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Question 1

A business analyst needs to estimate the effort associated with project requirements. However, the lack of detail is concerning. What technique could the business analyst use to help alleviate this concern?

Options:

A- Context diagram

B- Decomposition model

C- Swimlane diagram

D- Business analysis work plan

Answer:

B

Question 2

The project team is working on the requirements specifications for a new product. The team reached a decision on which requirements will be included in the next release A third of the stakeholders endorse one approach while no other approach achieved more than a quarter of the vote

Which decision role was used?

Options:

A- Majority

B- Consensus

C- Unanimity

D- Plurality

Answer:

D

Question 3

Question Type: **MultipleChoice**

Prior to the design phase, the project team needs to conduct a requirements review with the customer. To prepare for the review, it would be best for the team to:

Options:

A- prepare a test procedure for the product to discuss at the requirements review.

B- request a contract amendment to delete any requirements from the contract that will be difficult to meet.

C- evaluate the requirements and highlight those that cannot be met or need to be deferred.

D- start designing the product to impress the customer with the amount of progress achieved early in the project.

Answer:

C

Question 4

Question Type: MultipleChoice

A business analyst conducts an initial review to define scope. The analysis includes the review of the business case, project goals, and objectives to obtain the necessary and required context Based on that information, the business analyst determines that this is a large project with multiple interfaces which could cost the company money that was not initially included in the budget.

What characteristics of the project are needed to determine the approach so that the business analyst can validate whether they will need to have a discussion about the budget?

Options:

A- Type of elicitation activities to be conducted

B- Selected project life cycle

C- Business analysis deliverables to be produced

D- Decision on the type of models to be used

Answer:

B

Question 5

Question Type: **MultipleChoice**

A type of requirements document that would be the most valuable to a database administrator would be:

A- a data flow diagram.

B- an entity relationship diagram

C- an object diagram.

D- a business process diagram.

Answer:

B

Question 6

Question Type: MultipleChoice

After conducting a brainstorming session with a group of project participants, the business analyst feels that the elicited requirements are biased Which tool or technique could be used to gain an objective, first-hand insight into tasks and activities that are difficult to describe?

Options:

A- Observation

B- Document analysis

C- Questionnaires and surveys

D- Traceability matrix

Answer:

A

Question 7

A business analyst is trying to complete the requirement documentation of a project and finds that the developers have started development The business analyst should first facilitate the:

Options:

A- requirements sign-off with the customer.

B- requirements acceptance with the customer.

C- requirements gathering workshops with the stakeholders.

D- requirements validation with the testers.

Answer:

A

Question 8

The stakeholders for a newly approved project are subject matter experts who are very knowledgeable in the client's business and will provide the project requirements. The project team scheduled separate sessions with each subject matter expert to identify and prioritize the requirements.

Which technique is being used?

Options:

A- Delphi technique

B- Idea and mind mapping

C- Workshop sessions

D- Brainstorming

Question 9

Question Type: **MultipleChoice**

A business analyst needs to estimate the effort associated with project requirements. However, the lack of detail is concerning. What technique could the business analyst use to help alleviate this concern?

Options:

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C- Swimlane diagram

D- Business analysis work plan

Question 10

Question Type: MultipleChoice

What is one benefit of documenting the change control process?

Options:

A- Stakeholders understand the difficulty of managing requirements.

B- Stakeholders are shielded from how changes are assessed.

C- Stakeholders know how to request changes.

D- Stakeholders have a schedule of changes to be deployed.

Answer:

C

Question 11

A project's requirements baseline is established and approved A stakeholder then submits a new requirement through the change control process. How can the business analyst determine the impact on existing requirements?

Options:

A- Review the requirements traceability matrix.

B- Update the use case documentation.

C- Perform a stakeholder analysis.

D- Use time-boxing to defer the new requirement.

Answer:

A

Question 12

A business analyst is discussing the acceptance criteria for a new measurement system with the operations manager The operations manager is particularly concerned about the accuracy of the new system because mistakes in data measurements could be extremely costly to fix.

Which of the following is the best strategy to define the appropriate acceptance criteria?

Options:

A- Quantify the risks associated with the measurement errors and update the risk register.

B- Ask the operations manager to formally accept the requirements documents.

C- Plan a training session for the new system before it is handed over to the operations manager.

D- Clearly define the maximum acceptable error rate for the new system.

Answer:

D