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**Shared by Sanchez on 15-04-2024**

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## Question 1

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**Question Type:** MultipleChoice

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When moving to Agile project management, a key factor for the project manager's success will be:

### Options:

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- A- shifting from a controlling mindset to a facilitating mindset
- B- directing the work in a more incremental fashion
- C- only assigning tasks for the next iteration
- D- giving up control and rotating management through the team

### Answer:

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A

## Question 2

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**Question Type:** MultipleChoice

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A ScrumMaster:

**Options:**

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- A- prioritizes the work for each iteration.
- B- directs the activities of the team.
- C- provides leadership, guidance, and coaching.
- D- manages the project scope and budget.

**Answer:**

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C

## Question 3

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**Question Type:** MultipleChoice

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Velocity is the:

**Options:**

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- A- total number of Product Backlog hours completed in an iteration divided by the number of developers.
- B- measured rate at which teams turn Product Backlog items into running, tested features.
- C- measured rate at which the project manager turns the Product Backlog into tested features.
- D- total number of Product Backlog hours completed when developers work in pairs.

**Answer:**

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B

## Question 4

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**Question Type: MultipleChoice**

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In an Agile approach, project values are most effectively implemented when they are determined by the:

**Options:**

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- A- sponsor

**B-** team

**C-** project manager

**D-** methodology

**Answer:**

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B

## Question 5

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**Question Type:** MultipleChoice

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A common estimation unit for Agile projects is:

**Options:**

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**A-** Lines of code.

**B-** Function points

**C-** Story points.

**D-** Use-case points.

**Answer:**

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C

## Question 6

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**Question Type: MultipleChoice**

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What is the role in an eXtreme Programming (XP) project that ensures the right project processes are applied?

**Options:**

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**A-** Domain Expert

**B-** Product Owner

**C-** ScrumMaster

**D-** Coach

**Answer:**

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D

## Question 7

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**Question Type:** MultipleChoice

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Agile Earned Value Management (EVM) would be a valuable technique for managing a project because the:

### Options:

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- A- project is in a CM MI-certified organization.
- B- customer wants to maximize delivered value,
- C- cost performance must be reported.
- D- team is newly formed or new to Agile.

### Answer:

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C

## Question 8

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**Question Type:** MultipleChoice

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eXtreme Programming (XP) teams strive to avoid:

**Options:**

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**A-** Incremental design and architecture.

**B-** Pair programming.

**C-** Manual regression testing.

**D-** Test-Driven Development (TDD).

**Answer:**

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C



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