



# Free Questions for **PMI-ACP** by **actualtestdumps**

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## Question 1

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**Question Type:** MultipleChoice

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The agile team disagrees with the business stakeholders on completing some epics. What could help eliminate misunderstandings?

### Options:

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- A- Agree on requirements with all stakeholders
- B- Begin planning every four iterations
- C- Consider previous sprint demo feedback when planning the next sprint
- D- Include the reasons for the project in the contract

### Answer:

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A

## Question 2

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**Question Type:** MultipleChoice

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The team is in the middle of an iteration and there is an urgent request for a small change to be introduced to the committed scope. Unless this change is accepted, there is no value to the customers during this iteration. What must the agile practitioner do?

**Options:**

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- A-** Add the new change request as a new user story in the product backlog for the upcoming iteration
- B-** Evaluate the impact of the change request and let the team and product owner decide and re-prioritize based on value
- C-** Recommend cancelling the current iteration and plan the change request into the next iteration
- D-** Recommend that the product owner add this change request as a user story to the backlog for the current iteration

**Answer:**

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B

## Question 3

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**Question Type:** MultipleChoice

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On an agile project, some of the development team is struggling to understand how the tasks and user stories fit into the overall product. How should this be addressed?

### Options:

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- A- Review the iteration goals and have the team each describe the work to create shared understanding
- B- Create a story map for the minimal viable product (MVP) functionality
- C- Capture this as a task in the retrospective and ensure there is more detail provided at the next planning session.
- D- Have the product owner explain the product vision and review the release plan with the team

### Answer:

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B

## Question 4

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### Question Type: MultipleChoice

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A project Worn meets to estimate user stories for a sprint. While an important non-functional requirement must be delivered in the sprint the estimate exceeds sprint capacity.

What should the team do?

### Options:

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- A- Estimate only functional requirements that will impact product quality
- B- Add learn resources
- C- Refer the issue to the product owner
- D- Break non-functional requirements into those that can be delivered in the given sprint

**Answer:**

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C

## Question 5

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**Question Type:** MultipleChoice

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A product owner complains that some of the requirements identified several sprints ago have not been implemented. The product owner wants to know why the status of these requirements was not communicated

What should the Scrum Master do?

**Options:**

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- A- Point out that the team chose to work on other requirements to speed up the project

- B-** Ensure that the product owner reviews the contents of the information radiator
- C-** Ensure that the next sprint planning meeting reviews the satisfaction histogram
- D-** Point out that it is the responsibility of the product owner to clarify requirements

**Answer:**

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B

## Question 6

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**Question Type:** MultipleChoice

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Midway through a sprint the scrum master identifies that reassigning a certain task could help the team meet its sprint goals. What should the scrum master do next?

**Options:**

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- A-** Alert the team that sprint goals might not be met and create an alternative plan
- B-** Obtain team buy-in to perform modifications to the sprint backlog
- C-** Have the sprint proceed as planned

**D-** Ask the team to decide if the task should be reassigned

**Answer:**

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B

## Question 7

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**Question Type: MultipleChoice**

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An agile team is working on a new product. To ensure that all unknown issues are clarified before committing to the scope, the team plans to work only on spike user stories for the next three sprints.

What should the agile coach do in this situation?

**Options:**

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**A-** Ensure that the spikes identify the risks early in the project to increase the chances of success

**B-** Ensure that the business sponsor accepts the proposal and agrees to fund the additional spike sprints

**C-** Recommend that, in the first sprint user stories with higher priority be executed in addition to the spike

**D-** Support the decision because release planning will be improved and the product backlog can be better groomed after all spikes are executed

**Answer:**

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D

## Question 8

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**Question Type: MultipleChoice**

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During sprint planning the product owner wants the team to prioritize and deliver a number of features which have the highest business value. Due to technical dependencies the team does not agree with the prioritization. What should the project leader do?

**Options:**

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- A-** Encourage the product owner and team to reprioritize the features and select ones which can be delivered without any dependencies
- B-** Encourage the team to continue with the current plan, do what they can, and carry forward the work not done to the next iteration
- C-** Ensure the team captures the technical dependencies as issues within the backlog and prioritize based on value optimization
- D-** Ensure that the required subject matter experts (SMEs) are engaged by the product owner to help with backlog prioritization

**Answer:**

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C

## Question 9

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**Question Type:** MultipleChoice

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Senior management is frustrated at the lack of a detailed implementation plan that shows exactly when the project will end and when all requirements will be met. The team has been using a rolling wave planning approach so far on the project. How should the agile practitioner explain to senior management the benefits of this approach?

### Options:

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- A- it ensures a consistent level of detail is available in the project schedule.
- B- it prevents a wasteful buildup of requirements inventory that may never be processed
- C- it provides a concrete definition of project scope, cost and duration
- D- it allows the team to lock down the stories to be included in a release

### Answer:

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D

## Question 10

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**Question Type:** MultipleChoice

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Stakeholders are displeased with the latest release of a product's software. While most stakeholders attended every sprint review, they were otherwise largely uninvolved in the project. What should the agile practitioner have done to ensure stakeholder satisfaction?

### Options:

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- A- Communicated early and often, as outlined in the communications matrix
- B- Ensured engagement among stakeholders and the product owner
- C- Conducted additional stakeholder reviews and demos
- D- Worked with the product owner to prioritize user stories

### Answer:

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B

## Question 11

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**Question Type:** MultipleChoice

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An agile coach is assigned to help a project learn that was recently co-located close to a very popular business. Many team members visit this business during working hours which affects team performance. What should the agile coach do to mitigate this issue?

**Options:**

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- A- Speak with the functional managers and come to an agreement that will resolve the issue
- B- Explain to functional managers that too much control will inversely impact team morale
- C- Meet with the team to discuss the issue and identify specific actions to reduce or eliminate the issue
- D- inform the team there will be penalties to anyone who visits that business during working hours

**Answer:**

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C

## Question 12

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**Question Type:** MultipleChoice

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An agile project manager is planning the initial scope, schedule, and cost range estimates on a new project. The team will be using Kanban to control work. What metrics should the team use to measure performance?

**Options:**

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- A- Lead time throughput and due date performance
- B- Work in progress limits Kanban board and time boxes
- C- Work item types, sprint cadences, and defect classes
- D- Burndown charts, scatter diagrams and throughput

**Answer:**

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A

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