



Free Questions for AgilePM-Foundation

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Question 1

Question Type: MultipleChoice

Which of the following statements about Product Development are true?

It considers time-based drivers for key events, deliveries, and stakeholder involvement.

The focus is mainly on what the product is, or needs to become, and how to achieve that.

Options:

- A- Only 1 is true.
- B- Only 2 is true.
- C- Both 1 and 2 are true.
- D- Neither 1 or 2 is true.

Answer:

B

Explanation:

In Agile Project Management, product development is primarily concerned with the evolving solution/product---its outcomes, user value, and the means to achieve those outcomes through iterative delivery. Guidance emphasizes shaping features, quality attributes, and acceptance criteria so each increment is fit for purpose. While product work certainly happens in timeboxes, the explicit stewardship of time-based drivers (milestones, budgets, governance checkpoints, wider stakeholder scheduling) sits mainly in project management. AgilePM distinguishes the project context (business case, governance, roadmap, release planning) from the product-focused work (defining and building valuable increments). Hence statement 2 accurately reflects the heart of product development: "focus on what the product is... and how to achieve that." Statement 1 maps more closely to project-level planning and coordination responsibilities that ensure the environment, cadence, and constraints enable delivery. Agile practice uses timeboxing and MoSCoW prioritization to protect time/cost/quality, but these mechanisms belong to project/delivery management rather than defining the essence of product development. Therefore, only statement 2 is true.

Question 2

Question Type: MultipleChoice

Which technique allows for testing the achievability of objectives?

Options:

- A- Modeling
- B- Facilitated Workshop
- C- MoSCoW
- D- Timeboxing

Answer:

D

Explanation:

Timeboxing is the technique that allows for testing the achievability of objectives. This approach involves setting a fixed period (the Timebox) during which specific tasks or objectives must be completed. By focusing on what can be achieved within the set time frame, Timeboxing helps teams test and validate whether their objectives are realistic and attainable. This iterative approach ensures continuous assessment and adaptation, promoting efficient project management.

AgilePM Foundation Handbook

'Agile Project Management with Scrum' by Ken Schwaber

Question 3

Question Type: MultipleChoice

Which of the following statements about Scrum Theory is true?

Scrum employs an iterative approach (correcting the typo "interactive" to "iterative" as requested)

Decisions should be based on evidence

Options:

- A- Only 1 is true

- B- Only 2 is true
- C- Both 1 and 2 are true
- D- Neither 1 or 2 is true

Answer:

C

Explanation:

Comprehensive and Detailed Explanation (concise, policy-compliant):

Scrum rests on empiricism and lean thinking. Empiricism means knowledge comes from experience and evidence, and decisions are made based on what is observed. Scrum implements empiricism through iterative and incremental delivery: short Sprints create frequent opportunities to inspect a usable Increment and adapt the plan based on real results rather than speculation. Iteration reduces risk by enabling rapid learning, early validation of assumptions, and continuous refinement of the Product Backlog. Evidence-based decision-making is reinforced by transparent artifacts (Product Backlog, Sprint Backlog, Increment), a clear Definition of Done, and regular inspection points (Daily Scrum, Sprint Review, Sprint Retrospective). Together, these ensure that planning and prioritization are continuously informed by what has actually been delivered and learned. Therefore, both statements---Scrum is iterative and decisions are evidence-based---are true.

Question 4

Question Type: MultipleChoice

Considering the value statements in the Agile Manifesto which of the following

Documents should only be created where they add value to the project

Documents can be created but should never be used to form a contract

It is vital that any documents created are visible to, and understood by, [stakeholders/team]

High-level documents can be created early in a project to help support planning and understanding.

Options:

A- 1, 2, 3

B- 1, 2, 4

C- 1, 3, 4

D- 2, 3, 4

Answer:

C

Explanation:

The Agile Manifesto values "working software over comprehensive documentation," but does not reject documents; it promotes fit-for-purpose documentation that adds value. AgilePM echoes this with lightweight, high-value artifacts (e.g., Business Case, Foundations summary, acceptance criteria) to support clarity and governance "without excessive bureaucracy." Therefore (1) is true: create documents when they add value. (3) is true: documents must be visible and understood by those who use them to collaborate and decide; transparency is essential. (4) is also true: high-level documents early (vision, scope boundaries, approach) support planning, alignment, and later refinement. (2) is false: agile does not prohibit contracts; it values customer collaboration over contract negotiation, yet recognizes contracts may be necessary and useful when framed to enable change. Consequently, the correct set is 1, 3, and 4, i.e., C.

Question 5

Question Type: MultipleChoice

Which statement applies to the DSDM process?

Options:

A- Can be configured and calibrated to cater for light or strong governance

B- DSDM projects can deliver the phases in the DSDM process in any order

C- Does not require the elaboration of supporting products for complex projects

D- Provides an approach that can be used for all projects without change

Answer:

A

Explanation:

The DSDM process can indeed be configured and calibrated to cater for a range of projects, from those requiring light governance to those needing stronger governance¹. This flexibility allows the DSDM process to be tailored to the specific needs of the project, ensuring that the right balance between control and agility is achieved¹.

Question 6

Question Type: MultipleChoice

Which of the following is a stated benefit of using DSDM?

1. The business is better able to direct development
2. Designs are based on predicted
3. The risk of building the wrong solution is reduced
4. Deployment is more likely to go smoothly

Options:

- A- 1, 2, 3
- B- 2, 3, 4
- C- 1, 3, 4
- D- 1, 2, 4

Answer:

C

Explanation:

The stated benefits of using DSDM include the business being better able to direct development, the reduced risk of building the wrong solution, and a smoother deployment process². These benefits stem from DSDM's iterative approach and close collaboration with stakeholders².

Question 7

Question Type: MultipleChoice

What does DSDM refer to the Minimum Usable Subset?

Options:

- A- The Must, Should and Could have requirements
- B- All requirements in the functional specification
- C- The Must Have requirements
- D- Those requirements that have passed user acceptance testing

Answer:

C

Explanation:

In DSDM, the Minimum Usable Subset refers to the "Must Have" requirements as defined by the MoSCoW prioritization¹. This subset ensures that the project delivers the core functionalities that are critical for the system to be considered useful and viable².

Question 8

Question Type: MultipleChoice

Which of the following statements about data analytics are true?

The more data you have, the better the results.

Obtaining new data from external sources is beneficial and removes bias.

Options:

- A- Only 1 is true.
- B- Only 2 is true.
- C- Both 1 and 2 are true.
- D- Neither 1 nor 2 is true.

Answer:

B

Explanation:

Statement 1: Incorrect. Having more data doesn't guarantee better results; quality and relevance of data matter more.

Statement 2: Correct. External data can provide fresh perspectives and reduce internal biases.

Key AgilePM Concepts Referenced:

Using Data for Insights: AgilePM Handbook, Chapter 7, Section 7.6.



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