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Question 1

Question Type: MultipleChoice

In a use case, which is one of the two commonly used relationships?

Options:

- A- Inherit
- B- Identify
- C- Distribute
- D- Extend

Answer:

D

Explanation:

There are two commonly used relationships between use cases:

Extend: allows for the insertion of additional behavior into a use case. The use case that is being extended must be completely functional in its own right and must not depend on the extending use case for its successful execution. This relationship may be used to show that an alternate flow has been added to an existing use case (representing new requirements).

Include: allows for the use case to make use of functionality present in another use case. The included use case does not need to be a complete use case in its own right if it is not directly triggered by an actor. This relationship is most often used either when some shared functionality is required by several use cases or to abstract out a complex piece of logic.

Question 2

Question Type: MultipleChoice

The approach that defines how requirements will be re-used is the:

Options:

- A- governance approach.
- B- approach to identifying business analysis improvements.
- C- information management approach.
- D- business analysis approach.

Answer:

C

Question 3

Question Type: MultipleChoice

Which of the following are criteria used to determine quality requirements relationships?

Options:

- A- Necessity, validate, derive
- B- Complexity, stability, status
- C- Necessary, consistent, correct
- D- Penalty, benefit, cost

Answer:

C

Explanation:

BABOK v.3.0 -- IIBA (page 161)

Question 4

Question Type: MultipleChoice

Which behavioural characteristic enables the business analyst (BA) to establish credibility by ensuring that business analysis efforts meet the needs of the business?

Options:

- A- Ethics
- B- Trustworthiness
- C- Personal Accountability
- D- Adaptability

Answer:

C

Explanation:

Personal accountability is important for a business analyst because it ensures business analysis tasks are completed on time and to the expectations of colleagues and stakeholders. It enables the business analyst to establish credibility by ensuring that business analysis efforts meet the needs of the business.

Question 5

Question Type: MultipleChoice

In the define design options task, which of the following relates to the identify improvement opportunities element?

Options:

- A- Assess issues, define risks, confirm elicitation results
- B- Create flow diagrams, purchase solutions components, secure resources
- C- Increase efficiencies, identify additional capabilities, improve access to information

D- Define change strategy, analyze current state, prioritize requirements

Answer:

C

Explanation:

Identify Improvement Opportunities
When proposing design options, a number of opportunities to improve the operation of the business may occur and are compared. Some common examples of opportunities include:

Increase Efficiencies: automate or simplify the work people perform by re-engineering or sharing processes, changing responsibilities, or outsourcing. Automation may also increase consistency of behaviour, reducing the likelihood of different stakeholders performing the same function in distinctly different fashions.

Improve Access to Information: provide greater amounts of information to staff who interface directly or indirectly with customers, thereby reducing the need for specialists.

Identify Additional Capabilities: highlight capabilities that have the potential to provide future value and can be supported by the solution. These capabilities may not necessarily be of immediate value to the organization (for example, a software application with features the organization anticipates using in the future).

Question 6

Question Type: MultipleChoice

Requirements allocation is an element of which task?

Options:

- A- Specify and model requirements
- B- Verify requirements
- C- Define requirements architecture
- D- Define design options

Answer:

D

Explanation:

The purpose of Define Design Options is to define the solution approach, identify opportunities to improve the business, allocate requirements across solution components, and represent design options that achieve the desired future state. Requirements allocation is the process of assigning requirements to solution components and releases to best achieve the objectives.

Question 7

Question Type: MultipleChoice

When should prioritization of requirements take place?

Options:

- A- At the very beginning of an initiative only
- B- After the maintain requirements and trace requirements tasks have been completed
- C- Continually throughout the initiative
- D- After the maintain requirements task has been completed

Answer:

C

Question 8

Question Type: MultipleChoice

Which technique would the business analyst (BA) consider to show the transformation of data?

Options:

- A- Sequence diagram
- B- Data flow diagram
- C- Data modelling
- D- Flowchart

Answer:

B

Explanation:

A data flow diagram illustrates the movement and transformation of data between externals (entities) and processes. The output from one external or process is the input to another. The data flow diagram also illustrates the temporary or permanent repositories (referred to as data stores or terminators) where data is stored within a system or an organization. The data defined should be described in a data dictionary.

Question 9

Question Type: MultipleChoice

What characterizes a good collaboration with stakeholders?

Options:

- A- Direct and frequent communication with the most influential stakeholders
- B- Regular, frequent and bi-directional communication with all stakeholders
- C- Occasional communication with stakeholders when obstacles occur
- D- Regular exchange of information, ideas, innovations with only supportive stakeholders

Answer:

B

Question 10

Question Type: MultipleChoice

Which business analysis activity ensures that a set of requirements or designs delivers business value and supports the organization's goal and objectives?

Options:

- A- Define solution options
- B- Verify requirements
- C- Validate requirements
- D- Define requirements architecture

Answer:

C

Explanation:

Validate requirements ensures that a set of requirements or designs delivers business value and supports the organization's goals and objectives.

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