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Question 1

Question Type: MultipleChoice

Which of the following risk identification techniques is described in the statement below?

"It is used to gather information where participants don't know each other nor do they have to be present at the same location."

Options:

- A) Brainstorming
- B) Delphi
- C) SWOT analysis
- D) Assumptions analysis

Answer:

B

Question 2

Question Type: MultipleChoice

Which of the following information gathering techniques is described in the statement below?

"Project risk experts participate in this technique anonymously. A facilitator uses a Questionnaires to solicit ideas about the important project risks. The responses are summarized and then recirculated to the experts for further comment."

Options:

- A) Brainstorming
- B) SWOT analysis
- C) Checklist analysis
- D) Delphi technique

Answer:

D

Question 3

Question Type: MultipleChoice

Which of the following documents is described in the statement below?

"It is a type of procurement document used to request proposals from prospective sellers of products or services."

Options:

- A) Request for information
- B) Request for quote
- C) Request for proposal
- D) Request for bid

Answer:

C

Question 4

Question Type: MultipleChoice

Which of the following contract types is described in the statement below?

"The seller is reimbursed for all allowable costs for performing the contract work, and receives a fixed payment calculated as a percentage for the initial estimated project costs."

Options:

- A) Cost Plus Fixed Fee Contracts (CPFF)
- B) Fixed Price Incentive Fee Contracts (FPIF)
- C) Firm Fixed Price Contracts (FFP)
- D) Cost Plus Incentive Fee Contracts (CPIF)

Answer:

A

Question 5

Question Type: MultipleChoice

What document should you provide to the vendors if you're only interested for a set fee for their materials?

Options:

- A) IFB
- B) RFP
- C) RFI
- D) SOW

Answer:

A

Question 6

Question Type: MultipleChoice

Which of the following is described in the statement given below?

"It serves as the primary input for the Plan Program Stakeholder Management process, as well as for the distribution of program reports and other communication."

Options:

- A) Stakeholder register

- B) Program scope statement
- C) Governance plan
- D) Organizational chart

Answer:

A

Question 7

Question Type: MultipleChoice

Identify the term described in the statement given below? "The use of it should be reviewed along with an assessment of their effectiveness. This will aid the program management in determining if risks to the program are being effectively managed. It also provides feedback to the program management on any projects that need to be recovered or terminated."

Options:

- A) Budget
- B) Planned Value

- C) Contingency Reserve
- D) Earned Value

Answer:

C

Question 8

Question Type: MultipleChoice

What project management term would you associated with a predetermined budget you're your program?

Options:

- A) Program governance
- B) Constraint
- C) Cost baseline
- D) Assumption

Answer:

B

Question 9

Question Type: MultipleChoice

You are the program manager for your organization and are working on gathering the requirements for a new solution and mission statement. There are several instances in the stakeholder pool where the stakeholders and their manager are being queried on possible requirements. You worry that the subordinates may have requirements, ideas, and suggestions to offer but they may be not submitting their thoughts because they do not want to contradict their managers. You believe you need a method to gather all requirements without the stakeholders having any fear of retribution. Which one of the following allows you to anonymously gather iterations requirements and still allow for all stakeholders to review what has been submitted in an attempt to find consensus?

Options:

- A) Focus groups
- B) Web surveys
- C) Delphi Technique
- D) Workshops

Answer:

C

Question 10

Question Type: MultipleChoice

Which of the following information gathering techniques is described in the statement below?

"Project risk experts participate in this technique anonymously. A facilitator uses a questionnaire to solicit ideas about the important project risks. The responses are summarized and then recirculated to the experts for further comment."

Options:

- A) Brainstorming
- B) SWOT analysis
- C) Checklist analysis
- D) Delphi technique

Answer:

D

Question 11

Question Type: MultipleChoice

As a Program Manager, you decide to take the team on an outing where they can work together through challenges, learn teamwork, and get to know one another. This is an example of what process?

Options:

- A) Storming
- B) Forming
- C) Team development
- D) Cost of quality

Answer:

C

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