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Question 1

Question Type: MultipleChoice

What process is used to identify quality requirements and/or standards for a project and its deliverables'?

Options:

- A- Manage Quality
- **B-** Plan Quality Management
- **C-** Control Quality
- D- Perform Qualitative Risk Analysis

Answer:

В

Question 2

Question Type: MultipleChoice

What tools o	r techniques	can be used	in all cos	st management	processes'?
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Options:

- A- Decision making and expert judgment
- B- Expert judgment and data analysis
- **C-** Data analysis and meetings
- D- Meetings and cost aggregation

Answer:

Α

Question 3

Question Type: MultipleChoice

When paying a consultation fee to a technical expert, what type of contract is often used'?

Options:		
A- Time and materials (T&M)		
B- Cost plus incentive fee (CPIF)		
C- Fixed price incentive fee (FPIF)		
D- Cost plus award fee (CPAF)		
Answer:		
A		
Question 4		
Question Type: MultipleChoice	t other artifact is produced as a result of the Develop Project Charter process'?	
Question Type: MultipleChoice	t other artifact is produced as a result of the Develop Project Charter process'?	
Question Type: MultipleChoice	t other artifact is produced as a result of the Develop Project Charter process'?	
Question 4 Question Type: MultipleChoice In addition to the project charter, what	t other artifact is produced as a result of the Develop Project Charter process'?	

- **B-** Milestone list
- **C-** Business case
- D- Risk register

Answer:

Α

Question 5

Question Type: MultipleChoice

A newly developed project team is working together, building trust and adjusting its work habits to support the team What stage of the Tuckman ladder does this describe?

Options:

- A- Forming
- **B-** Norming
- **C-** Storming

	D-	Perfo	rming
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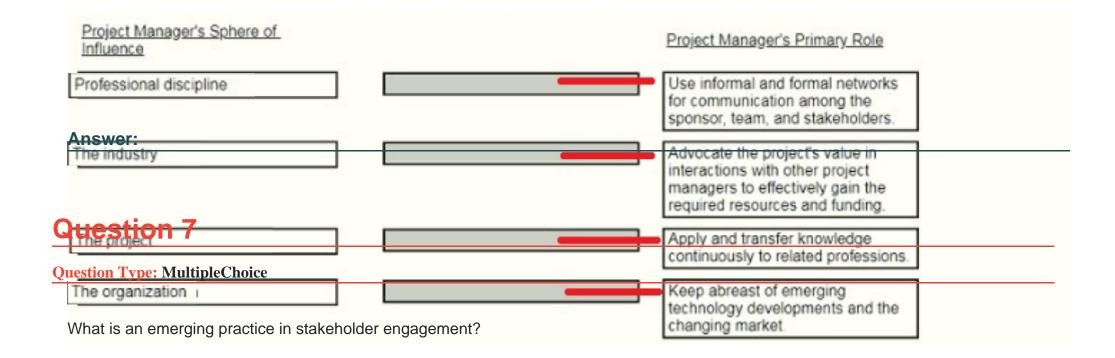
Answer:

В

Question 6

Question Type: DragDrop

Match the praxes manager's sphere of influence with the associated primary role:



Options:

- A- Confirming that all identified stakeholders are engaged and actually affected by the work
- B- Assuring that team leadership is primarily involved in stakeholder engagement
- C- Ensuring that stakeholders do not change after stakeholder identification
- D- Ensuring that stakeholders most affected by the work are involved as collaborative team partners

Answer:

Question 8

Question Type: MultipleChoice

What behavior refers to leadership style?

Options:

- **A-** Do things right.
- **B-** Do the right things
- C- Ask how and when.
- D- Rely on control

Answer:

В

Question 9

Question Type: Multiple

What quantitative risk analysis technique is used to select the optimum course of action from a number of alternatives?

Options:

- A- Sensitivity analysis
- **B-** Simulation
- **C-** Decision tree analysis
- D- Influence diagram

Answer:

С

Question 10

Question Type: MultipleChoice

How is program success measured?

Options:

- A- By delivering the benefit of managing the program's projects in a coordinated manner
- B- By the quality, timeliness, cost-effectiveness, and customer satisfaction of the product or service
- C- By completing the right projects to achieve objectives rather than completing projects the right way
- D- By aggregating the successes of the individual projects in the program

Answer:

Α

Question 11

Question Type: MultipleChoice

What do top project managers do to maximize their sphere of influence within a project team?

Options:

A- Consider management standards, economic factors, and sustainability strategies

- B- Contribute knowledge and expertise to others within the profession
- C- C Address political and strategic issues that impact the project's viability or quality
- D- D Demonstrate superior relationship and communication skills while displaying a positive attitude

Answer:

D

Question 12

Question Type: MultipleChoice

What important qualities should project managers possess for strategic and business management?

Options:

- A- Skills and behaviors related to specific domains of project management
- B- Knowledge and competencies needed to guide and motivate a team
- C- Skills and behaviors needed to help an organization achieve its goals
- D- Expertise in the industry and organization that deliver better outcomes

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