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Question 1

Question Type: MultipleChoice

What process is used to identify quality requirements and/or standards for a project and its deliverables'?

Options:

- A- Manage Quality
- B- Plan Quality Management
- C- Control Quality
- D- Perform Qualitative Risk Analysis

Answer:

B

Question 2

Question Type: MultipleChoice

What tools or techniques can be used in all cost management processes'?

Options:

- A- Decision making and expert judgment
- B- Expert judgment and data analysis
- C- Data analysis and meetings
- D- Meetings and cost aggregation

Answer:

A

Question 3

Question Type: MultipleChoice

When paying a consultation fee to a technical expert, what type of contract is often used'?

Options:

- A- Time and materials (T&M)
- B- Cost plus incentive fee (CPIF)
- C- Fixed price incentive fee (FPIF)
- D- Cost plus award fee (CPAF)

Answer:

A

Question 4

Question Type: MultipleChoice

In addition to the project charter, what other artifact is produced as a result of the Develop Project Charter process'?

Options:

- A- Assumption log

- B- Milestone list
- C- Business case
- D- Risk register

Answer:

A

Question 5

Question Type: MultipleChoice

A newly developed project team is working together, building trust and adjusting its work habits to support the team. What stage of the Tuckman ladder does this describe?

Options:

- A- Forming
- B- Norming
- C- Storming

D- Performing

Answer:

B

Question 6

Question Type: DragDrop

Match the praxes manager's sphere of influence with the associated primary role:

Project Manager's Sphere of Influence

Professional discipline

Answer:

The industry

Project Manager's Primary Role

Use informal and formal networks for communication among the sponsor, team, and stakeholders.

Advocate the project's value in interactions with other project managers to effectively gain the required resources and funding.

Apply and transfer knowledge continuously to related professions.

Keep abreast of emerging technology developments and the changing market.

Question 7

Question Type: MultipleChoice

The organization

What is an emerging practice in stakeholder engagement?

Options:

- A- Confirming that all identified stakeholders are engaged and actually affected by the work
- B- Assuring that team leadership is primarily involved in stakeholder engagement
- C- Ensuring that stakeholders do not change after stakeholder identification
- D- Ensuring that stakeholders most affected by the work are involved as collaborative team partners

Answer:

A

Question 8

Question Type: MultipleChoice

What behavior refers to leadership style?

Options:

- A- Do things right.
- B- Do the right things
- C- Ask how and when.
- D- Rely on control

Answer:

B

Question 9

Question Type: MultipleChoice

What quantitative risk analysis technique is used to select the optimum course of action from a number of alternatives?

Options:

- A- Sensitivity analysis
- B- Simulation
- C- Decision tree analysis
- D- Influence diagram

Answer:

C

Question 10

Question Type: MultipleChoice

How is program success measured?

Options:

- A- By delivering the benefit of managing the program's projects in a coordinated manner
- B- By the quality, timeliness, cost-effectiveness, and customer satisfaction of the product or service
- C- By completing the right projects to achieve objectives rather than completing projects the right way
- D- By aggregating the successes of the individual projects in the program

Answer:

A

Question 11

Question Type: MultipleChoice

What do top project managers do to maximize their sphere of influence within a project team?

Options:

- A- Consider management standards, economic factors, and sustainability strategies

- B-** Contribute knowledge and expertise to others within the profession
- C-** C Address political and strategic issues that impact the project's viability or quality
- D-** D Demonstrate superior relationship and communication skills while displaying a positive attitude

Answer:

D

Question 12

Question Type: MultipleChoice

What important qualities should project managers possess for strategic and business management?

Options:

- A-** Skills and behaviors related to specific domains of project management
- B-** Knowledge and competencies needed to guide and motivate a team
- C-** Skills and behaviors needed to help an organization achieve its goals
- D-** Expertise in the industry and organization that deliver better outcomes

Answer:

C

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