



Free Questions for PMI-ACP by certscare

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Question 1

Question Type: MultipleChoice

An agile project leader notices that the team's velocity has decreased. In examining data provided by team members, the project leader discovers that one team member has been slow to enter story statuses.

What can happen as a result?

Options:

- A- The team will be unable to understand the iteration's status
- B- The team will be unable to judge the project design's validity.
- C- The team cannot give accurate updates to management
- D- Team collaboration cannot be measured effectively

Answer:

A

Question 2

Question Type: MultipleChoice

A projects first iteration contains item

Options:

A- and its second iteration contains item B. The first iteration is behind schedule which will impact the second iteration Since items A and B are similar a team member suggests beginning the design of item B. What should the agile practitioner do?

- A-** Defer starting the design of item B until the second iteration is being planned
- B-** Proceed with the design of item B, since it will hasten the second iteration
- C-** Escalate the issue to me customer and obtain their approval before starting the design of item B
- D-** Log the issue in the risk register and request change control board (CCB) approval

Answer:

B

Question 3

Question Type: MultipleChoice

An organization initiates a pilot project to introduce agile methodology for the successful delivery of projects. What should the project manager do to share this project's knowledge and learning with wider organizational business groups?

Options:

- A- invite people from across the organization to attend daily stand ups
- B- invite people from across the organization to attend retrospectives
- C- Invite people from across the organization to attend the release meeting and project retrospectives
- D- Regularly meet with people across the organization to share the project's lessons learned and best practices

Answer:

D

Question 4

Question Type: MultipleChoice

An agile team is under pressure to deliver an application. The product owner anticipates many change requests from customers once the product is released. What should the agile team do?

Options:

- A- Demand frequent product reviews by the product owner
- B- Continuously work with the product owner to do backlog refinement and product reviews
- C- Have the product owner provide detailed requirement specifications to ensure the proper features are delivered
- D- During the planning session ensure the team is committed to deliver within the specifications

Answer:

B

Question 5

Question Type: MultipleChoice

Two similar stories A and B. are estimated at 3 story points Story C. is estimated a(8 points Alter an iteration in which A and C were completed it is found that story A took much longer than story C.

What should the agile practitioner do?

Options:

- A- Assign story B more than 8 story points so to provide a better estimate
- B- Add points to story B's iteration to account for the error but keep story B at 3 points
- C- Assign more resources to story B to bring it in line with the estimate
- D- Reestimate all stories including values for A B and C

Answer:

D

Question 6

Question Type: MultipleChoice

During a planning session, four out of five team members vote to include eight story points in a particular story, while the fifth member votes for five story points. How should this be handled?

Options:

- A- The story should be assigned eight story points as per the majority vote.
- B- The story should be added to the backlog and reassessed later.

- C-** The story should be assigned points after a discussion with the fifth team member to see if a consensus can be reached
- D-** The decision for the number of story points should be made by the customer

Answer:

C

Question 7

Question Type: MultipleChoice

A team using Kanban identifies that their cycle time has significant variation. After brainstorming, the team determines that the root cause is the stories' varying sizes and risks. What should the team do?

Options:

- A-** Reduce work in progress (WIP) limits to accommodate slack for riskier stories
- B-** Create a triage step on the Kanban board to pre-identify risky stories
- C-** Set a policy to break down stories larger than a specified complexity, then adjust the WIP
- D-** Create a dedicated overflow swimlane on the Kanban board for stories that are too large

Answer:

C

Question 8

Question Type: MultipleChoice

Two similar stories A and B. are estimated at 3 story points Story C. is estimated a(8 points Alter an iteration in which A and C were completed it is found that story A took much longer than story C.

What should the agile practitioner do?

Options:

- A-** Assign story B more than 8 story points so to provide a better estimate
- B-** Add points to story B's iteration to account for the error but keep story B at 3 points
- C-** Assign more resources to story B to bring it in line with the estimate
- D-** Reestimate all stories including values for A B and C

Answer:

D

Question 9

Question Type: MultipleChoice

During a planning session, four out of five team members vote to include eight story points in a particular story, while the fifth member votes for five story points. How should this be handled?

Options:

- A- The story should be assigned eight story points as per the majority vote.
- B- The story should be added to the backlog and reassessed later.
- C- The story should be assigned points after a discussion with the fifth team member to see if a consensus can be reached.
- D- The decision for the number of story points should be made by the customer.

Answer:

C

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