



PeopleCert MSP-Foundation Mock Exam

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Question 1

Question Type: MultipleChoice

What is the result of the 'decisions' theme applying the 'collaborate across boundaries' principle?

Options:

- A- It will provide comprehensive data that decision-makers can use to justify actions
- B- It will support prompt resolution from decision-makers across participating organizations
- C- It will stop the decision-makers from micro-managing the programme and its outcomes
- D- It will enable the whole team to make decisions in a swift and empowered manner

Answer:

B

Question 2

Question Type: MultipleChoice

Which is a key consideration when reviewing and validating a business case?

Options:

- A- Whether the programme outcomes remain achievable and affordable
- B- How the benefits for the programme will be agreed and approved
- C- What delivery standards apply and how they are relevant to the programme
- D- What infrastructure and technology is required for the programme

Answer:

A

Question 3

Question Type: MultipleChoice

Which BEST describes the 'bring pace and value' principle?

Options:

- A- It enables governance across multiple organizations to be established
- B- It ensures that work is planned to align with key organizational events
- C- It ensures that the programme's importance to the organization is understood
- D- It accepts that programmes are fundamentally volatile, uncertain and complex

Answer:

B

Question 4

Question Type: MultipleChoice

Which document describes how the programme will manage contracts with suppliers?

Options:

- A- Delivery plan
- B- Delivery approach
- C- Benefits realization plan
- D- Resourcing approach

Answer:

B

Question 5

Question Type: MultipleChoice

During which process would corrective action be taken to keep the programme on track?

Options:

- A- Deliver the capabilities
- B- Evaluate new information
- C- Plan progressive delivery
- D- Embed the outcomes

Answer:

B

Question 6

Question Type: MultipleChoice

Identify the missing word in the following sentence:

A dis-benefit is defined as a measurable decline resulting from an outcome perceived as negative by the investing organization(s) and which detracts from one or more organizational [?].

Options:

- A- benefits
- B- outcomes
- C- objectives
- D- capabilities

Answer:

C

Question 7

Question Type: MultipleChoice

(Missing question stem assumed from answer context)

Which activity contributes MOST to achieving the 'align with priorities' principle?

Options:

- A- By specifying the skills necessary for the target operating model to work effectively
- B- By designing a clear target operating model allowing stakeholders from different organizations to be committed to the same end goals
- C- By understanding the relationship between the outputs and the organizational objectives
- D- By avoiding the misalignment of the vision, benefits, and target operating model with the programme priorities

Answer:

D

Question 8

Question Type: MultipleChoice

Which TWO are objectives of the 'embed the outcomes' process?

To ensure that programme progress is monitored and reported.

To ensure that risks and issues are kept under control.

To ensure that benefits start to be realized and measured.

To ensure that controls are put in place to ensure benefit realization continues in BAU.

Options:

A- 1 and 2

B- 2 and 3

C- 3 and 4

D- 1 and 4

Answer:

C

Question 9

Question Type: MultipleChoice

Which risk response would NOT be appropriate when the risk exposure exceeds the programme's risk tolerance threshold?

Options:

A- Accept

B- Avoid

C- Reduce

D- Transfer

Answer:

A

Question 10

Question Type: MultipleChoice

Which BEST describes the 'collaborate across boundaries' principle?

Options:

- A- It drives the design and delivery of coherent organizational capabilities to achieve embedded outcomes
- B- It facilitates the implementation of effective cross-organizational governance that does not already exist
- C- It embraces the volatile, uncertain and complex nature of programmes enabling informed decisions
- D- It addresses the need to re-align to conflicting and changing organizational objectives and strategy

Answer:

B

Question 11

Question Type: MultipleChoice

Which TWO are objectives of the 'deliver the capabilities' process?

To ensure that stakeholders adopt new ways of working.

To ensure that controls are put in place so that benefit realization continues in BAU.

To ensure that projects are started and closed in a controlled manner.

To ensure that risks and issues are kept under control.

Options:

- A- 1 and 2

- B- 2 and 3
- C- 3 and 4
- D- 1 and 4

Answer:

C

Question 12

Question Type: MultipleChoice

Which process allows the organization to understand the improvements they seek from the programme?

Options:

- A- Identify the programme
- B- Plan progressive delivery
- C- Design the outcomes
- D- Deliver the capabilities

Answer:

C

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