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**Shared by Farley on 07-06-2022**

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# Question 1

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## Question Type: MultipleChoice

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A project manager is leading three projects in a program focused on starting product commercialization. Once the three projects start going to market, the project manager stops attending the recurring team meetings. The program manager asks the project manager to continue attending these meetings to maintain those team touchpoints.

This request does not match the project manager's expectation, since a program manager is overseeing the remaining work

How should the project manager approach the situation?

### Options:

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- A) Attend only the program meetings where the market launch is being monitored
- B) Provide an answer via email recommending a division of tasks between both roles.
- C) Politely inform the program manager that attending these meetings is no longer required.
- D) Schedule a meeting to discuss the different perspectives and agree on a decision.

### Answer:

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D

## Question 2

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**Question Type:** MultipleChoice

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In an organization with good work-life balance, one team was continuously overloaded, thereby delivering the product late with poor quality. What should the project

manager do?

**Options:**

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- A) Request the team to work more for on-time delivery.
- B) Request the team to focus on doing better planning.
- C) Request the replacement of certain team members.
- D) Request management for a high-performing team.

**Answer:**

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B

## Question 3

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**Question Type: MultipleChoice**

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A project manager is leading a software development project. Recently, team members have complained that during the last few daily standup meetings, a key stakeholder frequently interrupts, requests explanations, and proposes unplanned changes. This issue is frustrating the project team and slowing down me work.

What should the project manager do?

**Options:**

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- A) Instruct the team to work as planned and ignore the stakeholder's requests.
- B) Escalate the situation to upper management.
- C) Add more team members to make up for any project delays.
- D) Address the issue with the stakeholder and explain the situation.

**Answer:**

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D

## Question 4

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**Question Type: Hotspot**

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A project is on its sixth iteration out of seven. Select the two points where the team is performing better than expected. (Choose two.)

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Answer

## Question 5

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**Question Type: Hotspot**

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An agile project manager is evaluating the method that will be used to display the value of the work performed to date. Which method will they select to display to the project stakeholder?

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## Question 6

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**Question Type: MultipleChoice**

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A project manager is struggling to obtain participation from key stakeholders who do not usually attend project meetings. What should the project manager do?

**Options:**

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- A) Distribute the communications management plan
- B) Reschedule meetings to align with the stakeholders' availability
- C) Escalate the issue to senior management
- D) Set clear meeting expectations by sharing agendas in advance

**Answer:**

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C

## Question 7

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**Question Type:** MultipleChoice

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the project manager for some direction and advice on risk mitigation. How should the project manager respond?

**Options:**

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- A) Tell the junior team member that the information is available in lessons learned
- B) Offer guidance and follow up with some developmental activity for the junior team member
- C) Inform the junior team member that risk mitigation is not part of their work
- D) Refer the junior team member to the senior team member who develops the risk mitigation strategy

**Answer:**

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D

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