager irrespective of their potential impact on multiple projects.
- C) The program has a change control board that analyzes changes at the program level.
- D) The change control process on a program is often hierarchical.

Answer:

A, C, D

Question 11

Question Type: MultipleChoice

Which of the following statements are true regarding program scope statement?

Options:

- A) It defines all the work and only the required work for the program.

- B)** It formally authorizes the program.
- C)** It sets authorities and limits for the program manager and team.
- D)** It represents a common understanding of the program for the purpose of facilitating communication among the stakeholders.

Answer:

A, C, D

Question 12

Question Type: MultipleChoice

You are hosting a meeting with all of the vendors that have received a copy of your statement of work. In this meeting, you'll be discussing the statement of work, clarifying the details, and answering any questions the vendors may have about the project. What is this meeting called?

Options:

- A)** Sales meeting
- B)** Select sellers process

C) Bidder conference

D) Negotiations

Answer:

C

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