



IIBA ECBA Practice Questions

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Question 1

Question Type: MultipleChoice

To ensure that "all requirements and designs align to business requirements" is the purpose of which task?

Options:

- A- Assess risks
- B- Conduct elicitation
- C- Validate requirements
- D- Verify requirements

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Answer:

C

Explanation:

The purpose of the Validate Requirements task is to ensure that all requirements and designs align to business requirements, meet stakeholder needs, and support the business goals. It focuses on ensuring that the proposed solution addresses the underlying business problem or opportunity.

BABOK Reference -- Task: Validate Requirements (Section 7.6):

"The purpose of Validate Requirements is to ensure that all requirements and designs align to the business requirements and support the delivery of needed value."

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Question 2

Question Type: MultipleChoice

Which task is performed when the business analyst (BA) ensures that stakeholders have a shared understanding of the outcomes of elicitation?

Options:

- A- Conduct elicitation

- B- Manage stakeholder collaboration
- C- Communicate business analysis information
- D- Confirm elicitation results

Answer:

D

Explanation:

The task of confirming elicitation results is crucial for ensuring that all stakeholders have a shared understanding of the outcomes of elicitation activities. This involves reviewing the information gathered to check for accuracy and consistency with other information, and to ensure that it is free from errors, omissions, conflicts, or ambiguity. It's about validating the information to confirm that it aligns with the stakeholders' understanding and the business needs. Reference: This explanation is based on the guidelines provided in the BABOK Guide, which emphasizes the importance of confirming elicitation results to achieve a shared understanding among stakeholders¹.

Question 3

Question Type: MultipleChoice

Which of the following is an activity that a business analyst (BA) performs to prepare for elicitation?

Options:

- A- Assess risk
- B- Trace requirements
- C- Secure supporting material
- D- Analyze performance measures

Answer:

C

Explanation:

In preparation for elicitation, a business analyst secures supporting material which is essential for the elicitation activities. This involves identifying and procuring all necessary information

and resources that will be used during these activities. It includes gathering documents, systems information, historical data, and any other relevant materials that will support the elicitation process.

Question 4

Question Type: MultipleChoice

What analysis needs to be performed in order to evaluate the effect of change?

Options:

- A- Competitive
- B- Decision
- C- Modeling
- D- Impact

Answer:

D

Explanation:

Impact analysis is a technique designed to identify the full consequences of a change within an organization. It provides a structured approach for examining a proposed change to identify as many of the negative impacts or consequences of the change as possible. This analysis is crucial for understanding the ripple effects of changes and preparing for them, ensuring that the organization can adapt smoothly and maintain its operations effectively.

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Question 5

Question Type: MultipleChoice

Requirements allocation is an element of which task?

Options:

- A- Specify and model requirements
- B- Verify requirements
- C- Define requirements architecture
- D- Define design options

Answer:

C

Explanation:

Requirements allocation is an element of the task 'Define requirements architecture'. This process involves organizing and structuring the requirements to effectively support the development and management of the solution. By defining the requirements architecture, business analysts can determine how best to allocate requirements across various solution components and releases, ensuring that each requirement is addressed in a manner that aligns with the overall solution design and strategy. This systematic approach to handling requirements helps in maximizing value delivery and achieving the project objectives efficiently.

Question 6

Question Type: MultipleChoice

In which activity would a business analyst (BA) consider using an organizational Center of Excellence?

Options:

- A- Providing techniques and procedures to be followed
- B- Defining the limits within which decisions must be made
- C- Determining the optimal business analysis approach
- D- Understanding the stakeholders concerns and interests

Answer:

A

Explanation:

A Center of Excellence (CoE) offers standardized practices, tools, techniques, and procedures to enhance the quality and consistency of business analysis efforts across the organization. When a BA uses a CoE, they are typically drawing on pre-established methodologies and best practices to guide their work.

Functions of a CoE:

Maintain organizational BA standards

Provide reusable templates and models

Offer training and professional development

BABOK Reference: Covered in the Business Analysis Planning and Monitoring knowledge area, CoEs are identified as a resource for determining appropriate techniques and procedural guidance.

Question 7

Question Type: MultipleChoice

Which techniques should be applied to prioritize requirements?

