



PeopleCert PRINCE2-Foundation Mock Exam

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Question 1

Question Type: MultipleChoice

What is a description of a leadership activity within a project?

Options:

- A- Understanding and working with different departments outside of the project team
- B- Agreeing a work package with a team manager to deliver products using specific tools
- C- Ensuring that a co-located project team uses the agreed communication methods
- D- Creating a stage plan and product descriptions for the products to be created in the next stage

Answer:

A

Explanation:

A key leadership activity within a project involves understanding and effectively working with different departments outside of the project team. This includes managing stakeholder expectations, ensuring alignment with broader organizational goals, and facilitating cross-functional collaboration, which are essential for the successful delivery of project outcomes.

Reference: = PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

Question 2

Question Type: MultipleChoice

The team manager has organized a workshop with project stakeholders to define the detailed requirements for a number of outputs.

Which principle is being applied by the team manager as part of the 'people' element when holding this workshop?

Options:

- A- Focus on products
- B- Tailor to suit the project

- C- Define roles, responsibilities and relationships
- D- Ensure continued business justification

Answer:

A

Explanation:

By organizing a workshop with project stakeholders to define the detailed requirements for project outputs, the team manager is applying the PRINCE2 principle of 'Focus on Products.' This principle emphasizes that a project's primary focus should be on product definition, delivery, and quality requirements, which are crucial for achieving project success and user satisfaction. Reference: (PRINCE2 7 Foundation Handbook, AXELOS)

Question 3

Question Type: MultipleChoice

Identify the missing word(s) in the following sentence. During a quality review meeting [?] any identified defects.

Options:

- A- a solution should be designed for
- B- an issue should be created for
- C- the agreed actions should be recorded for
- D- the chair will approve the solution to

Answer:

C

Explanation:

During a quality review meeting in PRINCE2, it is critical that any agreed actions for identified defects are recorded. This ensures that there is clarity on what is to be done, by whom, and by when, to address these defects. Reference: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

Question 4

Question Type: MultipleChoice

Which statement applies to Stage Plans?

Options:

- A- Always have the same duration as the Project Plan
- B- Are produced at the same time as the Project Initiation Documentation
- C- Assist the Project Manager in the day-to-day running and control of the project
- D- Provide a baseline against which the Project Board monitor overall progress

Answer:

C

Explanation:

Stage Plans in PRINCE2 are essential tools for the Project Manager, assisting in the day-to-day management and control of the project. Each Stage Plan provides the detail needed for each management stage of the project, including what work will be done, when it will be delivered, and who will be involved, thus facilitating effective project governance on a stage-by-stage basis. They do not necessarily match the duration of the Project Plan or get produced simultaneously with the Project Initiation Documentation. Reference: PRINCE2 7 Foundation handbook and other official documents.

Question 5

Question Type: MultipleChoice

Which role is responsible for appointing the senior user in a project that is independent from a program?

Options:

- A- The project manager
- B- The executive

- C- Corporate, program management or the customer
- D- Project assurance

Answer:

C

Explanation:

In PRINCE2, the role responsible for appointing the Senior User, as well as other key project roles such as the Executive and the Senior Supplier, is typically taken by someone from corporate or program management, or the customer. This aligns with the principle of clearly defined roles and responsibilities, ensuring that the project has clear governance and accountability. The Senior User is appointed to represent the interests of all those who will use the project's products, who will benefit from the outcomes, and those whose work might be impacted by the change.

Reference: PRINCE2 Foundation Manual

Question 6

Question Type: MultipleChoice

Which is a purpose of the Managing Product Delivery process?

Options:

- A- Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B- Provide a controlled link between the Project Manager and the Team Manager(s)
- C- Enable the Project Board to request updates to the current Team Plan
- D- Establish solid foundations for the project

Answer:

B

Explanation:

The purpose of the Managing Product Delivery process is to ensure that there is a controlled link between the Project Manager and the Team Managers. This link facilitates the proper execution and delivery of Work Packages, ensuring that work is carried out effectively, monitored, and

controlled. Reference: PRINCE2 Foundation official documentation and study materials.

Question 7

Question Type: MultipleChoice

Which is one of the six aspects of project performance that needs to be managed?

Options:

- A- Progress
- B- Change
- C- Risk
- D- Security

Answer:

A

Explanation:

Among the six aspects of project performance that need to be managed according to PRINCE2, 'Progress' is a key component. The other aspects include costs, timescales, quality, scope, risk, and benefits. Managing progress involves monitoring and controlling how far along the project is in achieving its objectives and delivering its products. Reference: PRINCE2 Foundation official documentation and study materials.

Question 8

Question Type: MultipleChoice

The project manager needs to plan the reviews to confirm whether the expected measurable improvements have been achieved.

Options:

- A- Benefits management approach

- B- Business case
- C- Quality management approach
- D- End project report

Answer:

A

Question 9

Question Type: MultipleChoice

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

Options:

- A- Capture
- B- Examine
- C- Propose
- D- Decide

Answer:

B

Explanation:

In the issue and change control procedure within PRINCE2, the 'Examine' step involves considering alternative options to address an issue that is being managed formally. This step is crucial for evaluating the possible responses to an issue before making a decision on the best course of action. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question 10

Question Type: MultipleChoice

Which is a description of a purpose of the 'managing product delivery' process?

Options:

- A- To agree requirements for the delivery of specific products between the project manager and the team manager
- B- To report progress towards the delivery of a stage's products to the project board
- C- To recognize that the project has no further contribution make towards achieving project objectives
- D- To plan how the project will approach the work to deliver the project products

Answer:

A



Explanation:

The purpose of the 'managing product delivery' process in PRINCE2 is to control the link between the project manager and the team managers. This process ensures that the work on products meets the requirements specified by the project and is agreed upon between the project manager and the team manager, focusing on the acceptance, execution, and delivery of work packages. Reference: PRINCE2 7 Foundation materials on the 'managing product delivery' process.

Question 11

Question Type: MultipleChoice

Which is created during the Starting up a Project process?



Options:

- A- Project mandate
- B- Project management team role descriptions
- C- Communication Management Strategy
- D- Quality Register

Answer:

B

Explanation:

During the Starting up a Project process, one of the key activities is to create role descriptions for the project management team. This ensures that everyone involved understands their responsibilities and the expectations placed upon them before the project commences.

Reference: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.



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