Question 1

Which is a purpose of the Head of P3O role?

Options:

A- Provide a consultancy service to Programme and Project Managers

B- Facilitate the development of an optimized portfolio

C- Ensure alignment with wider policy and strategic initiatives

D- Ensure the organization carries out the role of Informed Customer

Answer:

C

Question 2

Who, as a minimum, should review the resourcing of a Programme Office whilst it is running?

Options:

A- Head of P3O and P3O Sponsor

B- Head of Programme Office and Programme Manager of the relevant programme

C- P3O Sponsor and Portfolio Analyst

D- Head of COE and Programme Specialist

Answer:

B

Question 3

Question Type: MultipleChoice

Which is delivered by the Blueprint's information flows?

Options:

A- P3O implementation plan

B- Management of risk

C- Principle of management by exception

D- Realization of benefits

Answer:

C

Question 4

Question Type: MultipleChoice

Which of the following are key stakeholders in a temporary Project Office?

1. Organization Portfolio Office

2. Business as usual staff

3. Suppliers to the project

4. Project Board members

Question 5

Question Type: **MultipleChoice**

Which is a typical information assurance role of a P3O?

Options:

A- Escalating issues to senior management

B- Providing capacity planning for the portfolio

C- Ensuring data security requirements are assessed at the beginning of each project

D- Booking accommodation for operational staff

Answer:

C

Question 6

Question Type: MultipleChoice

Which describes the people or skills required for a Portfolio Office?

Options:

A- Should be resourced with people wanting to move into project management

B- Skills of Portfolio Office staff are the same as those for a role in a COE

C- Needs enough people who are able to interpret and challenge data

D- Should be resourced with a large number of administrative staff

Answer:

C

Question 7

Question Type: MultipleChoice

Which is a purpose of getting senior managers to buy into the benefits a P3O will deliver?

Options:

A- Contribute to planning tranches of delivery

B- Document the desired future state

C- Use their influence to champion the change

D- Implement appropriate PPM tools

Answer:

C

Question 8

What does a P3O provide to support the principle 'govern effectively'?

Options:

A- Coaching and training to P3O roles

B- Independent gated review coordination and assurance

C- A benefits tracking service to business owners

D- A fast track mobilization service to programmes and projects

Answer:

B

Question 9

Which P3O model features a single permanent office providing strategic planning and portfolio support?

Options:

A- P3O model with Hub Portfolio Offices

B- Organization Portfolio Office

C- Temporary Office

D- Virtual Office

Answer:

B

Question 10

Question Type: **MultipleChoice**

Which of the following statements about how a P3O should integrate with the wider organization are true?

1. Operates independently of other functions within the organization

2. Typically relies on dedicated full-time resources to provide financial functions needed

Options:

A- Only 1 is true

B- Only 2 is true

C- Both 1 and 2 are true

D- Neither 1 or 2 is true

Answer:

D

Question 11

Question Type: MultipleChoice

What is used to assist senior managers to determine their core problems and the services to be delivered by a P3O model?

Options:

A- Business process swimlanes

B- Knowledge management tools

C- Capacity planning for resource management

D- P3O Value Matrix

Answer:

D