Options:

- A- Risk Analysis and Management
- B- Decision Modelling and Estimation
- C- Interface Analysis and Interviews
- D- Document Analysis and Vendor Assessment

Answer:

B

Explanation:

Decision Modelling and Estimation are techniques that can be applied to prioritize requirements effectively. Decision modelling helps in understanding the implications of various choices and selecting the best course of action based on the analysis. Estimation provides insights into the effort and resources required to fulfill the requirements, which is crucial for prioritization, especially when resources are limited or when there are time constraints.

Question 8

Question Type: MultipleChoice

Which of the following techniques is used to identify the elements and boundaries of the requirements architecture?

Options:

- A- Functional decomposition
- B- Environmental scan
- C- Scope modelling
- D- Interface analysis

Answer:

C

Explanation:

Scope modelling is the technique used to identify the elements and boundaries of the requirements architecture. This technique involves defining what is included within the project or initiative and what is outside its boundaries. Scope modelling helps in clarifying the scope of the work, the features and functions that are to be included in the solution, and any constraints or limitations that should be considered. It provides a structured approach to understanding the overall context and limits of the change being proposed, ensuring that stakeholders have a common understanding of what the initiative aims to achieve and what it does not cover.

Question 9

Question Type: MultipleChoice

What is an example of a tacit business rule?

Options:

- A- Accepted practice

- B- Corporate policy
- C- Job aid
- D- Corporate contract

Answer:

A

Explanation:

An accepted practice is an example of a tacit business rule. Tacit business rules are those that are understood and followed by members of the organization but are not formally documented. They are often derived from the culture, norms, and shared understandings within the organization. These rules govern everyday behavior and decision-making processes implicitly, guiding how tasks are performed and how interactions occur without explicit instruction.

*Business Analysis.pdf, Section on 'Business Rules,' which explains tacit business rules and gives examples of accepted practices within organizations .

Question 10

Question Type: MultipleChoice

"Needs" and "stakeholder engagement approach" are the inputs to which task in the elicitation and collaboration knowledge area?

Options:

- A- Elicitation analysis
- B- Prepare for elicitation
- C- Stakeholder collaboration
- D- Conduct elicitation

Answer:

B

Explanation:

In the Elicitation and Collaboration knowledge area, the task 'Prepare for Elicitation' takes

'needs' and 'stakeholder engagement approach' as key inputs. The purpose of this task is to understand the scope, identify stakeholders, choose elicitation techniques, and prepare the logistics to ensure a productive elicitation session.

Needs define the business problem or opportunity prompting the elicitation.

Stakeholder engagement approach outlines how stakeholders will be involved, influencing techniques and planning.

BABOK Guide v3 -- Section 4.1: Prepare for Elicitation:

Inputs: 'Needs' and 'Stakeholder Engagement Approach'

"The purpose of Prepare for Elicitation is to understand the scope of the elicitation activity, select appropriate techniques, and plan for the elicitation."

Question 11

Question Type: MultipleChoice

Which core concept defines a specific way of satisfying one or more needs in a context?

Options:

- A- Value
- B- Change
- C- Solution
- D- Priority

Answer:

C

Explanation:

The core concept that defines a specific way of satisfying one or more needs in a context is 'Solution'. According to the Business Analysis Core Concept Model (BACCM), a solution satisfies a need by resolving a problem faced by stakeholders or enabling stakeholders to take advantage of an opportunity. It is a specific response to a need within a given context, and it can vary significantly from one organization to another as different organizations or situations may require different solutions.

: This explanation is consistent with the definitions provided in the Business Analysis Core Concept Model (BACCM) as outlined by the International Institute of Business Analysis (IIBA)

and the Business Analysis Body of Knowledge (BABOK) guide1234.

Question 12

Question Type: MultipleChoice

While assessing requirements changes, a business analyst (BA) will determine the formality of the assessment process based on:

Options:

- A- governance approach.
- B- business analysis approach.
- C- change strategy.
- D- potential value.

Answer:

A

Explanation:

While assessing requirements changes, a business analyst (BA) determines the formality of the assessment process based on the governance approach. The governance approach provides the framework within which changes are evaluated and decisions are made regarding the approval or rejection of changes. This approach outlines the processes, roles, responsibilities, and standards that guide how changes are managed, ensuring that changes align with organizational policies and strategic objectives .

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